Page 1 of 2 PatientCareLink



Glossary of Health Care Terms | Search Keywords

How to Read and Understand Staffing Plans

PatientCareLink

Stories

Improving **Patient Care**

Workforce

For Patients & Families

Home -- Hospital Data -- Staffing Plans & Reports -- 2012 Reports -- St. Elizabeth's Medical Center -- M6

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports 2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - M6

Adult Medical

272 Hospital Licensed Beds

Date of Services Budgeted: FY 2012

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per 21,18

					Nur	mber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
			Da	ay Shift					
RN	7am-3pm	8.00	6.00	6.00	6.00	6.00	6.00	5.00	5,00
Unlicensed Assistive Personnel	7am-3pm	8.00	3.50	3.50	3.50	3.50	3.50	3,50	3.50

RN Unlicensed Assistive Personnel

		Eve	ning Shi	ft				
3pm-11pm	8.00	5.00	5.00	5.00	5.00	5.00	4,00	4.00
3pm-11pm	8.00	3.50	3.50	3.50	3.50	3,50	3.50	3,50
Spin 1 ipin	0.00	3,30	3.50	3.50	3.50	3,30	3.50	31.

RN Unlicensed Assistive Personnel

Patient Transport Team

		Nig	ght Shift					
11pm-7am	8.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
11pm-7am	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

(Worked Hours Per Patient Day)	8.80
Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	8.80
Actual Worked Hours Per Patient Day	8.13
% Difference	-7.61%

Click here for more information

8.80

Plan / Budgeted Direct WHPPD

Additional Care	Team Member	S				
Click here for Care Te	am Member de	finitions				
Skills	Si	Shift Coverage				
	Day	Evening	Night			
Unit Nurse Management	X					
Staff Educator						

Skills	SI	iift Covera	ge
	Day	Evening	Night
Unit Nurse Management	X		
Staff Educator			
Clinical Nurse Specialist			
Unit Clerical Support	Х	Х	
1:1 Patient Observer	X	X	Χ
Admissions Nurse			

Additional Unit Information:

General medical unit including those patients requiring pulmonary specialty. Nursing Manager has 24 hours per day accountability.

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care

IV Therapy Team / Line Access	X		
Monitor Technician			
Rapid Response Team	Х	Χ	Χ
Respiratory Therapy Support	Х	Χ	Х
Nutritionist	Χ		
Rehab Activities (OT, PT, Speech)			
Clinical Pharmacist	Х	Х	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	Х	Х
Hospitalist / NP / PA	Χ	Х	Х
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.



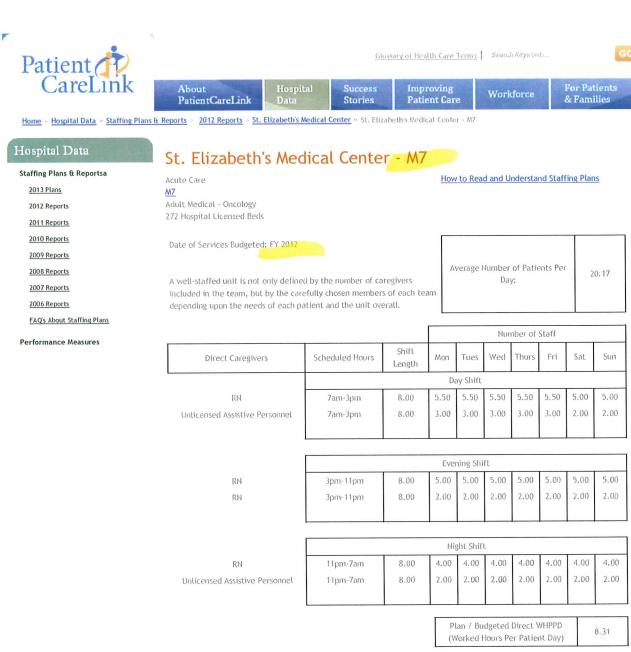


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Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	8.31
Actual Worked Hours Per Patient Day	8.22
% Difference	-1.08%

Additional Care Tea	am Member	S				
Click here for Care Team	Member de	finitions				
<u>Skills</u>	Shift Coverage					
	Day	Evening	Night			
Unit Nurse Management	X					
Staff Educator						
Clinical Nurse Specialist						
Unit Clerical Support	Х	Х				
1;1 Patient Observer	X	Х	Χ			
Admissions Nurse						
Patient Transport Team	Х					
IV Therapy Team / Line Access	Х					

Medical unit with focuses in Hematology/Oncology, Neurology and Urology as well as general medical and short stay procedures. Nursing Manager has 24 hours per day accountability.

Additional Unit Information:

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared

Monitor Technician			
Rapid Response Team	Х	Х	Х
Respiratory Therapy Support	Χ	Χ	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)			
Clinical Pharmacist	Х	Χ	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	Χ	Х
Hospitalist / NP / PA	Х	Χ	Х
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	χ	Х	Х
Other			

for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.







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Glossary of Health Care Terms | Search Keywords.

How to Read and Understand Staffing Plans

PatientCareLink

Stories

Improving **Patient Care**

Workforce

For Patients & Families

Home -- Hospital Data -- Staffing Plans & Reports -- 2012 Reports -- St. Elizabeth's Medical Center -- NICU

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports 2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - NICU

NICU

Neonate Level III/IV Critical Care 272 Hospital Licensed Beds

Date of Services Budgeted: FY 2012

RN

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per 7.47

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
			Da	ay Shift					
RN	7am-3pm	8.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00

3pm-11pm	8.00	4.00	4,00	4.00	4.00	4.00	4.00	4,00
- Pro-								
		1						

	Night Shift								
RN	11pm-7am	8.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00

_		
	Plan / Budgeted Direct WHPPD	12.79
	(Worked Hours Per Patient Day)	12.79

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	12.79
Actual Worked Hours Per Patient Day	12.68
% Difference	-0.86%

Click here for Care Team	Member det	initions	
<u>Skills</u>	<u>51</u>	ge	
	Day	Evening	Night
Unit Nurse Management	Х		
Staff Educator			
Clinical Nurse Specialist			
Unit Clerical Support	Х	X	
1:1 Patient Observer	Х	Х	Х
Admissions Nurse			
Patient Transport Team	Х		
IV Therapy Team / Line Access	Х		
Monitor Technician			
Rapid Response Team	Х	Х	Х

Additional Unit Information:

Level III intensive care nursery. Nursing Director has 24 hours per day accountability.

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to

Respiratory Therapy Support	X	X	X
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)			
Clinical Pharmacist	Х	Х	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	X	Х	Х
Hospitalist / NP / PA	Х	Х	Х
Intensivist / Neonatologist	X	X	X
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Χ	Х
Other			

look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

The list of caregivers in these boxes were provided to all hospitals.





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Glossary of Health Care Terms | Search Keyword:

PatientCareLink

Stories

Improving **Patient Care**

& Families

Home ~ Hospital Data ** Staffing Plans & Reports ** 2012 Reports ** St. Elizabeth's Medical Center ** St. Elizabeth's Medical Center ** RICU

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - RICU

RICU

Adult Critical Care · Pulmonary 272 Hospital Licensed Beds

Date of Services Budgeted: FY 2012

RN

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per 5.67

How to Read and Understand Staffing Plans

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
			Di	ay Shift					
RN	7am-3pm	8.00	4.50	4.50	4.50	4.50	4.00	4.00	4.00

		Eve	ning Shi	ft.				
3pm-11pm	8.00	4.50	4,50	4.50	4.50	4.00	4.00	4.00

	Night Shift								
RN	11pm-7am	8.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Unlicensed Assistive Personnel	11pm-7am	8.00	1.00	1.00	1.00	1,00	1.00		

Plan / Budgeted Direct WHPPD	Discovery of the second Discovery Milliand	
	Plan / Budgeted Direct WHPPD	18,63

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	18.63
Actual Worked Hours Per Patient Day	18.93
% Difference	1.61%

Additional Care Te	am Member	S				
Click here for Care Team	Member de	finitions				
Skills	<u>SI</u>	Shift Coverage				
	Day	Evening	Night			
Unit Nurse Management	X					
Staff Educator						
Clinical Hurse Specialist						
Unit Clerical Support	Х	Х				
1:1 Patient Observer	Х	Х	Χ			
Admissions Nurse						
Patient Transport Team	Х					
IV Therapy Team / Line Access	Х					
Monitor Technician						

Additional Unit Information:

Medical Intensive Care Unit dedicated to the care of the acutely ill medical respiratory patients. Nursing Manager has 24 hours per day accountability.

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse

Rapid Response Team	X	Χ	Х
Respiratory Therapy Support	Х	Х	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)			
Clinical Pharmacist	Х	Х	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	X	Χ	Х
Hospitalist / NP / PA	X	Χ	X
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Χ	X
Other			

educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

The list of caregivers in these boxes were provided to all hospitals.



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Page 1 of 2



Glossary of Health Care Terms | Sourch Keywords.

About PatientCareLink

Stories

Improving **Patient Care**

Workforce

For Patients & Families

Home ~ Hospital Data > Staffing Plans & Reports > 2012 Reports > St. Elizabeth's Medical Center > St. Elizabeth's Medical Center > Selon 5 West

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports 2007 Reports

2006 Reports FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - Seton 5 West

Seton 5 West

Behavioral Health - Adult 272 Hospital Licensed Beds

Date of Services Budgeted: FY 2012

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per 26.93 Day:

How to Read and Understand Staffing Plans

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
			Da	ay Shift					
RN	7am-3pm	8.00	5.50	5.50	5.50	5.50	5.50	5.00	5,00
Mental Health Counselor	7am-3pm	8.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00

RN Mental Health Counselor

Evening Shift 4.00 3pm-11pm 8.00 5.00 5.00 5.00 5.00 5.00 4.00 5.00 5.00 5.00 5.00 5.00 5.00 5,00 3pm-11pm 8.00

RN Mental Health Counselor

		Nig	ght Shift	L				
11pm-7am	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
11pm-7am	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00

Plan / Budgeted Direct WHPPD 7 41 (Worked Hours Per Patient Day)

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	7.41
Actual Worked Hours Per Patient Day	6.91
% Difference	-6.75%
Click here for more informati	<u>on</u>

Additional Care	Team Member	S			
Click here for Care Te	am Member de	finitions			
Skills	Skills Shift Coverage				
	Day	Evening	Night		
Unit Nurse Management	X				
Staff Educator					
Clinical Nurse Specialist					
Unit Clerical Support	Х	X			
1:1 Patient Observer	X	X	Х		
Admissions Nurse					
Patient Transport Team	χ				

Additional Unit Information:

Secure patient care unit for voluntary and involuntary psychiatric admissions. Provides progressive care and therapeutic milieu until discharge. Hursing Manager has 24 hours per day accountability

IV Therapy Team / Line Access	X		
Monitor Technician			
Rapid Response Team	Χ	Χ	Х
Respiratory Therapy Support	Χ	Х	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)	χ		
Clinical Pharmacist	Х	Х	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	Χ	Х
Hospitalist / NP / PA	Х	Х	Х
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist	Χ		
Intern / Resident	Χ	Х	Х
Other			

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

The list of caregivers in these boxes were provided to all hospitals.

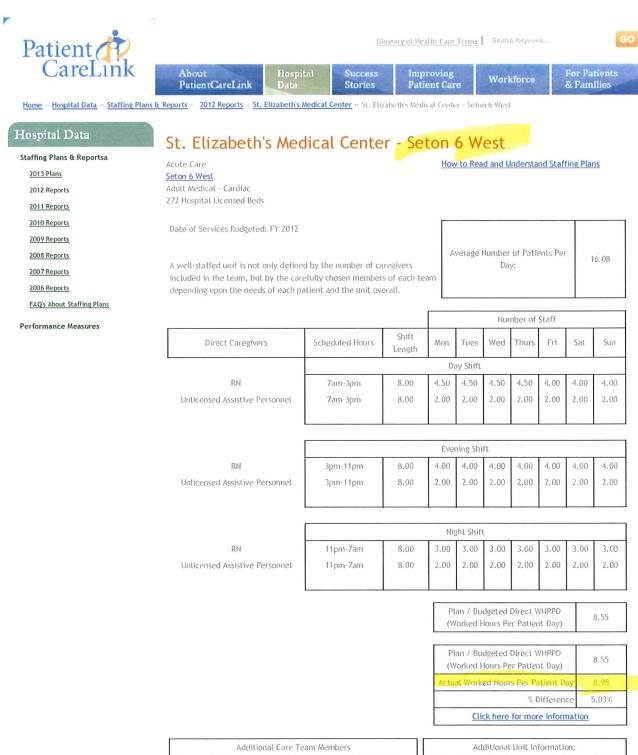




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Additional Care	Team Member	S	
Click here for Care Tea	am Member de	finitions	
Skills	<u>S</u>	nift Covera	ige
	Day	Evening	Night
Unit Nurse Management	X		
Staff Educator			
Clinical Nurse Specialist			
Unit Clerical Support	Х	Х	
1:1 Patient Observer	X	Х	Х
Admissions Hurse			
Patient Transport Team	Х		

Medical telemetry unit with cardiology focus. Includes peritoneal dialysis patients, angioplasty, and post-catheterization patients. Nursing Manager has 24 hours per day accountability.

IV Therapy Team / Line Access	X		
Monitor Technician			
Rapid Response Team	Х	Х	Х
Respiratory Therapy Support	Х	Х	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)			
Clinical Pharmacist	X	Х	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	Χ	Χ
Hospitalist / NP / PA	X	Х	Х
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	X	Х	Х
Other			

The list of caregivers in these boxes were provided to all

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.





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Page 1 of 2



Glossary of Health Care Terms | Search Keywords

How to Read and Understand Staffing Plans

PatientCareLink

Stories

Improving **Patient Care**

For Patients & Families

Home -- Hospital Data -- Staffing Plans & Reports -- 2012 Reports -- St. Elizabeth's Medical Center -- Seton 6 West Step Down

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - Seton 6 West Step Down

Seton 6 West Step Down

Adult Step-Down - Cardiac 272 Hospital Licensed Beds

Date of Services Budgeted: FY 2012

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per 4.73

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat.	Sun
			Da	ay Shift					
RN	7am-3pm	8.00	2.00	2.00	2.00	2.00	2.00	1.50	1,50
Unlicensed Assistive Personnel	7am-3pm	8.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00

RN Unlicensed Assistive Personnel

		Eve	ning Shi	ft				
3pm-11pm	8.00	1.50	1.50	1.50	1.50	1.50	1.50	1.50
3pm-11pm	8.00	0.50	0.50	0.50	0.50			

Night Shift 1.50 RN 11pm-7am 8.00 1.50 1,50 1.50 1.50 1.50 1.50

> Plan / Budgeted Direct WHPPD 10.32 (Worked Hours Per Patient Day)

Plan / Budgeted Direct WHPPD 10.32 (Worked Hours Per Patient Day) % Difference -6.88% Click here for more information

Additional Care Tea	am Member	S			
Click here for Care Team	Member de	finitions			
Skills	Skills Shift Cove				
	Day	Day Evening			
Unit Nurse Management	Х				
Staff Educator					
Clinical Nurse Specialist					
Unit Clerical Support	X	X			
1:1 Patient Observer	X	X	Х		
Admissions Nurse					
Patient Transport Team	X				
IV Therapy Team / Line Access	Х				

Additional Unit Information:

A ten bed step-down unit with telemetry. Patients include myocardial infarction, rule out mycardial infarction on nitroglycerine and heparin, and interventional cardiology procedures. Nurse manager has 24 hours per day accountability.

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care

Monitor Technician			
Rapid Response Team	Х	Х	Х
Respiratory Therapy Support	Х	Χ	
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)			
Clinical Pharmacist	Х	Х	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	Х	X
Hospitalist / NP / PA	Х	Х	Х
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Χ
Other			

units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

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Page 1 of 2



Glossary of Health Care Terms | Search Keywords

PatientCareLink

Stories

Improving

Workforce

For Patients & Families

Patient Care

How to Read and Understand Staffing Plans

Home -- Hospital Data -- Staffing Plans & Reports -- 2012 Reports -- St. Elizabeth's Medical Center -- Selon 7 East

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports 2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - Seton 7 East

Seton 7 East Adult Surgical

272 Hospital Licensed Beds

Date of Services Budgeted: FY 2012

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per 18.91 Day:

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Frí	Sat	Sun
	Day Shift								
RN	7am-3pm	8.00	5.00	5.00	5.00	5.00	4.00	4.00	4.00
Unlicensed Assistive Personnel	7am-3pm	8.00	3.00	3.00	3.00	3.00	3.00	2.00	2.00

RN Unlicensed Assistive Personnel

		Ever	ning Shi	ft				
3pm-11pm	8.00	5.00	5.00	5,00	5.00	4.00	4.00	4.00
3pm-11pm	8.00	3.00	3.00	3.00	3.00	3,00	2.00	2.00

RN Unlicensed Assistive Personnel

		Nig	ght Shift	t				
11pm·7am	8.00	4.00	4.00	4.00	4.00	3.00	3.00	3.00
11pm-7am	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

hours per day accountability.

Plan / Budgeted Direct WHPPD 8.47 (Worked Hours Per Patient Day)

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	8.47
Actual Worked Hours Per Patient Day	8.50
% Difference	0.35%

Additional Care Te	am Member	S	
Click here for Care Team	Member de	finitions	
Skills	SI	nift Covera	ge
	Day	Evening	Night
Unit Nurse Management	Х		
Staff Educator			
Clinical Nurse Specialist			
Unit Clerical Support	Х	Х	
1:1 Patient Observer	Х	X	Χ
Admissions Nurse			
Patient Transport Team	Х		
IV Therapy Team / Line Access	Х		

Additional Unit Information: Surgical unit caring for orhtopedic, cardiothoracic and general surgical patients. Nursing Manager has 24

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is

Monitor Technician			
Rapid Response Team	Х	Х	Х
Respiratory Therapy Support	Х	Х	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)			
Clinical Pharmacist	Х	Χ	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	Х	Х
Hospitalist / NP / PA	Х	Х	Х
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.







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Page 1 of 2 **PatientCareLink**



Glossary of Health Care Terms | Search Keywords

PatientCareLink

Stories

Improving **Patient Care**

For Patients & Families

Home --- Hospital Data --- Staffing Plans & Reports --- 2012 Reports --- St. Elizabeth's Medical Center -- Set on 7 West

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports 2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - Seton 7 West

Seton 7 West

Behavioral Health - Adult - Geriatrics

272 Hospital Licensed Beds

Date of Services Budgeted: FY 2012

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per 12.96 Day:

How to Read and Understand Staffing Plans

				Nur	nber of	Staff		
Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Frí	Sat	Sun
Day Shift								
7am-3pm	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3,00
7am-3pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
	7am-3pm	Scheduled Hours Length 7am-3pm 8.00	Scheduled Hours Length Mon Tam-3pm 8.00 3.00	Scheduled Hours Length Mon Tues Day Shift 7am-3pm 8.00 3.00 3.00	Scheduled Hours Shift Length Mon Tues Wed Day Shift 7am-3pm 8.00 3.00 3.00 3.00	Scheduled Hours Shift Length Mon Tues Wed Thurs Day Shift 7am-3pm 8.00 3.00 3.00 3.00 3.00	Scheduled Hours Length Mon Tues Wed Thurs Fri	Scheduled Hours Shift Length Mon Tues Wed Thurs Fri Sat Day Shift 7am-3pm 8.00 3.00

RN RN/LPN

2.00	2.00	2.00
2.00	2.00	2,00
	2.00	2.00 2.00

RN Unlicensed Assistive Personnel

Night Shift								
11pm-7am	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
11pm-7am	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

Plan / Budgeted Direct WHPPD	7.00
(Worked Hours Per Patient Day)	7.98
5.0	

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	7.98
Actual Worked Hours Per Patient Day	9.16
% Difference	14.79%
Click here for more informati	on

Additional Care	Team Member	S	
Click here for Care Te	am Member de	finitions	
Skills	SI	nift Covera	ge
	Day	Evening	Night
Unit Nurse Management	X		
Staff Educator			
Clinical Nurse Specialist			
Unit Clerical Support	Х	X	
1:1 Patient Observer	Х	X	Χ
Admissions Nurse			
Patient Transport Team	Х		

Additional Unit Information:

The Geriatric Psychiatric unit is a 16 bed secured unit that offers the geriatric patient and family to work with a multi-disciplinary treatment team to provide the highest standard of care. The Nursing Manager has 24 hours per day accountability.

IV Therapy Team / Line Access	Х		
Monitor Technician			
Rapid Response Team	Х	Х	Χ
Respiratory Therapy Support	Х	Х	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)	Х		
Clinical Pharmacist	Х	Х	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	Χ	Χ	Х
Hospitalist / NP / PA	X	Х	Х
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist	Х		
Intern / Resident	Х	Х	Х
Other			

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

The list of caregivers in these boxes were provided to all hospitals.





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Glossary of Health Care Terms | Search Keywords

How to Read and Understand Staffing Plans

PatientCareLink

Stories

Patient Care

Workforce

For Patients & Families

Home · Hospital Data · Staffing Plans & Reports · 2012 Reports · St. Elizabeth's Medical Center · St. Elizabeth's Medical Center · SICU

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports 2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - SICU

SICU

Adult Critical Care - Surgical 272 Hospital Licensed Beds

Date of Services Budgeted: FY 2012

RN

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per 5.18 Day:

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
			Da	ay Shift					
RN	7am-3pm	8.00	4.00	4.00	4.00	4.00	4.00	3.50	3.50

			Ever	ning Shi	ft				
RN Unlicensed Assistive Personnel	3pm-11pm 3pm-11pm	8.00 8.00	4.00 1.00	4.00 1.00	4.00 1.00	4.00 1.00	4.00 1.00	3.50	3.50

		Nig	ght Shif	t				
11pm-7am	8.00	4.00	4.00	4.00	4.00	4.00	3.50	3.50

Г	Plan / Budgeted Direct WHPPD	
		18.87
	(Worked Hours Per Patient Day)	105000000

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	18.87
Actual Worked Hours Per Patient Day	19.41
% Difference	2.86%

Additional Care Te	am Member	S	
Click here for Care Team	Member de	finitions	
Skills	SI	nift Covera	ge
	Day	Evening	Night
Unit Nurse Management	X		
Staff Educator			
Clinical Nurse Specialist			
Unit Clerical Support	Х	Х	
1:1 Patient Observer	X	Х	Х
Admissions Nurse			
Patient Transport Team	Х		
IV Therapy Team / Line Access	X		
Monitor Technician			

Additional Unit Information:

Surgical Intensive Care Unit providing care to cariothoracic, neurosurgical and complicated intensive care patients. Nursing Manager has 24 hours per day accountability.

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and

Rapid Response Team	X	X	X
Respiratory Therapy Support	Х	Х	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)			
Clinical Pharmacist	×	Х	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	Х	Х
Hospitalist / NP / PA	X	X	Х
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

The list of caregivers in these boxes were provided to all

experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.



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About PatientCareLink | For Patients & Families | Hospital Data | Success Stories | Participant Login |

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Page 1 of 2



Glossary of Health Care Terms | Search Keywords

PatientCareLink

Stories

Patient Care

Workforce

& Families

Home -- Hospital Data -- Staffing Plans & Reports -- 2012 Reports -- St. Elizabeth's Medical Center -- St. Elizabeth's Medical Center -- SECAP

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - SECAP

SECAP

Behavioral Health - Adult - Substance Abuse

272 Hospital Licensed Beds

Date of Services Budgeted: FY 2012

RN

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per 7.86 Day:

How to Read and Understand Staffing Plans

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
			D	ay Shift					
RN	7am-3pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

		Eve	ning Shi	ft				
3pm-11pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.0

			Nig	ht Shift	L				
RN	11pm-7am	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

Plan / Budgeted Direct WHPPD	
	6.08
(Worked Hours Per Patient Day)	

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	6.08
Actual Worked Hours Per Patient Day	5.59
% Difference	-8.06%

Sh	initions nift Covera Evening	
Day		
	Evening	Night
Χ		
Χ	Х	
Χ	X	X
Χ		
Х		
	X	X X

Additional Unit Information:

This unit provides inpatient detoxification and substance abuse treatment as well as ambulatory detoxification. Nursing Director has 24 hours per day accountability.

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and

Rapid Response Team	X	Χ	X
Respiratory Therapy Support	Х	Х	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)			
Clinical Pharmacist	×	Х	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	Х	Х
Hospitalist / NP / PA	X	Х	Х
Intensivist / Neonatologist			
Hursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

The list of caregivers in these boxes were provided to all hospitals.





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Page 1 of 2 PatientCareLink



Glossary of Health Care Terms | Search Keywords.

PatientCareLink

Stories

Improving Patient Care

Workforce

For Patients & Families

Home « Hospital Data » Staffing Plans & Reports » 2012 Reports » St. Elizabeth's Medical Center » St. Elizabeth's Medical Center • CCU

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports

2006 Reports

FAQ's About Staffing Plans Performance Measures

St. Elizabeth's Medical Center - CCU

CCU

Adult Critical Care - Coronary Care 272 Hospital Licensed Beds

Date of Services Budgeted; FY 2012

RN

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per 4.82 Day:

How to Read and Understand Staffing Plans

					Nur	mber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat.	Sun
			D	ay Shift					
RN	7am-3pm	8.00	3.50	3.50	3.50	3.50	3.50	3.50	3.50

								_
3pm-11pm	8.00	3.50	3,50	3.50	3.50	3.50	3.50	3.5

		Night Shift							
RN	11pm-7am	8.00	3.50	3.50	3.50	3.50	3.50	3.50	3.50

-		
	Plan / Budgeted Direct WHPPD	17.33
	(Worked Hours Per Patient Day)	17.33

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	17.33
Actual Worked Hours Per Patient Day	18.23
% Difference	5.19%

Additional Care Te	am Member	S	
Click here for Care Team	Member de	finitions	
Skills	<u>SI</u>	hift Covera	ge
	Day	Evening	Night.
Unit Nurse Management	X		
Staff Educator			
Clinical Nurse Specialist			
Unit Clerical Support	Х	Х	
1:1 Patient Observer	X	X	X
Admissions Nurse			
Patient Transport Team	Х		
IV Therapy Team / Line Access	Х		
Monitor Technician			

Additional Unit Information:

Intensive care unit providing care to critically ill cardiac and medical patients. Nursing Manager has 24 hours per day accountability.

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse

Rapid Response Team	X	X	Х
Respiratory Therapy Support	Χ	Х	Χ
Nutritionist	χ		
Rehab Activities (OT, PT, Speech)			
Clinical Pharmacist	Х	Х	Х
Licensed Social Services / Case Management	Χ		
Spiritual Services	Х	Х	Х
Hospitalist / NP / PA	Х	Х	Х
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.



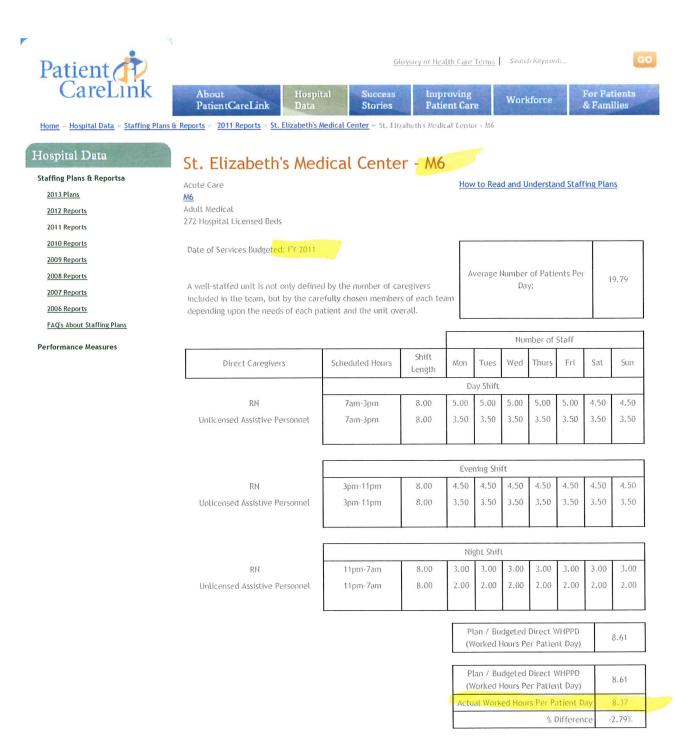


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Additional Care Te	am Member	S	
Click here for Care Team	Member de	finitions	
Skills	SI	nift Covera	ge
	Day	Evening	Night
Unit Nurse Management	Х		
Staff Educator			
Clinical Hurse Specialist			
Unit Clerical Support	Х	Х	
1;1 Patient Observer	Х	X	Х
Admissions Nurse			
Patient Transport Team	Х		
IV Therapy Team / Line Access	Х		

Additional Unit Information:

General medical unit including those patients requiring pulmonary specialty. Hursing Director has 24 hours per day accountability.

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is

Monitor Technician			
Rapid Response Team	Х	Χ	Х
Respiratory Therapy Support	Х	Χ	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)			
Clinical Pharmacist	Х	Х	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	Χ	Χ	Х
Hospitalist / NP / PA	Х	Х	Х
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Χ	Х	Х
Other			

organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

The list of caregivers in these boxes were provided to all hospitals.





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Glossary of Health Care Terms | Search Keywords

How to Read and Understand Staffing Plans

PatientCareLink

Stories

Improving Patient Care

Workforce

For Patients & Families

Home -- Hospital Data -- Staffing Plans & Reports -- 2011 Reports -- St. Elizabeth's Medical Center -- M6 Step-Down

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports 2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - M6 Step-Down

M6 Step-Down

Adult Step-Down - Medical 272 Hospital Licensed Beds

Date of Services Budgeted: FY 2011

RN

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per 4.07 Day:

			Number of Staff						
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sur
			D.	ay Shift					
RN	7am-3pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.0

	Eve	ning Shi	ft				
8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
	8.00			8.00 2.00 2.00 2.00			

Night Shift						
2.00	2.00	2.00	2.00			
	.00 2.00	.00 2.00 2.00	.00 2.00 2.00 2.00			

Plan / Budgeted Direct WHPPD	44.74
(Worked Hours Per Patient Day)	11.76

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	11.76
Actual Worked Hours Per Patient Day	12.15
% Difference	3,32%

5.00	finitions nift Covera Evening	ge Night
Day	Evening	
Х		Night
X		
Х		
Χ		
	X	
Χ	χ	Х
Χ		
Χ		
Χ	Х	Х
	X	X X

Additional Unit Information:

A five bed step-down unit for medically complex pulmonary patients. Nursing director has 24 hours per day accountability.

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics

Respiratory Therapy Support	X	X	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)			
Clinical Pharmacist	Х	Х	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	Х	Х
Hospitalist / NP / PA	Х	Х	Х
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

The list of caregivers in these boxes were provided to all hospitals.





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Glossary of Health Care Terms | Search Keywords.

How to Read and Understand Staffing Plans

PatientCareLink

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Workforce

For Patients & Families

Home -- Hospital Data -- Staffing Plans & Reports -- 2011 Reports -- St. Elizabeth's Medical Center -- M7

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports 2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - M7

<u>M7</u>

Adult Medical - Oncology 272 Hospital Licensed Beds

Date of Services Budgeted: FY 2011

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per 18.69

			Number of Staff						
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
	Day Shift								
RN	7am-3pm	8.00	5.00	5.00	5.00	5.00	4.50	4.00	4.00
Unlicensed Assistive Personnel	7am-3pm	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00

RN Unlicensed Assistive Personnel

		Eve	ning Shi	ft				
3pm-11pm	8.00	5.00	5.00	5.00	4.50	4.50	4.00	4.00
3pm-11pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
3pm-11pm	8.00	2.00	2.00	2.00	2.00	2,00	2.00	۷,۱

RN Unlicensed Assistive Personnel

		Nig	ght. Shif	Į.				
11pm·7am	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
11pm-7am	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

(Worked Hours Per Patient Day) Actual Worked Hours Per Patient Day	8.93
% Difference	8.90%

8.20

Plan / Budgeted Direct WHPPD

(Worked Hours Per Patient Day)

Additional Care	Team Member:	S						
Click here for Care Tea	m Member def	finitions						
Skills	SI	Shift Coverage						
	Day	Evening	Night					
Unit Nurse Management	X							
Staff Educator								
Clinical Nurse Specialist								
Unit Clerical Support	Х	Х						
1:1 Patient Observer	Х	X	Х					
Admissions Nurse								
Patient Transport Team	X.							

Additional Unit Information:

Medical unit with hematology/oncology focus, general medical and short stay procedures. Nursing Director has 24 hours per day accountability.

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care

IV Therapy Team / Line Access	Х		
Monitor Technician			
Rapid Response Team	Х	Χ	Х
Respiratory Therapy Support	Х	X	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)			
Clinical Pharmacist	Х	Х	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	Х	Х
Hospitalist / NP / PA	X	Х	Х
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

The list of caregivers in these boxes were provided to all hospitals.





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Page 1 of 2 PatientCareLink



Glossary of Health Care Terms | Search Keywords

How to Read and Understand Staffing Plans

PatientCareLink

Success **Stories**

Improving **Patient Care**

Workforce

For Patients & Families

Home · Hospital Data · Staffing Plans & Reports · 2011 Reports · St. Elizabeth's Medical Center · NICU

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports 2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - NICU

NICU

Neonate Level III/IV Critical Care 272 Hospital Licensed Beds

Date of Services Budgeted: FY 2011

RN

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per 9.92 Day:

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
			Da	ay Shift					
RN	7am-3pm	8.00	4.50	4.50	4.50	4.50	4,50	4.50	4,50

			Eve	ning Shi	ft				
Į.	3pm-11pm	8.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00

	Night Shift								
RN	11pm-7am	8.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00

-		
	Plan / Budgeted Direct WHPPD	11.67
	(Worked Hours Per Patient Day)	11.07

	an / Budgeted Direct WHPPD forked Hours Per Patient Day)	11.67
Actu	al Worked Hours Per Patient Day	14.12
	% Difference	20.99%

Additional Care Te	am Member	S				
Click here for Care Team	Member de	finitions				
Skills	Shift Coverage					
	Day	Evening	Night.			
Unit Nurse Management	Х					
Staff Educator	X					
Clinical Nurse Specialist						
Unit Clerical Support	Х	Х				
1:1 Patient Observer	X	Х	Х			
Admissions Nurse						
Patient Transport Team	Х					
IV Therapy Team / Line Access	Х					
Monitor Technician						

Additional Unit Information:

Level III intensive care nursery. Nursing director has 24 hours per day accountability.

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit

Rapid Response Team	X	Χ	Х
Respiratory Therapy Support	Х	Χ	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)	Х		
Clinical Pharmacist	Х	Х	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	Х	Х
Hospitalist / NP / PA			
Intensivist / Neonatologist	Х	Х	Х
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	X	Х
Other			

staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

The list of caregivers in these boxes were provided to all hospitals.





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Glossary of Health Care Terms | Search Keywords

How to Read and Understand Staffing Plans

PatientCareLink

Stories

Patient Care

Workforce

& Families

Home " Hospital Data " Staffing Plans & Reports " 2011 Reports " St. Elizabeth's Medical Center " St. Elizabeth's Medical Center " RICU

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - RICU

RICU

Adult Critical Care · Pulmonary 272 Hospital Licensed Beds

Date of Services Budgeted: FY 2011

RN

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per 4.94

	Number of Staff								
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
			Da	y Shift					
RN	7am-3pm	8.00	3.50	3.50	3.50	3.50	3.50	3.50	3,50

		Eve	ning Shi	ft				
3pm-11pm	8.00	3.50	3.50	3.50	3.50	3.50	3.50	3.50

	Night Shift								
RN	11pm-7am	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Unlicensed Assistive Personnel	11pm-7am	8.00	1.00	1.00	1.00	1,00	1.00		

Plan / Budgeted Direct WHPPD	17.29
(Worked Hours Per Patient Day)	17.27

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	17.29
Actual Worked Hours Per Patient Day	19.41
% Difference	12.26%
Click here for more information	on

Additional Care Te	ан метрег	5	
Click here for Care Team	Member de	finitions	
Skills	SI	ge	
	Day	Evening	Night
Unit Hurse Management	Х		
Staff Educator	Х		
Clinical Nurse Specialist			
Unit Clerical Support	Х	X	
1:1 Patient Observer	Х	Х	Χ
Admissions Nurse			
Patient Transport Team	X		
IV Therapy Team / Line Access	X		

Additional Unit Information:

Medical intensive care unit dedicated to the care of the acutely ill medical respiratory patients. Nursing Director has 24 hours per day accountability.

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and

Monitor Technician				
Rapid Response Team	Х	Х	Х	
Respiratory Therapy Support	Х	Х	Х	
Nutritionist	Х			
Rehab Activities (OT, PT, Speech)				
Clinical Pharmacist	Х	Х	Х	
Licensed Social Services / Case Management	Х			
Spiritual Services	Х	X	Х	
Hospitalist / NP / PA	Х	Х	Х	
Intensivist / Neonatologist				
Nursing Student				
Recreation / Milieu Therapist				
Intern / Resident	Х	Х	Х	
Other				

experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

The list of caregivers in these boxes were provided to all hospitals.



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Glossary of Health Care Terms | Search Keywords.

How to Read and Understand Staffing Plans

GO

PatientCareLink

Stories

Patient Care

Workforce

For Patients

Home · Hospital Data · Staffing Plans & Reports · 2011 Reports · St. Elizabeth's Medical Center · Seton 5 West

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - Seton 5 West

Seton 5 West

Behavioral Health - Adult 272 Hospital Licensed Beds

Date of Services Budgeted: FY 2011

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per 27.09 Day:

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
	Day Shift								
RN	7am-3pm	8.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Mental Health Counselor	7am-3pm	8.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00

RN Mental Health Counselor

		Eve	ning Shi	ft				
3pm-11pm	8.00	5.00	5.00	5.00	5.00	4.50	4.50	4.50
3pm-11pm	8.00	5.00	5.00	5.00	5.00	5.00	5.00	5,00

RN Mental Health Counselor

		Nig	ght Shift					
11pm-7am	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
11pm-7am	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00

(Worked Hours Per Patient Day)	
Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	7.30

7.30	Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)
7.36	Actual Worked Hours Per Patient Day
0.82%	% Difference

Plan / Budgeted Direct WHPPD

Additional Care Tea	am Member	S			
Click here for Care Team	Member det	finitions			
Skills	SI	Shift Coverage			
	Day	Evening	Night		
Unit Nurse Management	Х				
Staff Educator	Х				
Clinical Nurse Specialist					
Unit Clerical Support	Х	Х			
1:1 Patient Observer	Х	х	Χ		
Admissions Nurse		Х			
Patient Transport Team	Х				
IV Therapy Team / Line Access	Х				

Additional Unit Information:

Secured patient care unit for voluntary and involuntary psychiatric admissions. Provides progressive care and therapeutic milieu until discharge. Nursing Director has 24 hours per day accountability.

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care

Monitor Technician			
Rapid Response Team	Х	Χ	Х
Respiratory Therapy Support	Х	Χ	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)	Х		
Clinical Pharmacist	Χ	Х	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	Х	Х
Hospitalist / NP / PA	Χ	Х	Χ
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist	Х		
Intern / Resident	Х	Х	Х
Other			

units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

The list of caregivers in these boxes were provided to all hospitals.





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Glossary of Health Care Terms | Search Keywords

PatientCareLink

Stories

Patient Care

How to Read and Understand Staffing Plans

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - Seton 6 West

Seton 6 West

Adult Medical - Cardiac 272 Hospital Licensed Beds

Date of Services Budgeted: FY 2011

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per 14.82 Day:	
---	--

					Nur	mber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
	Day Shift								
RN	7am-3pm	8.00	5.00	5.00	5.00	5.00	4.50	4.00	4.00
Unlicensed Assistive Personnel	7am-3pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

RN Unlicensed Assistive Personnel

		Ever	ning Shi	ft				
3pm-11pm	8.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
3pm-11pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

RN Unlicensed Assistive Personnel

		Nig	ght Shift	ţ				
11pm-7am	8.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
11pm-7am	8.00	1.00	2.00	2.00	2.00	2.00	1.00	1.00

(Worked Hours Per Patient Day)	9.80
Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	9.80
Actual Worked Hours Per Patient Day	9.09
2/ 2/66	W 00 101

Plan / Budgeted Direct WHPPD

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	9.80
Actual Worked Hours Per Patient Day	9.09
% Difference	-7.24%
Click here for more information	<u>on</u>

Additional Care	Team Member	S		
Click here for Care Te	am Member de	finitions		
Skills	SI	ge		
	Day	Evening	Night	
Unit Nurse Management	X			
Staff Educator				
Clinical Nurse Specialist				
Unit Clerical Support	Х	Х		
1:1 Patient Observer	X	X	Х	
Admissions Nurse				
Patient Transport Team	Х			

Additional Unit Information: Medical telemetry unit with cardiology focus. Includes peritoneal dialysis patients, angioplasties and postcatheterization patients. Nursing Director has 24

hours per day accountability.

IV Therapy Team / Line Access	X		
Monitor Technician			
Rapid Response Team	Х	Х	Х
Respiratory Therapy Support	Х	Х	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)			
Clinical Pharmacist	Х	Х	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	Χ	Х
Hospitalist / NP / PA	Χ	X	Х
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

The list of caregivers in these boxes were provided to all

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.





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Page 1 of 2 PatientCareLink



Glossary of Health Care Terms | Search Keywords

PatientCareLink

Stories

Improving **Patient Care**

Workforce

How to Read and Understand Staffing Plans

For Patients & Families

Home -- Hospital Data -- Staffing Plans & Reports -- 2011 Reports -- St. Elizabeth's Medical Center -- Seton 6 West Step Down

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports

2006 Reports

FAQ's About Staffing Plans Performance Measures

St. Elizabeth's Medical Center - Seton 6 West Step Down

Seton 6 West Step Down

Adult Step-Down - Cardiac 272 Hospital Licensed Beds

Date of Services Budgeted: FY 2011

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per 5.36

9	Number of Staff								
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
	Day Shift								
RN	7am-3pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Unlicensed Assistive Personnel	7am-3pm	8.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00

RN Unlicensed Assistive Personnel

	Evening Shift											
3pm-11pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00				
3pm-11pm	8.00	0.50	0.50	0.50	0.50							

RN

		Nig	ht Shift					
11pm-7am	8.00	1.50	1.50	1.50	1.50	1.50	1.50	1.50

Plan / Budgeted Direct WHPPD	10.10
(Worked Hours Per Patient Day)	10.10

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	10.10
Actual Worked Hours Per Patient Day	9.93
% Difference	-1.68%

Additional Care Te	am Member	5					
Click here for Care Team	Member det	finitions					
Skills	Shift Coverage						
	Day	Evening	Night				
Unit Nurse Management	Х						
Staff Educator							
Clinical Nurse Specialist							
Unit Clerical Support	X	X					
1:1 Patient Observer	Х	X	Х				
Admissions Nurse							
Patient Transport Team	X						
IV Therapy Team / Line Access	X						
Monitor Technician							

Additional Unit Information:

A ten bed step down unit with telemetry. Patients include myocardial infarction, rule out mycardial infarction with nitroglycerine and heparin, and interventional cardiology procedures. Nursing Director has 24 hours per day accountability.

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared

Rapid Response Team	X	Х	Х
Respiratory Therapy Support	Х	Х	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)			
Clinical Pharmacist	Х	Х	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	X	Х	Х
Hospitalist / NP / PA	Х	Х	X
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

The list of caregivers in these boxes were provided to all hospitals.



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Glossary of Health Care Terms | Search Keywords...

GO

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Hospital Data Success Stories **Improving Patient Care**

Workforce

How to Read and Understand Staffing Plans

For Patients & Families

Home -- Hospital Data -- Staffing Plans & Reports -- 2011 Reports -- St. Elizabeth's Medical Center -- St. Elizabeth's Medical Center -- Selon 7 East

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports 2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - Seton 7 East

Acute Care

Seton 7 East

Adult Medical / Surgical Combined 272 Hospital Licensed Beds

Date of Services Budgeted: FY 2011

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per Day:	18.57

				Nur	nber of	Staff		
Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
Day Shift								
7am-3pm	8.00	4,50	4.50	4.50	4.50	4,50	4.50	4.50
7am-3pm	8.00	3.00	3.00	3.00	3.00	3.00	2.00	2.00
	7am-3pm	7am-3pm 8.00	Scheduled Hours Length Mon Di 7am-3pm 8.00 4.50	Control	Scheduled Hours Shift Length Mon Tues Wed Day Shift 7am-3pm 8.00 4.50 4.50 4.50	Scheduled Hours Shift Length Mon Tues Wed Thurs Day Shift 7am-3pm 8.00 4.50 4.50 4.50 4.50	Scheduled Hours Length Mon Tues Wed Thurs Fri	Scheduled Hours Shift Length Mon Tues Wed Thurs Fri Sat Day Shift 7am-3pm 8.00 4.50

	Evening Shift								
RN	3pm-11pm	8.00	4.50	4.50	4.50	4.50	4.00	4.00	4.00
Unlicensed Assistive Personnel	3pm-11pm	8.00	3.00	3.00	3.00	3.00	3.00	2.00	2.00

	Night Shift								
RN Unlicensed Assistive Personnel	11pm-7am 11pm-7am	8.00 8.00	4.00 2.00	4.00 2.00	4.00	4.00 2.00	4.00 2.00	4.00	4.00 2.00

Plan / Budgeted Direct WHPPD	8.68
(Worked Hours Per Patient Day)	0.00

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	8.68
Actual Worked Hours Per Patient Day	8.28
% Difference	-4.61%

Additional Care Tea	ım Member	S				
Click here for Care Team	Member de	finitions				
Skills	Shift Coverage					
	Day	Evening	Night			
Unit Nurse Management	Х					
Staff Educator						
Clinical Nurse Specialist						
Unit Clerical Support	Х	Х				
1:1 Patient Observer	Х	Х	Х			
Admissions Nurse						
Patient Transport Team	Х					
IV Therapy Team / Line Access	Х					

Additional Unit Information:	
Surgical unit caring for orthopedic, cardiothoracic	
and general surgical patients. Nursing Director has 24	
ours per day accountability.	

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is

Monitor Technician			
Rapid Response Team	Х	Χ	Χ
Respiratory Therapy Support	Х	Χ	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)			
Clinical Pharmacist	×	Х	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	Х	Х
Hospitalist / NP / PA	Х	Х	Χ
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.







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Terms & Conditions | Sitemap

About PatientCareLink | For Patients & Families | Hospital Data | Success Stories | Participant Login |

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Page 1 of 2 PatientCareLink



Glossary of Health Care Terms | Search Keywords





PatientCareLink

Stories

Improving Patient Care

Workforce

How to Read and Understand Staffing Plans

For Patients & Families

Home -- Hospital Data -- Staffing Plans & Reports -- 2011 Reports -- 21. Elizabeth's Medical Center -- St. Elizabeth's Medical Center -- Seton 7 East Step-Down

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - Seton 7 East Step-Down

Seton 7 East Step-Down

Adult Step-Down - Surgical 272 Hospital Licensed Beds

Date of Services Budgeted: FY 2011

RN

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per Day:	2.58

			Number of Staff						
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
		Day Shift							
RN	7am-3pm	8.00	1.50	1.50	1.50	1.50	1.50	1.50	1,50

		Eve	ning Shi	ft				
3pm-11pm	8.00	1.50	1.50	1.50	1.50	1.50	1.50	1.50

	Night Shift								
RN	11pm-7am	8.00	1.50	1.50	1.50	1.00	1.00	1.00	1.00

Plan / Budgeted Direct WHPPD	13.04
(Worked Hours Per Patient Day)	13.04

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	13.04
Actual Worked Hours Per Patient Day	12.63
% Difference	-3.14%

ım Member	S				
Member det	finitions				
Shift Coverage					
Day Evenir					
Х					
Х	X				
Х	Х	Х			
X					
X					
Х	Х	Х			
	Member def	Day Evening X X X X X X			

Additional Unit Information:

A four bed step-down unit for monitoring cardiothoracic patients. Nursing Director has 24 hours per day accountability.

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics

Respiratory Therapy Support	X	X	X
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)			
Clinical Pharmacist,	Х	Χ	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	χ	Χ
Hospitalist / NP / PA	Х	Х	Х
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

The list of caregivers in these boxes were provided to all hospitals.





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Page 1 of 2 PatientCareLink



Glossary of Health Care Terms | Search Keywords.

How to Read and Understand Staffing Plans





PatientCareLink

Stories

Improving Patient Care

Workforce

For Patients & Families

Home -- Hospital Data -- Staffing Plans & Reports -- 2011 Reports -- St. Elizabeth's Medical Center -- Seton 7 West

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports 2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - Seton 7 West

Seton 7 West

Behavioral Health - Adult - Geriatrics

272 Hospital Licensed Beds

Date of Services Budgeted: FY 2011

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per	
Day:	13.13

			Number of Staff						
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
	Day Shift								
RN	7am-3pm	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Unlicensed Assistive Personnel	7am-3pm	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00

RN Unlicensed Assistive Personnel

	Evening Shift									
3pm-11pm	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00		
3pm-11pm	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00		

RN Unlicensed Assistive Personnel

1:1 Patient Observer Admissions Nurse Patient Transport Team

Night Shift								
11pm-7am	8.00	2.50	2.50	2.50	2.50	2.50	2.50	2.50
11pm-7am	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	10.02
Actual Worked Hours Per Patient Day	9.11
% Difference	-9.08%

Click here for more information

10.02

Plan / Budgeted Direct WHPPD

(Worked Hours Per Patient Day)

Additional Care	Team Member	S	
Click here for Care Te	am Member de	finitions	
Skills	<u>S</u>	ige	
	Day	Evening	Night
Unit Nurse Management	Х		
Staff Educator			
Clinical Nurse Specialist			
Unit Clerical Support	Х	Х	

Additional	Unit	Information:
------------	------	--------------

The Geriatric Psychiatric unit is a 16 bed secured unit that offers the geriatric patient and family to work with a multi-disciplinary team to provide the highest standard of care. Nursing Director has 24 hours per day accountability.

X

IV Therapy Team / Line Access	Х		
Monitor Technician			
Rapid Response Team	Χ	Χ	Х
Respiratory Therapy Support	Х	X	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)	χ		
Clinical Pharmacist	Х	Х	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	Х	Х
Hospitalist / NP / PA	Х	Х	Х
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist	Х		
Intern / Resident	Χ	Х	Х
Other			

safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

There are many variables to consider in establishing

The list of caregivers in these boxes were provided to all hospitals.



MHA

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Glossary of Health Care Terms | Search Keywords.

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About PatientCareLink

Hospital Data Success Stories Improving Patient Care

Workforce

How to Read and Understand Staffing Plans

For Patients & Families

Home --- Hospital Data --- Staffing Plans & Reports --- 2011 Reports --- St. Elizabeth's Medical Center -- St. Elizabeth's Medical Center -- SICU

Hospital Data

Staffing Plans & Reportsa

<u>2013 Plans</u>

2012 Reports 2011 Reports

2010 Reports

2009 Reports

2008 Reports 2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - SICU

Acute Care

SICU

Adult Critical Care - Surgical 272 Hospital Licensed Beds

Date of Services Budgeted: FY 2011

RN

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per
Day:
4,68

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
			D	ay Shift					
RN	7am-3pm	8.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00

	Evening Shift								
RN Unlicensed Assistive Personnel	3pm-11pm 3pm-11pm	8.00 8.00	4.00 1.00	4.00 1.00	4.00 1.00	4.00 1.00	4.00 1.00	3.50	3.50

Night Shift								
11pm-7am	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	19.72
Actual Worked Hours Per Patient Day	21.26
% Difference	7.81%

Additional Care Te	am Member	5			
Click here for Care Team	Member de	finitions			
Skills	St	Shift Coverage Day Evening			
	Day				
Unit Nurse Management	X				
Staff Educator	Х				
Clinical Nurse Specialist					
Unit Clerical Support	Х	Х			
1:1 Patient Observer	Х	Х	Χ		
Admissions Nurse					
Patient Transport Team	Х				
IV Therapy Team / Line Access	X				

Additional Unit Information:
Surgical intensive care unit providing care to

cardiothoracic, neurosurgical and complicated intensive care patients. Nursing Director has 24 hours per day accountability.

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is

Monitor Technician			
Rapid Response Team	Х	Χ	Х
Respiratory Therapy Support	Х	Χ	χ
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)			
Clinical Pharmacist	Х	X	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	X	Х	Χ
Hospitalist / NP / PA	Х	Х	Х
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intem / Resident	Х	Х	Х
Other			

organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

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Glossary of Health Care Terms | Search Keywords.

PatientCareLink

Stories

Patient Care

Workforce

For Patients

Home -- Hospital Data -- Staffing Plans & Reports -- 2011 Reports -- St. Elizabeth's Medical Center -- Heurology

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports 2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - Neurology

Neurology

Adult Medical / Surgical Combined - Neurosurgery / Neurology 272 Hospital Licensed Beds

Date of Services Budgeted: FY 2011

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per 10.07 Day:

How to Read and Understand Staffing Plans

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
			D	ay Shift					
RN	7am-3pm	8.00	3.50	3.50	3.50	3.50	3,50	3.00	3,00
Unlicensed Assistive Personnel	7am-3pm	8.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00

RN Unlicensed Assistive Personnel

		Eve	ning Shi	ft				
3pm-11pm	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
3pm-11pm	8.00	2.00	2.00	2.00	2.00	1,00	1.00	1.00

RN Unlicensed Assistive Personnel

		Nig	ght. Shift					
11pm·7am	8.00	3.00	3,00	3.00	3.00	3.00	3.00	3.00
11pm-7am	8.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	10.24
Actual Worked Hours Per Patient Day	9.49
% Difference	-7.32%

Click here for more information

10.24

Plan / Budgeted Direct WHPPD

(Worked Hours Per Patient Day)

Additional Care	Team Member	S		
Click here for Care Tea	am Member de	finitions		
Skills	Skills Shift Covera			
	Day	Evening	Night	
Unit Nurse Management	X			
Staff Educator				
Clinical Nurse Specialist				
Unit Clerical Support	Х	Х		
1:1 Patient Observer	X	X	Х	
Admissions Nurse				
Patient Transport Team	Х			

Additional Unit Information: Dedicated to the care of the neurosurgical, neurology and urology patients. Nursing Director has 24 hours per day accountability.

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care

IV Therapy Team / Line Access	Х		
Monitor Technician			
Rapid Response Team	Х	Χ	Х
Respiratory Therapy Support	Х	Χ	Х
Nutritionist	Χ		
Rehab Activities (OT, PT, Speech)			
Clinical Pharmacist	Χ	Х	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	Χ	Χ	Х
Hospitalist / NP / PA	X	Х	Х
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

The list of caregivers in these boxes were provided to all hospitals.





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Patient Care Stories

Workforce

Home -- Hospital Data -- Staffing Plans & Reports -- 2011 Reports -- St. Elizabeth's Medical Center -- Neurology Step-Down

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - Neurology Step-Down

Neurology Step-Down

Adult Step-Down - Medical / Surgical Combined

272 Hospital Licensed Beds

Date of Services Budgeted: FY 2011

RN

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per 2.50 Day:

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
			D	ay Shift					
RN	7am-3pm	8.00	1.50	1.50	1.50	1.50	1.50	1.50	1.50

		Ever	ning Shi	ft				
3pm-11pm	8.00	1.50	1.50	1.50	1.50	1.50	1.50	1.

			Nig	ght Shift					
1	11pm-7am	8.00	1.50	1.50	1.50	1.50	1.50	1,00	1.00

Plan / Budgeted Direct WHPPD	43.00
(Worked Hours Per Patient Day)	13.90

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	13.90
Actual Worked Hours Per Patient Day	13,61
% Difference	-2.09%

Additional Care Te	am Member	S				
Click here for Care Team	Member de	finitions				
Skills	Skills Shift Cove					
	Day	Evening	Night			
Unit Nurse Management	Х					
Staff Educator						
Clinical Nurse Specialist						
Unit Clerical Support	Х	Х				
1:1 Patient Observer	Х	Х	Х			
Admissions Nurse						
Patient Transport Team	Х					
IV Therapy Team / Line Access	Х					
Monitor Technician						
Rapid Response Team	X	Х	Χ			

Additional Unit Information:

A four bed step-down unit which provides invasive as well as non-invasive monitoring to more acute neurology and neurosurgery patients. Nursing Director has 24 hours per day accountability.

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit

Respiratory Therapy Support	Х	X	X
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)			
Clinical Pharmacist	Х	Х	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	Х	Х
Hospitalist / NP / PA	Х	Х	Х
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

The list of caregivers in these boxes were provided to all

staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.





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Page 1 of 2 **PatientCareLink**



Glossary of Health Care Terms | Search Keywords.

How to Read and Understand Staffing Plans

About

PatientCareLink

Stories

Improving **Patient Care**

Workforce

Home -- Hospital Data -- Staffing Plans & Reports -- 2011 Reports -- St. Elizabeth's Medical Center -- St. Elizabeth's Medical Center -- SECAP

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports 2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - SECAP

SECAP

Behavioral Health - Adult - Substance Abuse

272 Hospital Licensed Beds

Date of Services Budgeted: FY 2011

RN

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per 7.73 Day:

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
			D.	ay Shift					
RN	7am-3pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

		M1.C	ning Shi					
3pm-11pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

			Nig	ght Shift	t				
RN	11pm-7am	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

	Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	6.62
--	--	------

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	6.62
Actual Worked Hours Per Patient Day	5.91
% Difference	-10.73%
Click here for more informati	on

Additional Care Tea	am Member	S					
Click here for Care Team	Member de	finitions					
Skills	Shift Coverage						
	Day	Evening	Night				
Unit Nurse Management	Х						
Staff Educator							
Clinical Nurse Specialist							
Unit Clerical Support	Х	Х					
1:1 Patient Observer	Х	X	X				
Admissions Nurse							
Patient Transport Team	Х						
IV Therapy Team / Line Access	Х						
Monitor Technician							

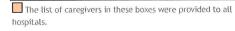
Additional Unit Information:

This unit provides inpatient detoxification and substance abuse treatment as well as ambulatory detoxification. Nursing Director has 24 hours per day accountability.

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and

Rapid Response Team	X	Χ	X
Respiratory Therapy Support	Х	Χ	Х
Nutritionist	χ		
Rehab Activities (OT, PT, Speech)			
Clinical Pharmacist	Х	Х	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	Х	Х
Hospitalist / NP / PA	X	Х	Х
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.







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Page 1 of 2 PatientCareLink



Glossary of Health Care Terms | Soarch Keywords

GO

About PatientCareLink

Success Stories

Patient Care

Workforce

For Patients & Families

Home - Hospital Data - Staffing Plans & Reports - 2011 Reports - St. Elizabeth's Medical Center - CCU

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports 2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports

2006 Reports FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - CCU

CCU

Adult Critical Care · Coronary Care 272 Hospital Licensed Beds

Date of Services Budgeted: FY 2011

RN

RN

A well-staffed unit is not only defined by the number of caregivers included in the team, but by the carefully chosen members of each team depending upon the needs of each patient and the unit overall.

Average Number of Patients Per 3.90

How to Read and Understand Staffing Plans

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
			Da	ay Shift					
RN	7am-3pm	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00

	Even	ilng Shift				
3pm-11pm 8.0	0 3.00	3.00 3.00	3.00	3.00	3.00	3.0

		Nig	ght Shif	t				
11pm-7am	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00

Plan / Budgeted Direct WHPPD	18,40
(Worked Hours Per Patient Day)	10.40

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	18,40
Actual Worked Hours Per Patient Day	18.02
% Difference	-2.07%

Additional Care Te	am Member	S	
Click here for Care Team	Member det	finitions	
Skills	<u>St</u>	nift Covera	ge
	Day	Evening	Night
Unit Nurse Management	Х		
Staff Educator	Х		
Clinical Nurse Specialist			
Unit Clerical Support	X	X	
1:1 Patient Observer	Х	Х	Х
Admissions Nurse			
Patient Transport Team	X		
IV Therapy Team / Line Access	Х		
Monitor Technician			
Rapid Response Team	Х	Х	Х

Additional Unit Information:

Intensive care unit providing care to critically ill cardiac and medical patients. Nursing Director has 24 hours per day accountability.

There are many variables to consider in establishing safe, efficiently staffed hospital units. Patient care units differ based upon the types of patients cared for on a given unit, and the way in which care is organized and delivered there. Education and experience levels of unit staff, support from nurse educators and nurse managers also factor into unit staffing decisions, as does the unique characteristics

Respiratory Therapy Support	X	Χ	X
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)			
Clinical Pharmacist	Х	Х	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	Х	Х
Hospitalist / NP / PA	Х	Х	Х
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	χ	Χ	Х
Other			

and mission of each hospital. It is also important to look at patient outcomes (including fall rates, pressure ulcer rates, and Hospital Compare measures related to heart attack care, heart failure care, pneumonia care and surgical care) in the Performance Measures section of PatientCareLink.

The list of caregivers in these boxes were provided to all hospitals.



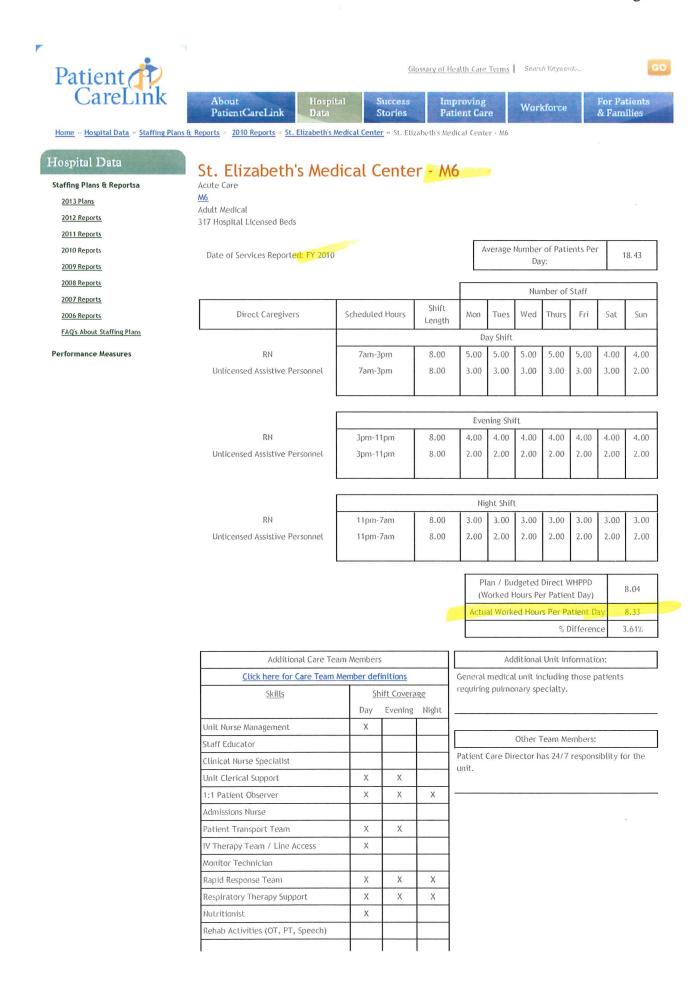


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Clinical Pharmacist	X	X	Х
Licensed Social Services / Case Management			
Spiritual Services	Х		
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intem / Resident	X	Х	Х
Other			

The list of caregivers in these boxes were provided to all hospitals.





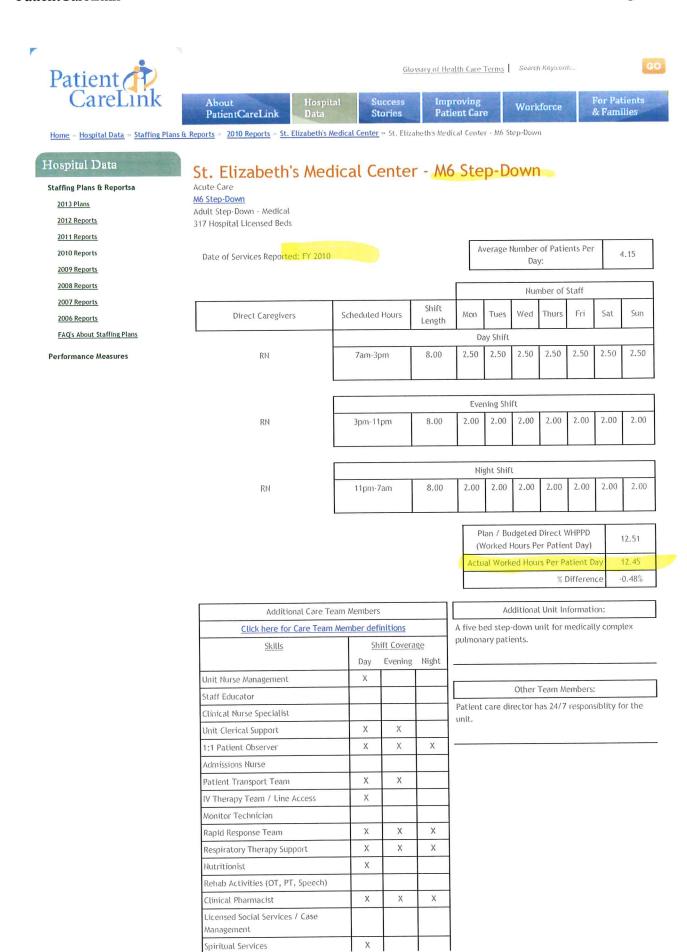
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Page 1 of 2



Page 2 of 2 PatientCareLink

Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intem / Resident	Х	Х	Х
Other			

The list of caregivers in these boxes were provided to all





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Hospital Data Success Stories **Improving Patient Care**

Workforce

For Patients & Families

Home -- Hospital Data -- Staffing Plans & Reports -- 2010 Reports -- St. Elizabeth's Medical Center -- M7

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - M7

Acute Ca

M7

Adult Medical - Oncology 317 Hospital Licensed Beds

Date of Services Reported: FY 2010

Average Number of Patients Per Day:

					Nur	mber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
	Day Shift								
RN	7am-3pm	8.00	5.00	5,00	5.00	5.00	5.00	5.00	5.00
Unlicensed Assistive Personnel	7am-3pm	8.00	2.50	2.50	2.50	2.50	2.50	2.00	2.00

RN Unlicensed Assistive Personnel

		Eve	ning Shi	ft.				
3pm-11pm	8.00	5.00	5.00	5.00	5.00	4.00	4.00	4.00
3pm-11pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

RN Unlicensed Assistive Personnel

		Nig	ght Shiff					
11pm-7am	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
11pm-7am	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	7.69
Actual Worked Hours Per Patient Day	8.40
% Difference	9.23%
Click here for more information	

Additional Care Tea	am Member	s				
Click here for Care Team	Member det	finitions				
<u>Skills</u>	<u>SI</u>	Shift Coverage				
	Day	Evening	Night			
Unit Nurse Management	Х					
Staff Educator						
Clinical Nurse Specialist						
Unit Clerical Support	Х	Х				
1:1 Patient Observer	Х	Χ	Χ			
Admissions Nurse						
Patient Transport Team	Х	Х				
IV Therapy Team / Line Access	Х					
Monitor Technician						
Rapid Response Team	Х	X	X			
Respiratory Therapy Support	X	Х	Х			
Nutritionist	Х					

Additional Unit Information:

Medical unit with hematology/oncology focus, general medical and short stay procedures. Short stay patients include liver biopsies arteriograms and recovery from conscious sedation.

Other Team Members:

Patient Care Director has 24/7 responsibility for the unit.

Rehab Activities (OT, PT, Speech)			
Clinical Pharmacist	Х	Х	Χ
Licensed Social Services / Case Management			
Spiritual Services	Х		
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	X	Х	Х
Other			

The list of caregivers in these boxes were provided to all





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Performance Measures

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Stories

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Workforce

Average Number of Patients Per

Day:

Wed

Number of Staff

Thurs

Fri

Sat

For Patients & Families

8.77

Sun

Home -- Hospital Data -- Staffing Plans & Reports -- 2010 Reports -- St. Elizabeth's Medical Center -- NICU

St. Elizabeth's Medical Center - NICU Staffing Plans & Reportsa NICU 2013 Plans Neonate Level III/IV Critical Care 2012 Reports 317 Hospital Licensed Beds 2011 Reports 2010 Reports Date of Services Reported: FY 2010 2009 Reports 2008 Reports 2007 Reports Direct Caregivers Scheduled Hours 2006 Reports Length FAQ's About Staffing Plans

RN	7am-3pm	8.00	4.50	5.00	5.00	5.00	4.50	4.50	4.50
		1							
			Eve	ning Shi	ft				

	Night Shift								
RN	11pm-7am	8.00	4.50	4.50	4.50	4.50	4.50	4.50	4.50

Mon

Tues

Day Shift

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	12.47
Actual Worked Hours Per Patient Day	12.34
% Difference	-1.04%

Additional Care Tear	n Members	Additional Unit Information:						
Click here for Care Team M	ember def	Level III intensive care nursery.						
Skills	Sh	ift Covera	ge					
	Day	Evening	Night					
Unit Nurse Management	χ			Other Team Members:				
Staff Educator	Х			Patient Care Director has 24/7 responsibility for U				
Clinical Hurse Specialist				unit.				
Unit Clerical Support	Х	Х						
1:1 Patient Observer								
Admissions Nurse								
Patient Transport Team	X	Х						
IV Therapy Team / Line Access	Х							
Monitor Technician								
Rapid Response Team								
Respiratory Therapy Support	Х	Х	Х					
Nutritionist	X							
Rehab Activities (OT, PT, Speech)	X							
Clinical Pharmacist	Х	Х	Х					
Licensed Social Services / Case Management								
Spiritual Services	Х	Х	Х					

Hospitalist / NP / PA			
Intensivist / Neonatologist	Х	Х	Х
Nursing Student			
Recreation / Milieu Therapist			
Intem / Resident	Х	Х	Х
Other			

The list of caregivers in these boxes were provided to all hospitals.

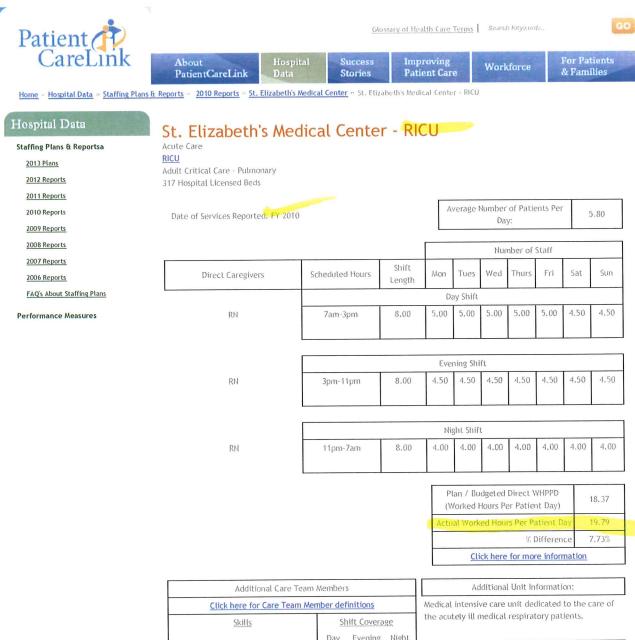




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Additional Care Tear	n Member	Additional Unit Information:		
Click here for Care Team M	ember det	Medical intensive care unit dedicated to the care o		
Skills	51	nift Covera	ige	the acutely ill medical respiratory patients.
	Day Evening N		Night	
Unit Nurse Management	Х			
Staff Educator				Other Team Members:
Clinical Nurse Specialist				Patient Care Director has 24/7 responsibility for thunit.
Unit Clerical Support	Х	Х		dire.
1:1 Patient Observer	Х	Х	Х	
Admissions Nurse				
Patient Transport Team	Х	Χ		
IV Therapy Team / Line Access	Χ			
Monitor Technician				
Rapid Response Team	Х	Χ	Χ	
Respiratory Therapy Support	Х	X	Χ	
Nutritionist	X			
Rehab Activities (OT, PT, Speech)				
Clinical Pharmacist	Χ	Χ	Х	
Licensed Social Services / Case Management				

Spiritual Services	Х		
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

The list of caregivers in these boxes were provided to all

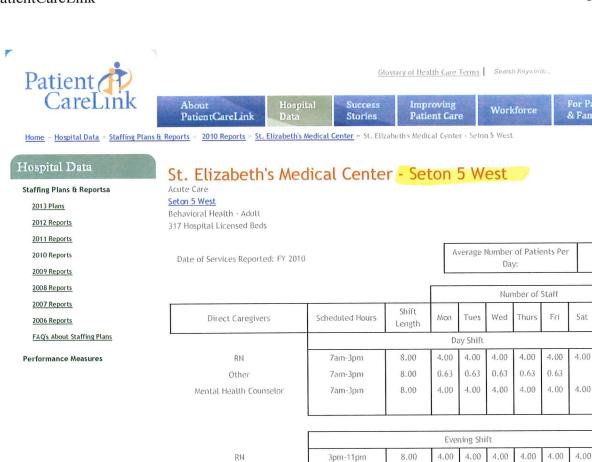




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Mental Health Counselor

			Nig	ght. Shift					
RN	11pm-7am	8.00	3.00	3,00	3.00	3.00	3.00	3.00	3.00
ental Health Counselor	11pm-7am	8.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00

8.00

4.00

4.00

4.00

4.00

4.00

4.00

3pm-11pm

	Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	7.17
	Actual Worked Hours Per Patient Day	6.96
1	% Difference	-2.93%

GO

24.97

Sun

4.00

4.00

4.00

4.00

Additional Care Tea	am Member:	Additional Unit Information:		
Click here for Care Team	Member def	Secured patient care unit for voluntary and		
<u>Skills</u>	<u>St</u> Day	evening	g <u>e</u> Night	involuntary psychiatric admissions. Provides progressive care and therapeutic milieu until discharge.
Unit Nurse Management	X			
Staff Educator				
Clinical Nurse Specialist				Other Team Members:
Unit Clerical Support	X	Χ		Patient Care Director has 24/7 responsibility for the
1:1 Patient Observer	Х	Х	Х	unit.
Admissions Nurse				
Patient Transport Team	Х	Χ		
IV Therapy Team / Line Access	Х			
Monitor Technician				
Rapid Response Team	X	Χ	Х	
Respiratory Therapy Support	Х	Х	χ	
Nutritionist	Х			

Page 2 of 2 PatientCareLink

Rehab Activities (OT, PT, Speech)	X		
Clinical Pharmacist	Х	Х	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	Х		
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Χ
Other			

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17.05

Sun

5.00

2.00

4.00

2.00

3.00

1.00

Sat

5.00

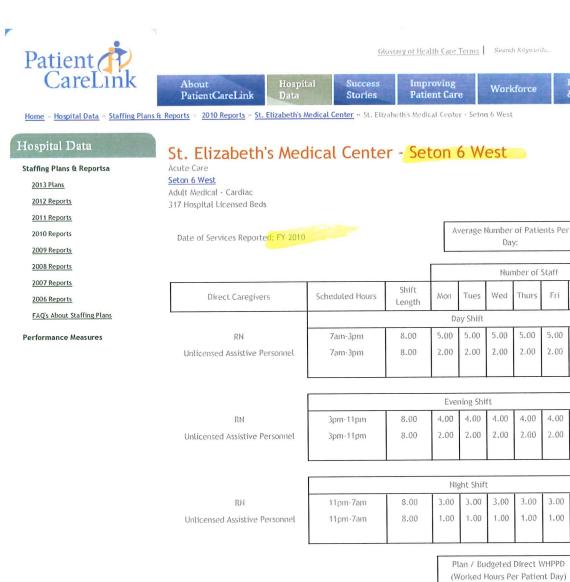
2.00

4.00

2.00

3.00

1.00



8.96
12.56%

Additional Unit Information:

mber det			
	finitions		
SI	Shift Coveras		
Day	Evening	Night	
Х			
Х	Х		
Х	Х	Χ	
Х	Х		
Х			
Х	Х	X	
Х	Х	Х	
Х			
	Day X X X X X X	Day Evening X X X X X X X X X X X X X	

Medical telemetry unit with cardiology focus. Includes peritoneal dialysis patients, angioplasty and post-catheterization patients.

Other Team Members:

Patient Care Director has 24/7 responsibility for the unit.

Page 2 of 2 PatientCareLink

Rehab Activities (OT, PT, Speech)	1		
Clinical Pharmacist	Х	Х	Х
Licensed Social Services / Case Management			
Spiritual Services	X		
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

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Workforce

& Families

Home -- Hospital Data -- Staffing Plans & Reports -- 2010 Reports -- St. Elizabeth's Medical Center -- Seton 6 West Step Down

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports 2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - Seton 6 West Step Down

Seton 6 West Step Down

Adult Step-Down - Cardiac 317 Hospital Licensed Beds

Date of Services Reported; FY 2010

Average Number of Patients Per

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
			Da	ay Shift					
RN	7am-3pm	8.00	3.00	3,00	3.00	3.00	3.00	3.00	3.00
Unlicensed Assistive Personnel	7am-3pm	8.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00

RN Unlicensed Assistive Personnel

Evening Shift 3.00 3.00 3.00 3.00 3.00 3.00 3.00 3pm-11pm 8.00 8.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 3pm-11pm

Hight Shift 2.00 2.00 2.00 2.00 2.00 2.00 11pm-7am 8.00 2.00

% Difference	-19.01%
Actual Worked Hours Per Patient Day	10.10
Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	12.47

Additional Care Tear	n Member	5						
Click here for Care Team M	ember det	finitions						
Skills	Shift Coverage							
	Day	Evening	Night					
Unit Nurse Management	Х							
Staff Educator								
Clinical Nurse Specialist								
Unit Clerical Support	Х	X						
1:1 Patient Observer	Х	X	X					
Admissions Nurse								
Patient Transport Team								
IV Therapy Team / Line Access	X	X						
Monitor Technician								
Rapid Response Team .	Х	Х	Х					
Respiratory Therapy Support	Х	Х	Χ					
Nutritionist	Х							
Rehab Activities (OT, PT, Speech)								
	1	1	l					

Additional Unit Information:

A ten bed step-down unit with telemetry. Patients include myocardial infarction, rule out myocardial Infarction on nitroglycerine and heparin, and interventional cardiology procedures.

Other Team Members:

Patient Care Diretor has 24/7 responsibility for the unit.

Clinical Pharmacist	X	Χ	X
Licensed Social Services / Case Management			
Spiritual Services	Х		
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	X	X	Х
Other			

The list of caregivers in these boxes were provided to all hospitals.





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Hospital Data

PatientCareLink

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - Seton 7 East

Seton 7 East

Adult Medical / Surgical Combined 317 Hospital Licensed Beds

Date of Services Reported: FY 2010

Average Number of Patients Per 19.65 Day:

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
			Da	ay Shift					
RN	7am-3pm	8.00	5.50	5.50	5.50	5.50	5.50	5.00	5.00
Unlicensed Assistive Personnel	7am-3pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

Evening Shift 4.00 4.00 RN 3pm-11pm 8.00 4.50 4.50 4.50 4.50 4.50 2.00 2.00 2.00 2.00 8.00 2.00 2.00 2.00 Unlicensed Assistive Personnel 3pm-11pm

Night Shift RN 11pm-7am 8.00 3.00 3.00 3.00 3.00 3.00 3.00 3.00 2.00 2.00 2.00 2.00 Unlicensed Assistive Personnel 11pm-7am 8.00 2.00 2.00 2.00

> Plan / Budgeted Direct WHPPD 7,60 (Worked Hours Per Patient Day) % Difference 6.97% Click here for more information

Additional Care Te	am Member	S						
Click here for Care Team	Member det	finitions						
Skills	Shift Coverage							
	Day	Evening	Night					
Unit Nurse Management.	X							
Staff Educator								
Clinical Nurse Specialist								
Unit Clerical Support	X	Х						
1:1 Patient Observer	Х	X						
Admissions Nurse								
Patient Transport Team	X	Х						
IV Therapy Team / Line Access	X							
Monitor Technician								
Rapid Response Team	X	X	Х					
Respiratory Therapy Support	X	Х	Х					
Nutritionist	χ							

Additional Unit Information:

Surgical unit caring for orthopedic, cardiothoracic and general surgical patients.

Other Team Members:

Patient Care Director has 24/7 responsibility for the

Rehab Activities (OT, PT, Speech)			
Clinical Pharmacist	Х	Х	Х
Licensed Social Services / Case Management			
Spiritual Services	X		
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intem / Resident	X	Х	Х
Other			

The list of caregivers in these boxes were provided to all hospitals.



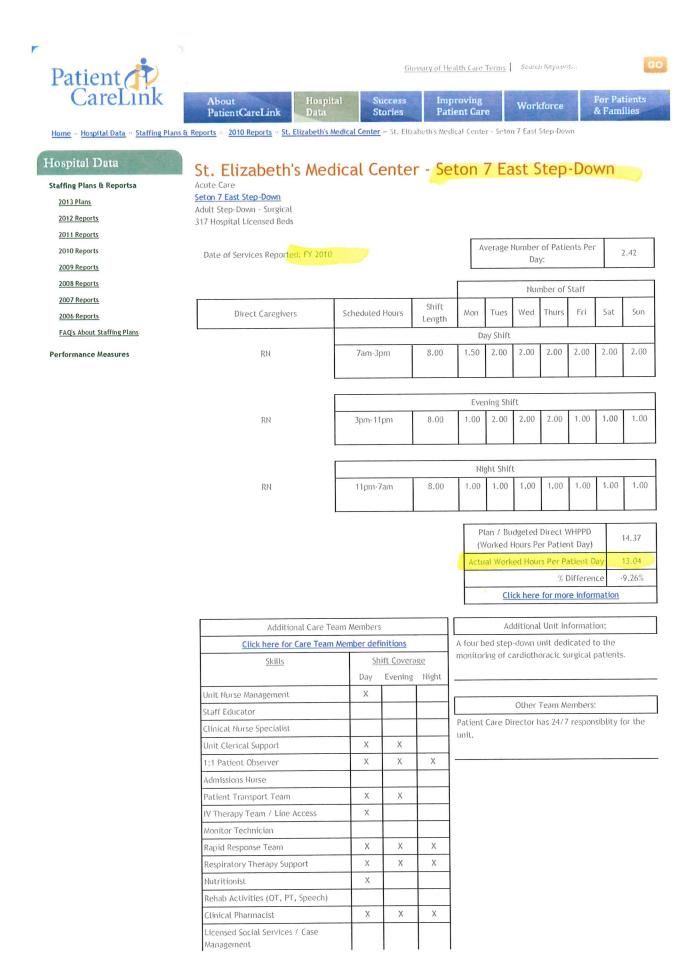


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Page 1 of 2



Page 2 of 2 PatientCareLink

Spiritual Services	X		
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Hursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Χ	Х
Other			

☐ The list of caregivers in these boxes were provided to all





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Page 1 of 2 PatientCareLink



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Workforce

For Patients & Families

Home "Hospital Data" Staffing Plans & Reports - 2010 Reports - St. Elizabeth's Medical Center - Selon 7 West

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports 2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - Seton 7 West

Seton 7 West

Behavioral Health - Adult - Geriatrics 317 Hospital Licensed Beds

Date of Services Reported: FY 2010

Average Number of Patients Per 11.51 Day:

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
		•	Da	ay Shift					
RN	7am-3pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Unlicensed Assistive Personnel	7am-3pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

			Ever	ning Shi	ft				
RN	3pm-11pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Unlicensed Assistive Personnel	3pm-11pm	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00

			Niş	ht Shift				
RN Unlicensed Assistive Personnel	11pm-7am 11pm-7am	8.00 8.00	2.00	2.00	2.00	2.00	 2.00	2.00
STREETISES ASSISTACT COSTINCT	Tiphi rian	0.00						

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	8.32
Actual Worked Hours Per Patient Day	10.71
% Difference	28.73%

Additional Care Te	am Member	S	
Click here for Care Team	Member de	finitions	
Skills	SI	nift Covera	ge
	Day	Evening	Night.
Unit Nurse Management	Х		
Staff Educator			
Clinical Nurse Specialist			
Unit Clerical Support	Х	Х	
1:1 Patient Observer	Х	Х	Х
Admissions Nurse			
Patient Transport Team	Х	X	
IV Therapy Team / Line Access	Х		
Monitor Technician			
Rapid Response Team	Х	Х	Х
Respiratory Therapy Support	Х	X	Х
Nutritionist	Х		

Additional Unit Information:

This unit was opened in October 2009. It is dedicated to the care of the geriatric psychiatry patient.

Other Team Members:

Patient Care Director has 24/7 responsibility for the unit.

Page 2 of 2 PatientCareLink

Rehab Activities (OT, PT, Speech)	X		
Clinical Pharmacist			
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	Х	Х
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist	X		
Intern / Resident	Х	Х	Х
Other			

The list of caregivers in these boxes were provided to all hospitals.

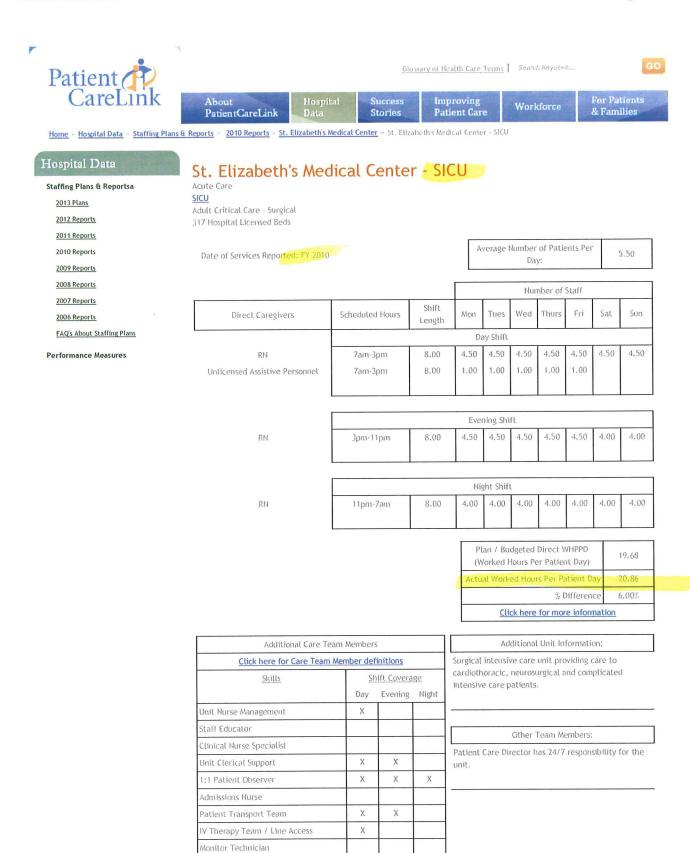




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X

χ

Χ

X

Rapid Response Team

Clinical Pharmacist

Nutritionist

Respiratory Therapy Support

Rehab Activities (OT, PT, Speech)

X

Χ

X

Χ

X

Licensed Social Services / Case Management			
Spiritual Services	Х		
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Χ
Other			

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Home -- Hospital Data -- Staffing Plans & Reports -- 2010 Reports -- St. Elizabeth's Medical Center -- Neurology

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports 2006 Reports

FAQ's About Staffing Plans

Performance Measures

St. Elizabeth's Medical Center - Neurology

Neurology

Adult Medical / Surgical Combined · Neurosurgery / Neurology 317 Hospital Licensed Beds

Date of Services Reported: FY 2010

Average Number of Patients Per 11.82 Day:

					Nuc	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
	Day Shift								
RN	7am-3pm	8.00	3.50	3.50	3.50	3.50	3.50	3.00	3.00
Unlicensed Assistive Personnel	7am-3pm	8.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00

	Evening Shift								
RN	3pm-11pm	8.00	3.50	3,50	3.50	3.50	3.50	3.00	3.00
Unlicensed Assistive Personnel	3pm-11pm	8.00	1.50	1.50	1.50	1.50	1.50	1.00	1.00

			Niş	ght Shift					
RN	11pm-7am	8.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Unlicensed Assistive Personnel	11pm-7am	8.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	8.14
Actual Worked Hours Per Patient Day	9.27
% Difference	13.88%
Click here for more informati	on

Additional Care Tea	am Member	S	
Click here for Care Team	Member det	finitions	
<u>Skills</u>	SI	nift Covera	ge
	Day	Evening	Night
Unit Nurse Management	Х		
Staff Educator			
Clinical Nurse Specialist			
Unit Clerical Support	Х	Χ	
1:1 Patient Observer	Х	Χ	Х
Admissions Nurse			
Patient Transport Team	Х	Χ	
IV Therapy Team / Line Access	Х		
Monitor Technician			
Rapid Response Team	X	Х	X
Respiratory Therapy Support	X	Х	Х
Nutritionist.	Х		

Additional Unit Information:

Dedicated to the care of neurosurgical, neurology and urology patients.

Other Team Members:

Patient Care Director has 24/7 responsibility for the

Rehab Activities (OT, PT, Speech)			
Clinical Pharmacist	Х	Х	Х
Licensed Social Services / Case Management			
Spiritual Services	Х		
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	X	Х
Other			

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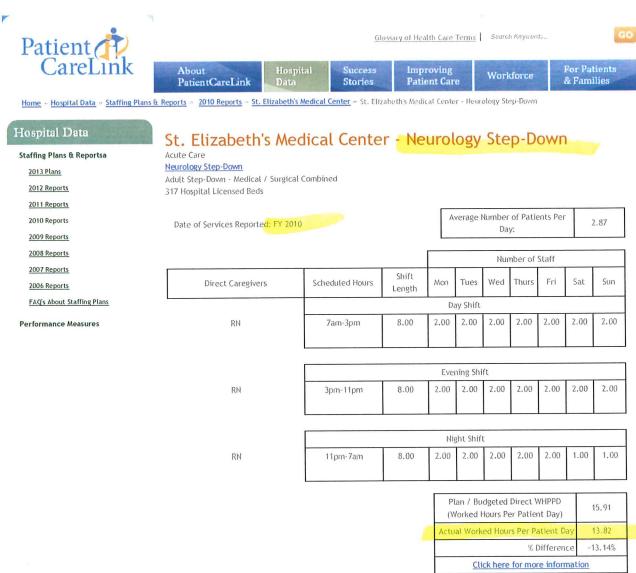


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Additional Care Tear	n Member	Additional Unit Information:		
Click here for Care Team M	ember det	A four bed step-down unit which provides invasive a		
Skills	<u>51</u>	Shift Coverage Day Evening Night		well as non-invasive monitoring to more acute neurology and neurosurgical patients.
	Day			neurosargical patients.
Unit Nurse Management	Х			
Staff Educator				Other Team Members:
Clinical Nurse Specialist				Patient Care Diretor has 24/7 responsibility for the
Unit Clerical Support	Х	X		unit.
1:1 Patient Observer	Х	Х	Х	
Admissions Nurse				
Patient Transport Team	Х	X		
IV Therapy Team / Line Access	χ			
Monitor Technician				
Rapid Response Team	Х	Х	Х	
Respiratory Therapy Support	Х	X	Х	
Nutritionist	Х			
Rehab Activities (OT, PT, Speech)				
Clinical Pharmacist	Х	Х	Х	
Licensed Social Services / Case Management				

Spiritual Services	X		
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

☐ The list of caregivers in these boxes were provided to all



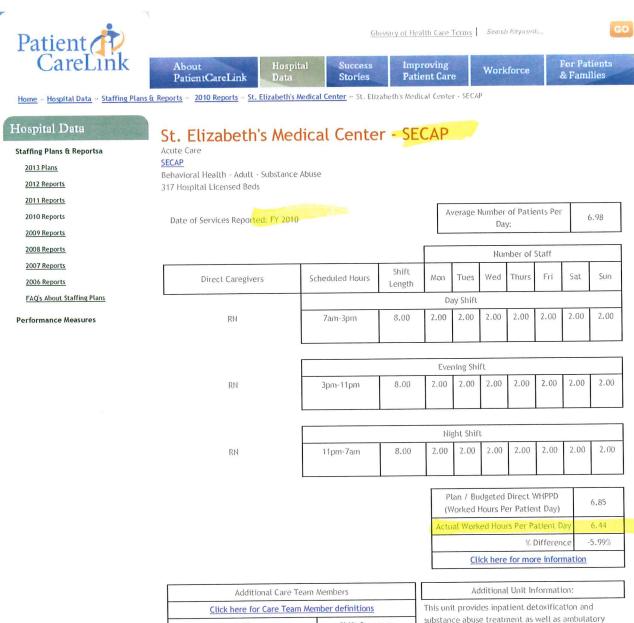


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Page 1 of 2



Additional Care Team	n Members	Additional Unit Information:				
Click here for Care Team M	ember def	This unit provides inpatient detoxification and				
Skilts	Shift Coverage		age	substance abuse treatment as well as ambulatory detoxification.		
	Day	Evening Night		Day Evening Night		uccontraction.
Unit Nurse Management	Х					
Staff Educator				Other Team Members:		
Clinical Nurse Specialist				Patient Care Director has 24/7 responsibility for the		
Unit Clerical Support	X	Х		unit.		
1:1 Patient Observer	Х	Х	Х			
Admissions Nurse						
Patient Transport Team	Х	Х				
IV Therapy Team / Line Access	Х					
Monitor Technician						
Rapid Response Team	X	Х	Х			
Respiratory Therapy Support	X	X	Х			
Nutritionist	Х					
Rehab Activities (OT, PT, Speech)						
Clinical Pharmacist						
Licensed Social Services / Case Management	Х					

Spiritual Services	X		
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

The list of caregivers in these boxes were provided to all



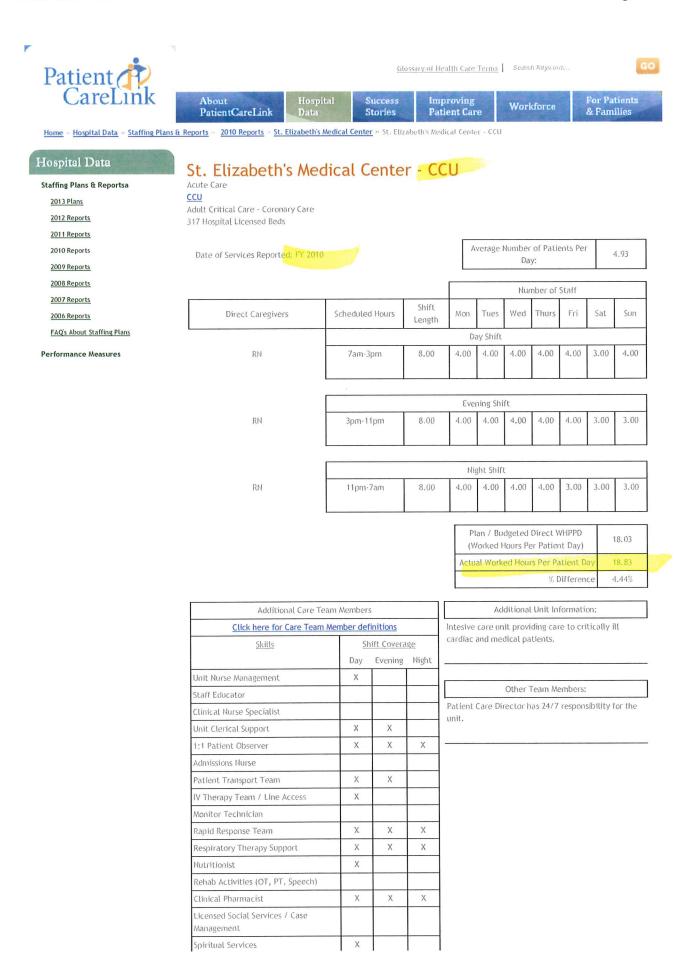


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Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intem / Resident	Х	Χ	Х
Other			

The list of caregivers in these boxes were provided to all hospitals.



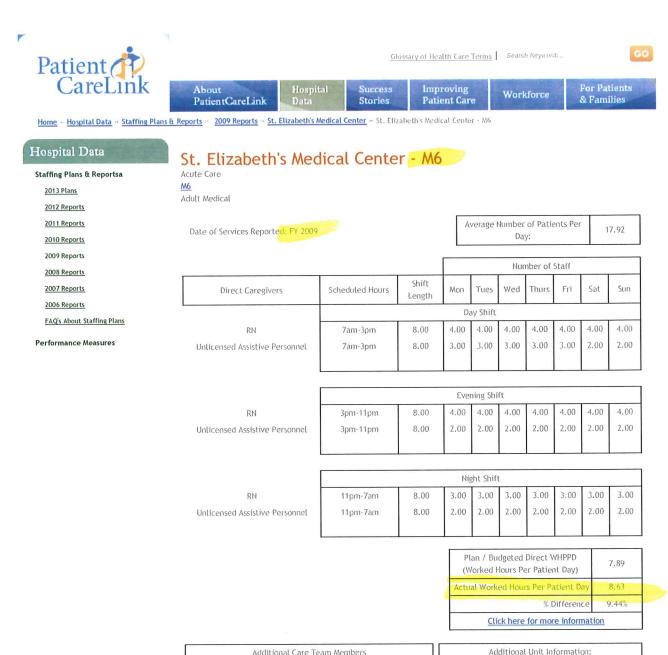


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Additional Care Tear	n Member	S		
Click here for Care Team M	ember de	finitions		
<u>Skills</u>	Shift Covera			
	Day	Evening	Night	
Unit Nurse Management	Χ			
Staff Educator	Х			
Clinical Nurse Specialist				
Unit Clerical Support	Х	X		
1:1 Patient Observer	Х	Х	Х	
Admissions Nurse				
Patient Transport Team	Х			
IV Therapy Team / Line Access	Х			
Monitor Technician				
Rapid Response Team				
Respiratory Therapy Support	Х	X	Х	
Nutritionist	X			
Rehab Activities (OT, PT, Speech)				

General medical unit including those patients

requiring pulmonary specialty. Nursing Director has 24 hours per day accountability.

Clinical Pharmacist	X	X .	X
Licensed Social Services / Case Management			
Spiritual Services	Х	Х	Χ
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intem / Resident	X	Х	X
Other			

The list of caregivers in these boxes were provided to all hospitals.

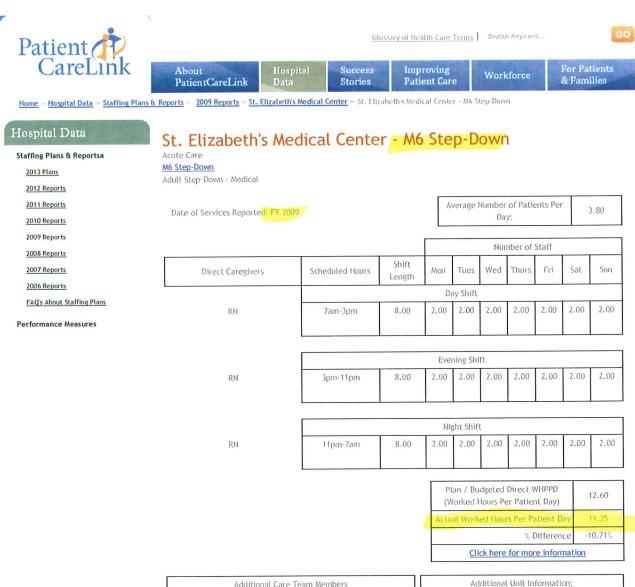




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Page 1 of 2



Click here for Care Team M	ember de	finitions		
Skills	Shift Coverage			
	Day	Evening	Hight	
Unit Nurse Management	Х			
Staff Educator	Х			
Clinical Hurse Specialist				
Unit Clerical Support	Х			
1:1 Patient Observer	Х	X	Х	
Admissions Nurse				
Patient Transport Team	χ			
IV Therapy Team / Line Access	X			
Monitor Technician				
Rapid Response Team				
Respiratory Therapy Support	Х	X	Х	
Nutritionist	X			
Rehab Activities (OT, PT, Speech)				
Clinical Pharmacist	Х	Х	Х	
Licensed Social Services / Case Management				

A five bed step-down unit for medically complex pulmonary patients. Nursing Director has 24 hours per day accountability.

Spiritual Services	X	X	X
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	X	Х
Other			

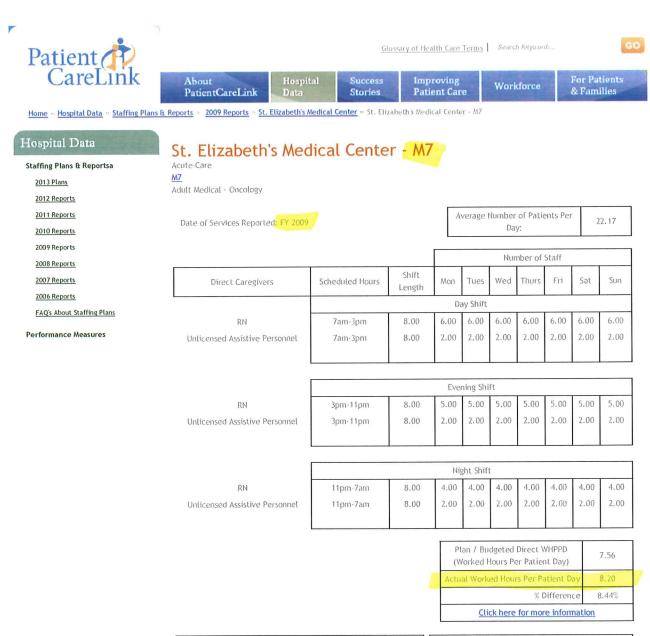
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Additional Care Tear	n Member	S	
Click here for Care Team M	ember de	finitions	
Skills	nift Covera	ge	
	Day	Evening	Night
Unit Nurse Management	Χ		
Staff Educator	Х		
Clinical Nurse Specialist			
Unit Clerical Support	Х	Х	
1:1 Patient Observer	Х	χ	Χ
Admissions Nurse			
Patient Transport Team	Х		
IV Therapy Team / Line Access	Х		
Monitor Technician			
Rapid Response Team			
Respiratory Therapy Support	X	X	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)			
	_	1	

Additional Unit Information:

Medical unit with hematology/oncology focus, general medical and short stay procedures. Short stay patients include cardiac caths, liver biopsies, arteriograms and recovery from conscious sedation. Hursing Director has 24 hours per day accountability.

Page 2 of 2 PatientCareLink

Clinical Pharmacist	X	X	Х
Licensed Social Services / Case Management			
Spiritual Services	Х	Х	Х
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intem / Resident	X	X	Х
Other			

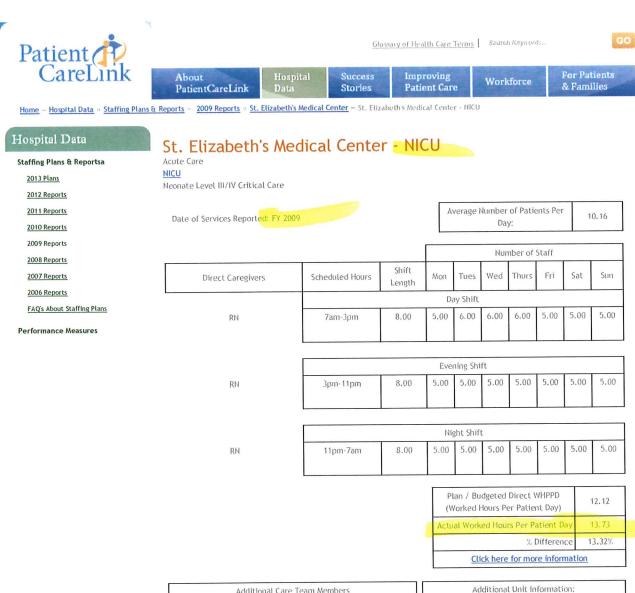
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Additional Care Team	Member	S		Additional Unit Information:
Click here for Care Team Me	mber det	finitions		Level III intensive care nursery. Nursing Director has
Skills	Sł	nift Covera	ge	24 hours per day accountability.
	Day	Evening	Night	1
Unit Nurse Management	Х			
Staff Educator	Х			
Clinical Nurse Specialist				
Unit. Clerical Support	Х	Х		
1:1 Patient Observer				
Admissions Nurse				
Patient Transport Team	Χ			
IV Therapy Team / Line Access	Х			
Monitor Technician				
Rapid Response Team				
Respiratory Therapy Support	Х	Х	Х	
Nutritionist	Х			
Rehab Activities (OT, PT, Speech)	Х			
Clinical Pharmacist	Х	Х	Х	
Licensed Social Services / Case Management				

Spiritual Services	X	X	X
Hospitalist / NP / PA			
Intensivist / Neonatologist	Х	Χ	Х
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	X	Х	X
Other			

The list of caregivers in these boxes were provided to all

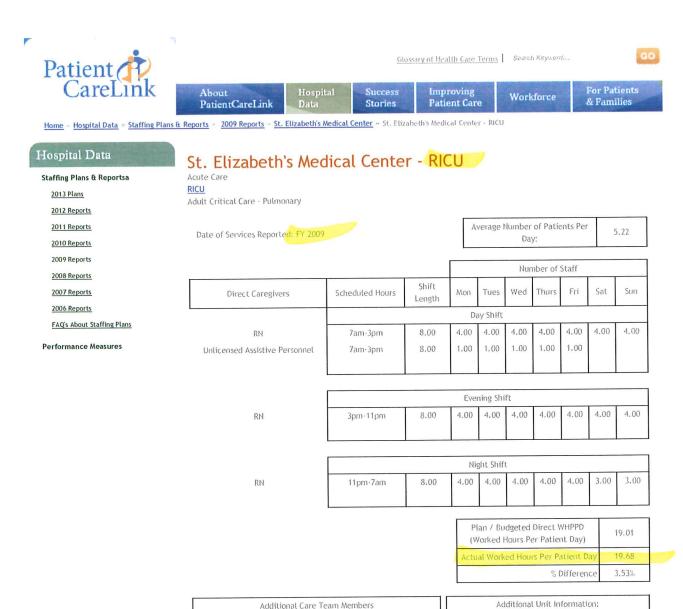




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Click here for Care Team M	ember de	finitions		
Skills	Shift Coverage			
54 King 154	Day	Evening	Night	
Unit Nurse Management	Х			
Staff Educator	Х			
Clinical Nurse Specialist				
Unit Clerical Support	Х	X		
1:1 Patient Observer	Χ	Χ	Χ	
Admissions Nurse				
Patient Transport Team	Х			
IV Therapy Team / Line Access	Х			
Monitor Technician				
Rapid Response Team				
Respiratory Therapy Support	Х	X	X	
Nutritionist	Х			
Rehab Activities (OT, PT, Speech)				
Clinical Pharmacist	Х	Х	Χ	
Licensed Social Services / Case Management				

Medical intensive care unit dedicated to the care of the acutely ill medical respiratory patients. Nursing Director has 24 hours per day accountability.

Spiritual Services	X	Х	X
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	X	Х	X
Other			

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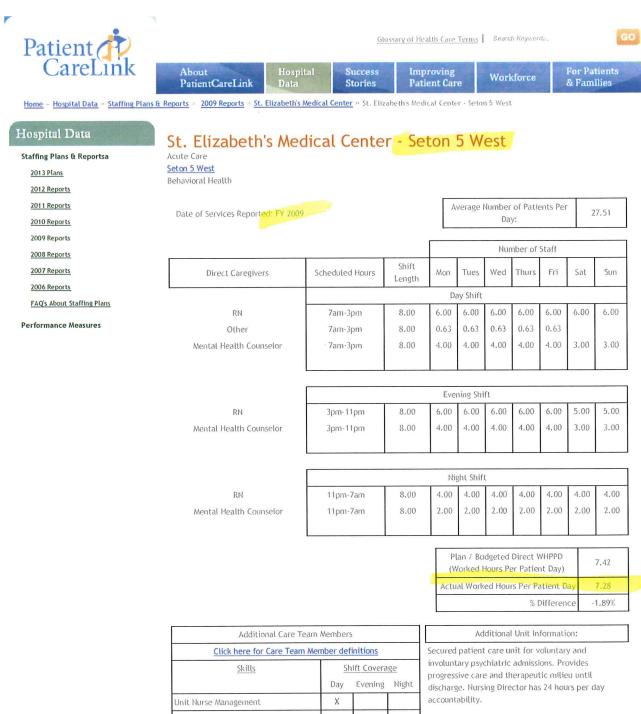




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Additional Care Tear	n Member	5		Additional Unit Information:
Click here for Care Team M	ember de	finitions		Secured patient care unit for voluntary and
Skills	SI	hift Covera	ge	involuntary psychiatric admissions. Provides progressive care and therapeutic milieu until
	Day	Evening	Night	discharge. Nursing Director has 24 hours per o
Unit Nurse Management	Х			accountability.
Staff Educator	X			3
Clinical Nurse Specialist				
Unit Clerical Support	Х	Х		
1:1 Patient Observer	Х	Х	Х	
Admissions Hurse				
Patient Transport Team	Х			
IV Therapy Team / Line Access	X			
Monitor Technician				
Rapid Response Team]
Respiratory Therapy Support	Х	X	Χ	
Nutritionist	Х			
Rehab Activities (OT, PT, Speech)				1

Clinical Pharmacist	X	X	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	Χ	Х
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	X	X	Х
Other			

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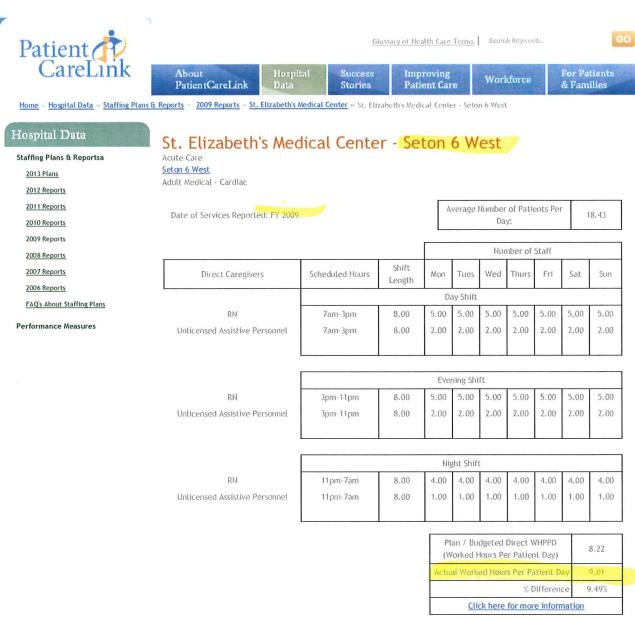


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Additional Care Tear	n Member	S		Additional Unit Information:
Click here for Care Team M	lember de	finitions		Medical telemetry unit with cardiology focus. Includes
Skills		nift Covera		peritoneal dialysis patients, angioplasty and post- catheterization patients. Nursing Director has 24
Unit Nurse Management	Day	Evening	Night	hours per day accountability.
Staff Educator	X			
Clinical Nurse Specialist				
Unit Clerical Support	Х	Х		
1:1 Patient Observer	Х	χ	Х	
Admissions Nurse				
Patient Transport Team	X			
IV Therapy Team / Line Access	Х			
Monitor Technician				
Rapid Response Team				
Respiratory Therapy Support	Х	Х	Х	
Nutritionist	Х			
Rehab Activities (OT, PT, Speech)				
			1	1

Clinical Pharmacist	X	X	X
Licensed Social Services / Case Management			
Spiritual Services	Х	Χ	Χ
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other		,	

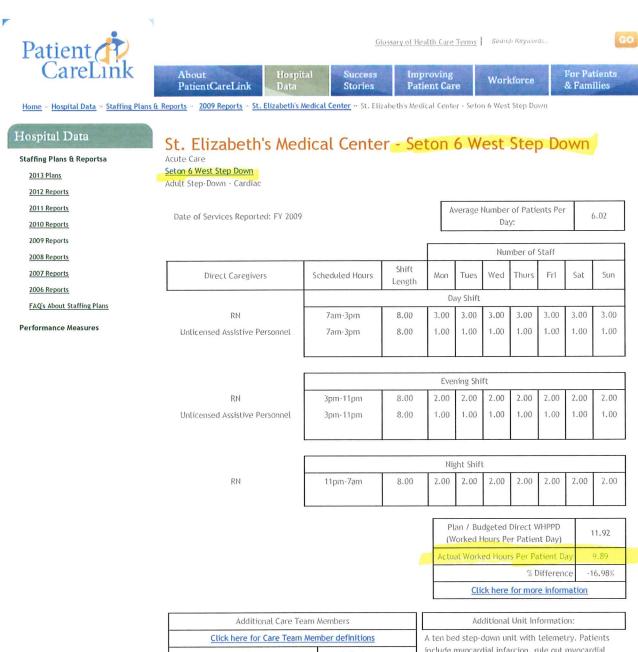
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Additional Care Tea	m Member	S		Additional Unit Information:
Click here for Care Team N	lember de	finitions		A ten bed step-down unit with telemetry. Patient
Skitts	SI	nift. Covera	ge	include myocardial infarcion, rule out myocardial infarction on nitroglycerine and heparin, and
	Day	Evening	Night	interventional cardiology procedures. Nursing
Unit Nurse Management	Х			Director has 24 hours per day accountability.
Staff Educator	Х			
Clinical Nurse Specialist				
Unit Clerical Support	Х			
1:1 Patient Observer	Х	X	X	
Admissions Nurse				
Patient Transport Team	Х			
IV Therapy Team / Line Access	Х			
Monitor Technician				
Rapid Response Team				
Respiratory Therapy Support	Х	Х	Χ	
Nutritionist	Х			
Rehab Activities (OT, PT, Speech)				
Clinical Pharmacist	X	Х	Х	

Licensed Social Services / Case Management			
Spiritual Services	Х	Х	Χ
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Hursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

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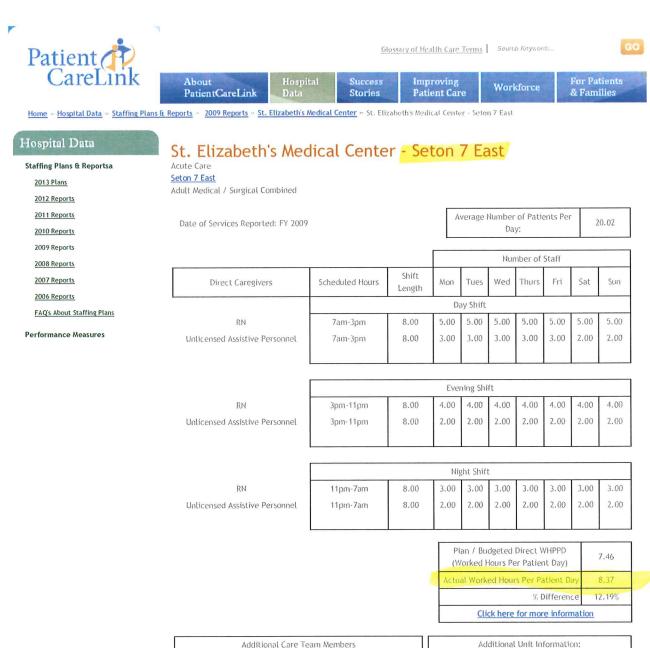


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n Member	S		
ember de	finitions		
Shift Coverage			
Day	Evening	Night	
Х			
Х			
Х	Х		
Х	Х	Х	
Х			
Х			
X	Х	Х	
X			
	SI Day X X X X X X X X X X X X X X X X X X X	Day Evening X X X X X X X X X X X X X	

Surgical unit caring for orthopedic, cardiothoracic and general surgical patients. Nursing Director has 24 hours per day accountability.

Clinical Pharmacist	X	Х	Х
Licensed Social Services / Case Management			
Spiritual Services	Х	Х	Х
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	X	Х	Х
Other			

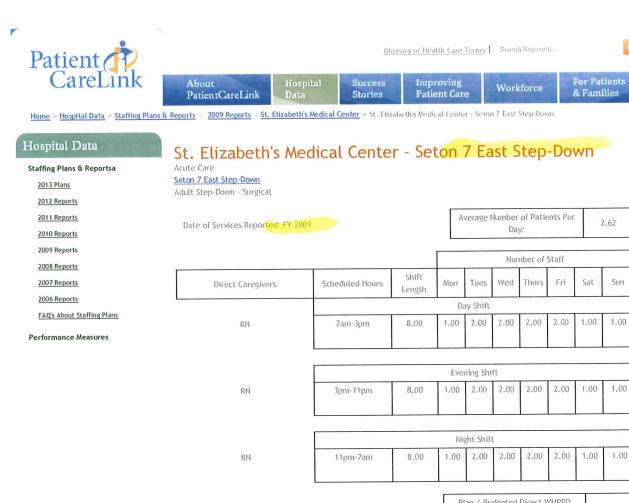




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Additional Care Team Members	Additional Unit Information:	
	Click here for more informati	ion
	% Difference	-10.72%
	Actual Worked Hours Per Patient Day	12.82
	(Worked Hours Per Patient Day)	14.36

Additional Care Tear	n Member	S		
Click here for Care Team M	ember de	finitions		
Skills	Shift Coverage			
	Day	Evening	Night	
Unit Nurse Management	Х			
Staff Educator	Х			
Clinical Nurse Specialist				
Unit Clerical Support	Х			
1:1 Patient Observer	X	Х	Χ	
Admissions Nurse				
Patient Transport Team	Х			
IV Therapy Team / Line Access	X			
Monitor Technician				
Rapid Response Team				
Respiratory Therapy Support	Х	Х	Х	
Nutritionist	Х			
Rehab Activities (OT, PT, Speech)				
Clinical Pharmacist	Х	Х	Х	
Licensed Social Services / Case Management				

GO

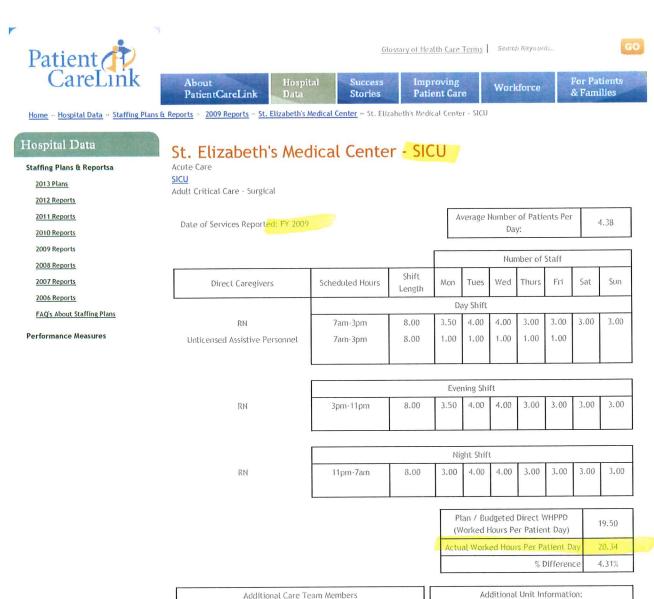
Spiritual Services	X	X	X
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			





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Click here for Care Team M	ember de	finitions		
Skills	SI	Shift Coverage		
	Day	Evening	Night	
Unit Nurse Management	Х			
Staff Educator	Х			
Clinical Nurse Specialist				
Unit Clerical Support	Х	Х		
1:1 Patient Observer	Х	Χ	Χ	
Admissions Nurse				
Patient Transport Team	Х			
IV Therapy Team / Line Access	Х			
Monitor Technician				
Rapid Response Team				
Respiratory Therapy Support	X	X	Х	
Nutritionist	X			
Rehab Activities (OT, PT, Speech)				
Clinical Pharmacist	Х	Χ	Χ	
Licensed Social Services / Case Management				

Surgical intensive care unit providing care to cardiothoracic, neurosurgical and complicated intensive care patients. Nursing Director has 24 hours

per day accountability.

Spiritual Services	X	X	X
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	X	Х	Х
Other			

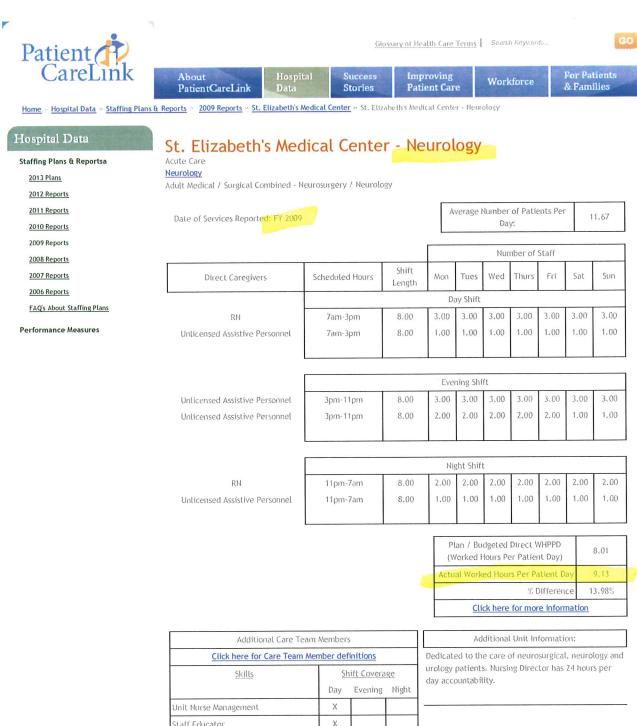




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Additional Care Tear	n Member	S		
Click here for Care Team M	ember de	finitions		
<u>Skills</u>	<u>SI</u>	nift Covera	t Coverage	
	Day	Evening	Night	
Unit Nurse Management	Х			
Staff Educator	Х			
Clinical Nurse Specialist				
Unit Clerical Support	Х	X		
1:1 Patient Observer	Х	Х	Χ	
Admissions Nurse				
Patient Transport Team	Х			
IV Therapy Team / Line Access	Х			
Monitor Technician				
Rapid Response Team				
Respiratory Therapy Support	X	Х	Х	
Nutritionist	X			
Rehab Activities (OT, PT, Speech)				

Clinical Pharmacist	X	Х	X
Licensed Social Services / Case Management			
Spiritual Services	Х	Х	Х
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	X	Х	Х
Other			

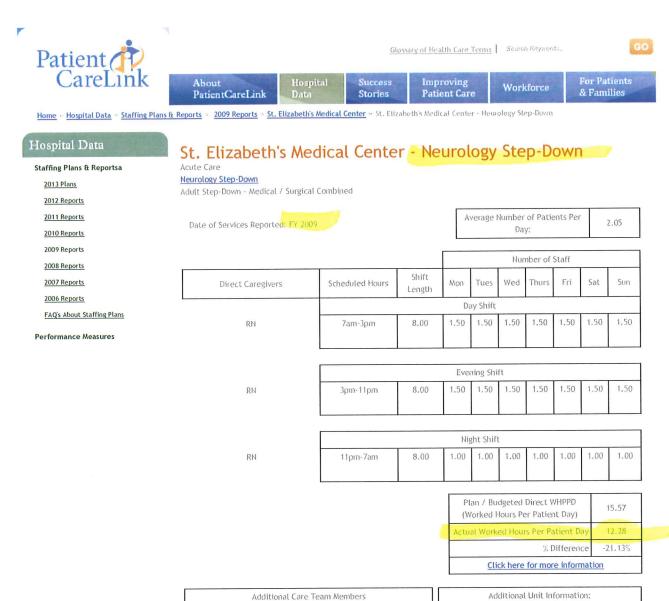




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Additional Care Tea	m Member	S		
Click here for Care Team A	Member de	finitions		
Skills	Shift Coverage			
	Day	Evening	Night	
Unit Nurse Management	Х			
Staff Educator	Х			
Clinical Nurse Specialist				
Unit Clerical Support	Х			
1:1 Patient Observer	Х	Х	Х	
Admissions Nurse				
Patient Transport Team	Х			
IV Therapy Team / Line Access	Х			
Monitor Technician				
Rapid Response Team				
Respiratory Therapy Support	Χ	Х	X	
Hutritionist	X			
Rehab Activities (OT, PT, Speech)				
Clinical Pharmacist	Х	Х	Х	
Licensed Social Services / Case Management				

A four bed step-down unit which provides invasive as well as non-invasive monitoring to more acute neurology and neurosurgical patients. Nursing Director has 24 hours per day accountability.

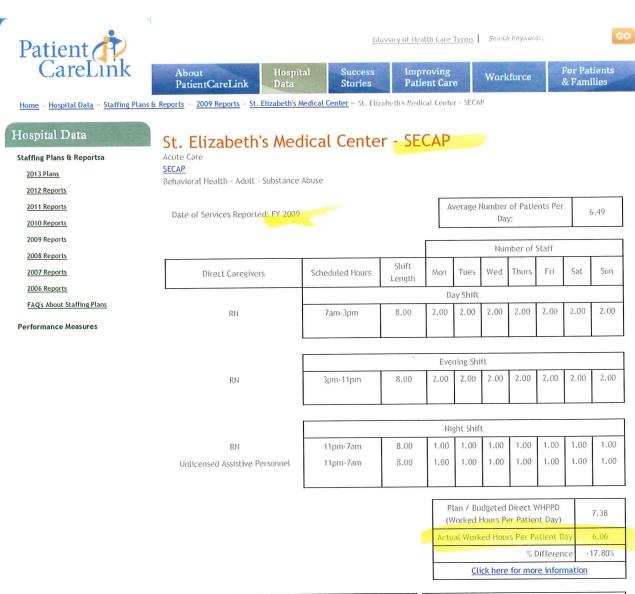
Spiritual Services	X	X	X
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intem / Resident	X	Χ	X
Other			





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Additional Care Tear	n Member	5		Additional Unit Information:
Click here for Care Team M	ember det	This unit provides inpatient detoxification and		
Skills	Shift Coverage		ge	substance abuse treatment as well as ambulatory detoxification. Nursing Director has 24 hours per da
	Day Ev		Night	accountability.
Unit Nurse Management	Х			
Staff Educator	X			
Clinical Nurse Specialist				
Unit Clerical Support	Х			
1;1 Patient Observer	Χ	Χ	Х	
Admissions Nurse				
Patient Transport Team	Х			
IV Therapy Team / Line Access	Χ			
Monitor Technician				
Rapid Response Team				
Respiratory Therapy Support	Х	Х	Х	
Nutritionist	Х			
Rehab Activities (OT, PT, Speech)				
Clinical Pharmacist	Х	X	Х	

Page 2 of 2 PatientCareLink

Licensed Social Services / Case Management			
Spiritual Services	Х	Х	Χ
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	X	Х	Х
Other			

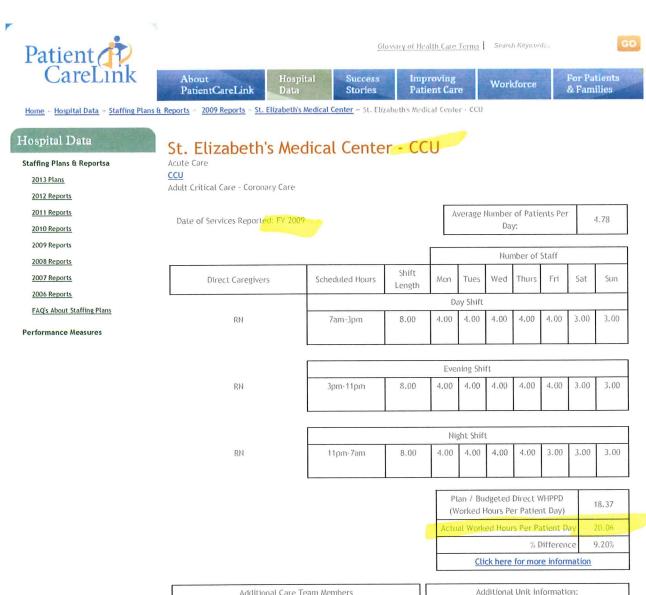
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Additional Care Tea	m Member	S		
Click here for Care Team N	lember de	finitions		
<u>Skills</u>	SI	Shift Coverage		
	Day	Evening	Night	
Unit Nurse Management	Х			
Staff Educator	Χ			
Clinical Nurse Specialist				
Unit Clerical Support	X	X		
1:1 Patient Observer	X	X	Χ	
Admissions Nurse				
Patient Transport Team	Х			
IV Therapy Team / Line Access	Х			
Monitor Technician				
Rapid Response Team				
Respiratory Therapy Support	Х	Х	Х	
Nutritionist	X			
Rehab Activities (OT, PT, Speech)				
Clinical Pharmacist	Х	Х	Χ	
Licensed Social Services / Case Management				

Intensive care unit providing care to critically ill cardiac and medical patients. Nursing Director has 24

hours per day accountability.

Spiritual Services	X	X	Х
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intem / Resident	X	X	Х
Other			

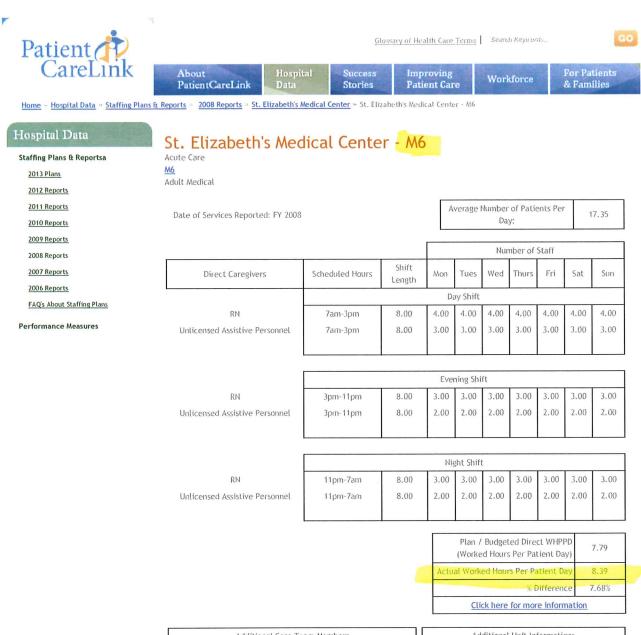




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Additional Care Tear	n Member	S	
Click here for Care Team M	ember de	finitions	
<u>Skills</u>	Shift Covera		
	Day	Evening	Night
Unit Nurse Management	Х		
Staff Educator	Х		
Clinical Nurse Specialist			
Unit Clerical Support	Х	Х	
1:1 Patient Observer	Х	Х	Х
Admissions Nurse			
Patient Transport Team	Х	X	Х
IV Therapy Team / Line Access	χ	Х	
Monitor Technician			
Rapid Response Team			
Respiratory Therapy Support	Х	Х	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)	Х		

requiring pulmonary specialty. Nursing Director has 24 hours per day accountability.

Page 2 of 2 PatientCareLink

Clinical Pharmacist			
Licensed Social Services / Case Management	X		
Spiritual Services	X	Х	Χ
Hospitalist / NP / PA	Х	Х	Х
Intensivist / Neonatologist			
Nursing Student	Х		
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

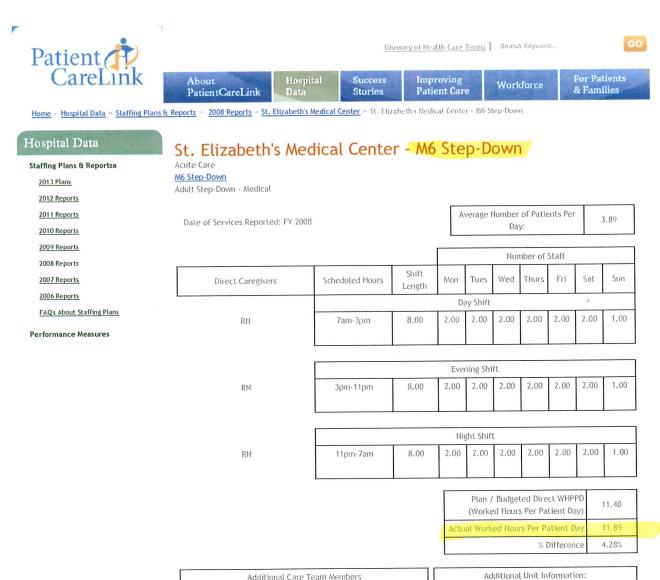
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Additional Care Tear	n Member	S	
Click here for Care Team M	ember de	finitions	
Skills	SI	nift Covera	ge
	Day	Evening	Night
Unit Nurse Management	Х		
Staff Educator	Х		
Clinical Nurse Specialist			
Unit Clerical Support	Х	Х	Х
1:1 Patient Observer	Х	X	X
Admissions Nurse			
Patient Transport Team	Х	Х	Х
IV Therapy Team / Line Access	Х	Х	
Monitor Technician			
Rapid Response Team			
Respiratory Therapy Support	Х	Х	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)	X		
Clinical Pharmacist			
Licensed Social Services / Case Management	Х		
Spiritual Services	X	Х	Х

A five bed step-down for medically complex pulmonary patients. Nursing Director has 24 hours per

day accountability.

Hospitalist / NP / PA	X	X	X
Intensivist / Neonatologist			
Nursing Student	Х		
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

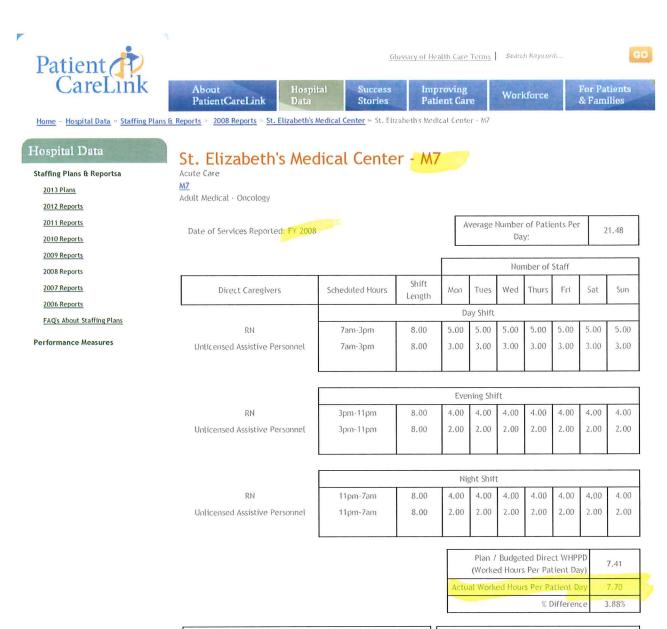




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Additional Care Tear	n Member	S	
Click here for Care Team M	ember de	finitions	
Skills	SI	nift Covera	ge
	Day	Evening	Night
Unit Nurse Management	Χ		
Staff Educator	Х		
Clinical Nurse Specialist			
Unit Clerical Support	Х	X	
1:1 Patient Observer	Х	Х	Х
Admissions Nurse			
Patient Transport Team	Х	Х	Х
IV Therapy Team / Line Access	Х	X	
Monitor Technician			
Rapid Response Team			
Respiratory Therapy Support	Х	X	Х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)	X		
Clinical Pharmacist			
	1	1	l

Additional Unit Information:

Medical unit with hematology/oncology focus, general medical and short stay procedures. Short stay patients include cardiac caths, liver biopsies, arteriograms and recovery from conscious sedation. Nursing Director has 24 hours per day accountability.

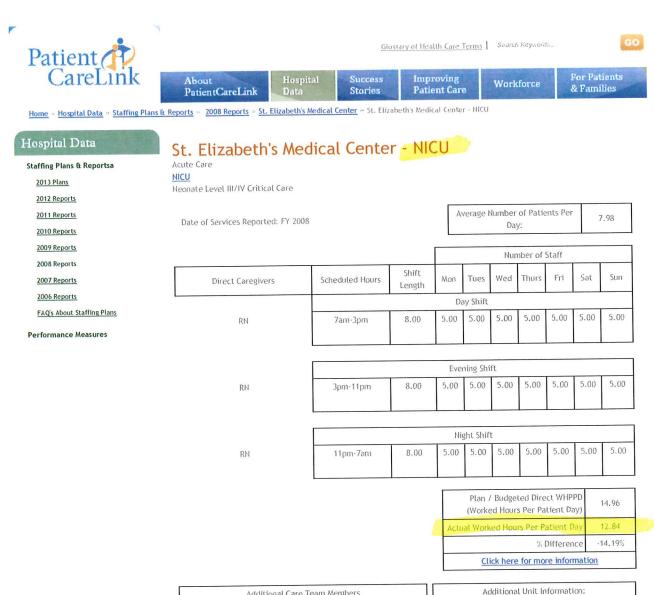
Licensed Social Services / Case Management	X		
Spiritual Services	Х	χ	Χ
Hospitalist / NP / PA	Х	Х	Χ
Intensivist / Neonatologist			
Nursing Student	Х		
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			





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Additional Care Team	Member	S		Additional Unit Information;
Click here for Care Team Me	mber det	Level III intensive care nursery. Nursing Director has		
Skills	SI	nift Covera	ge	24 hours per day accountability.
	Day	Evening	Night	\
Unit Nurse Management	Х			
Staff Educator	Х			
Clinical Nurse Specialist				
Unit Clerical Support	Х	Х		
1:1 Patient Observer				
Admissions Hurse				
Patient Transport Team				
IV Therapy Team / Line Access				
Monitor Technician				
Rapid Response Team				
Respiratory Therapy Support	Х	X	Х	
Nutritionist	X			
Rehab Activities (OT, PT, Speech)	Χ			
Clinical Pharmacist	Х			
Licensed Social Services / Case Management	Х			

Spiritual Services	X	X	Х
Hospitalist / NP / PA			
Intensivist / Neonatologist	Х	Χ	Х
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	X	Х	Х
Other			

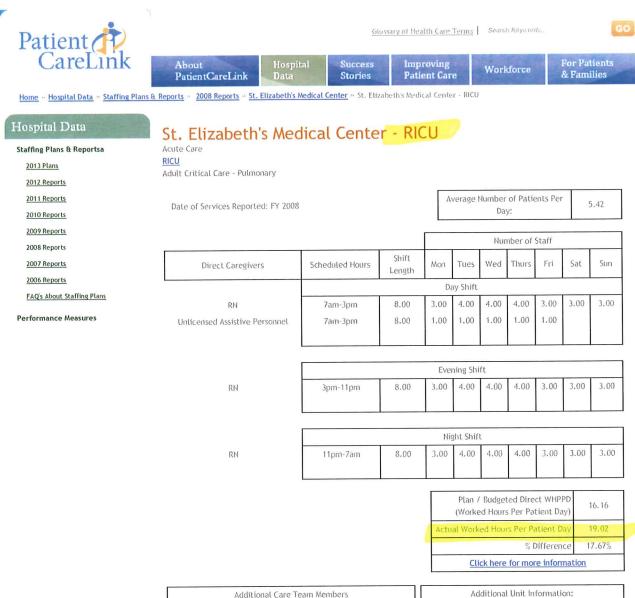




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Page 1 of 2



Click here for Care Team M	ember det	finitions		
Skills		nift Covera	ae	
<u> 3KIIO</u>	Shirt Covera			
Unit Nurse Management	Х			
Staff Educator	X			
Clinical Nurse Specialist				
Unit Clerical Support	Х	Х	Χ	
1:1 Patient Observer	Х	Χ	Χ	
Admissions Nurse				
Patient Transport Team	X	Х	Х	
IV Therapy Team / Line Access				
Monitor Technician				
Rapid Response Team				
Respiratory Therapy Support	Х	X	Х	
Nutritionist	Х			
Rehab Activities (OT, PT, Speech)	Х			
Clinical Pharmacist				
	X			

Licensed Social Services / Case Management			
Spiritual Services	Х	Χ	Χ
Hospitalist / NP / PA	Х	Х	Χ
Intensivist / Neonatologist			
Nursing Student	X		
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Χ
Other			

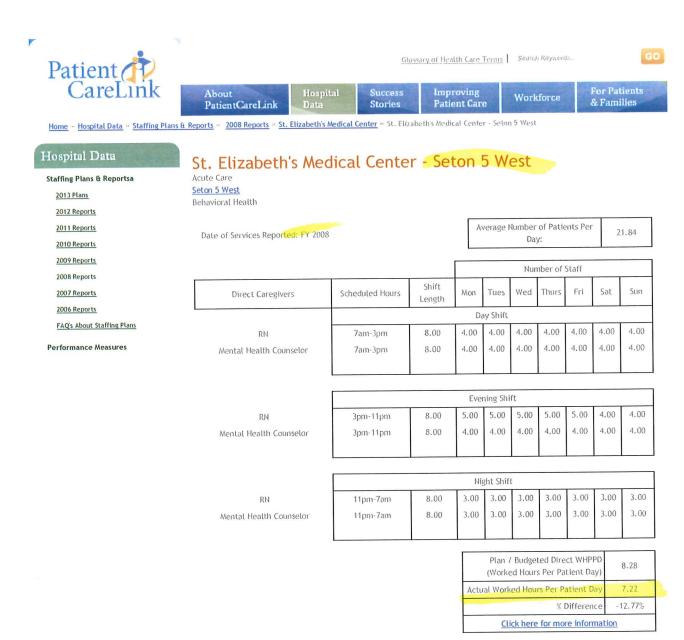




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Page 1 of 2



Additional Care Tear	n Member	S			
Click here for Care Team M	ember det	finitions			
Skills Shift Coverage					
	Day	Evening	Night		
Unit Nurse Management	Х				
Staff Educator	Х				
Clinical Nurse Specialist					
Unit Clerical Support	Х	X			
1:1 Patient Observer	Х	Χ	Х		
Admissions Nurse		Х			
Patient Transport Team	Х	Х	Х		
IV Therapy Team / Line Access	Х	Х			
Monitor Technician					
Rapid Response Team					
Respiratory Therapy Support	Х	X	X		
Nutritionist	Х				
Rehab Activities (OT, PT, Speech)	Х				

Secured patient unit for voluntary psychiatric admissions. Provides progressive care and therapeutic milieu until discharge. Nursing Director has 24 hours per day accountability.

Clinical Pharmacist			
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	χ	Х
Hospitalist / NP / PA	X	Х	Х
Intensivist / Neonatologist			
Nursing Student	Х		
Recreation / Milieu Therapist	Х		
Intern / Resident	X	Х	Х
Other			

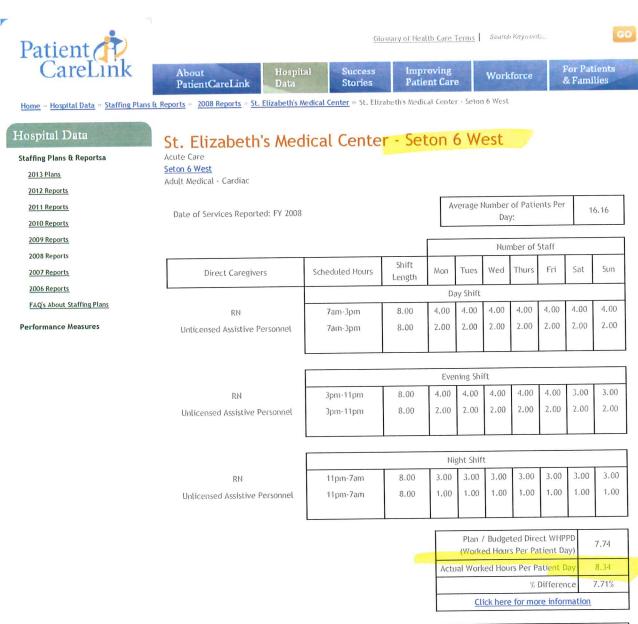




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Additional Care Tean	n Member	S	
Click here for Care Team M	ember det	finitions	
Skills	<u>SI</u>	nift Covera	ge
	Day	Evening	Night
Unit Nurse Management	Х		
Staff Educator	Х		
Clinical Nurse Specialist.			
Unit Clerical Support	Х	Х	
1:1 Patient Observer	Х	Х	Х
Admissions Nurse			
Patient Transport Team	Х	Х	Х
IV Therapy Team / Line Access	Χ	Х	
Monitor Technician			
Rapid Response Team			
Respiratory Therapy Support	Х	X	Х
Nutritionist	Χ		
Rehab Activities (OT, PT, Speech)	Х		

Additional Unit Information:

Medical telemetry unit with cardiology focus. Includes peritoneal, angioplasty and post-cath patients. Nursing Director has 24 hours per day accountability.

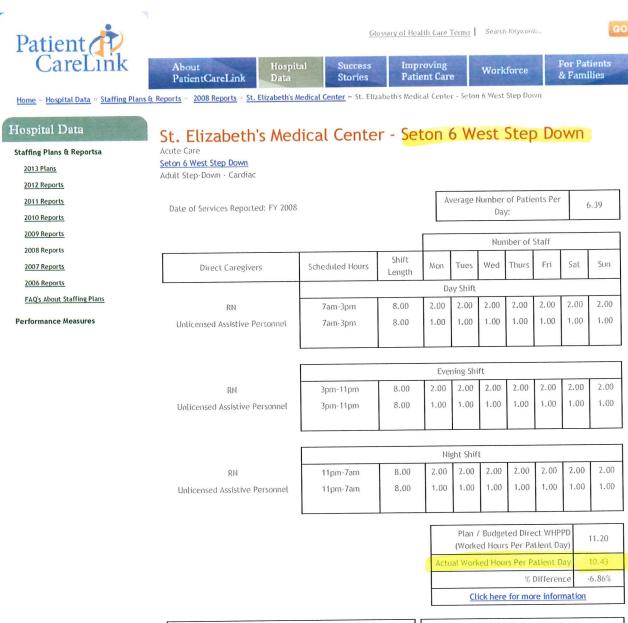
Clinical Pharmacist			
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	Χ	Х
Hospitalist / NP / PA	Х	Х	Х
Intensivist / Neonatologist			
Nursing Student	Х		
Recreation / Milieu Therapist			
Intern / Resident	X	Х	X
Other			





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Additional Care Team	n Member	S			
Click here for Care Team M	ember det	finitions			
Skills	Shift Coverage				
	Day	Evening	Night		
Unit Nurse Management	Х				
Staff Educator	Х				
Clinical Nurse Specialist					
Unit Clerical Support	Х	Х			
1:1 Patient Observer	Х	Х	Х		
Admissions Nurse					
Patient Transport Team	Х	Х	Х		
IV Therapy Team / Line Access	Х	Х			
Monitor Technician					
Rapid Response Team					
Respiratory Therapy Support	X	X	Х		
Nutritionist	X				
Rehab Activities (OT, PT, Speech)	Х				

Additional Unit Information;

Intermediate care unit with telemetry. Patients include myocardial infarction, rule out myocardial infarction on nitroglycerin and heparin, and interventional cardiology procedures. Nursing Director has 24 hours per day accountability.

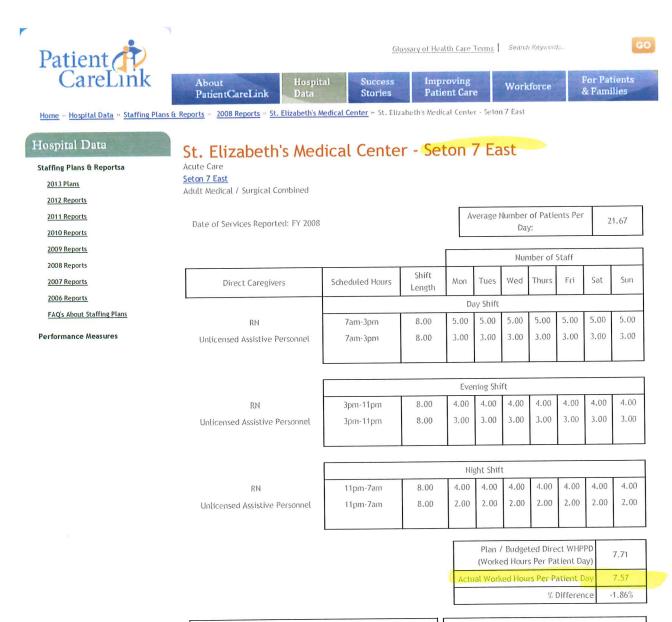
Clinical Pharmacist			
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	Χ	Х
Hospitalist / NP / PA	Х	Х	Х
Intensivist / Neonatologist			
Nursing Student	Х		
Recreation / Milieu Therapist			
Intern / Resident	X	Х	X
Other			





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Additional Care Tean	n Member	S	
Click here for Care Team M	ember de	finitions	
Skills	Shift Coverage		
	Day	Evening	Night
Unit Nurse Management	Х		
Staff Educator	Х		
Clinical Nurse Specialist			
Unit Clerical Support	Х	Х	
1:1 Patient Observer	Х	Х	Χ
Admissions Nurse			
Patient Transport Team	Х	Х	χ
IV Therapy Team / Line Access	Х	Χ	
Monitor Technician			
Rapid Response Team			
Respiratory Therapy Support	Х	Х	Х
Nutritionist	X		
Rehab Activities (OT, PT, Speech)	Х		
Clinical Pharmacist			

Licensed Social Services / Case Management	X		
Spiritual Services	Х	Χ	Х
Hospitalist / NP / PA	Х		Х
Intensivist / Neonatologist			
Nursing Student	X	X	
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

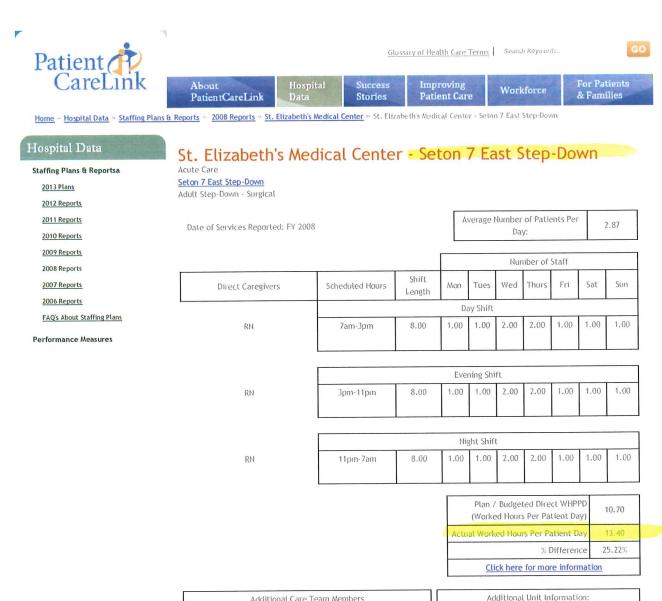




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Additional Care Tear	n Member	S		Additional Unit Information:		
Click here for Care Team M	ember de	A four bed step-down unit for monitoring				
Skills	SI			Shift Coverage		cardiothoracic patients. Nursing Director has 24 hours per day accountability.
	Day	ay Evening Night		Day Evening Night		per day accountainter.
Unit Nurse Management	Х					
Staff Educator	Х					
Clinical Nurse Specialist						
Unit Clerical Support	Х	Х				
1:1 Patient Observer	Χ	Χ	Χ			
Admissions Nurse						
Patient Transport Team	Χ	Х	Χ			
IV Therapy Team / Line Access	Χ	Χ				
Monitor Technician						
Rapid Response Team						
Respiratory Therapy Support	Х	Х	Х			
Nutritionist	Χ					
Rehab Activities (OT, PT, Speech)	Х					
Clinical Pharmacist						
Licensed Social Services / Case Management	Х					

Spiritual Services	X	X	X
Hospitalist / NP / PA	Х	Χ	Х
Intensivist / Neonatologist			
Nursing Student	Х	Χ	
Recreation / Milieu Therapist			
Intern / Resident	X	Х	Х
Other			

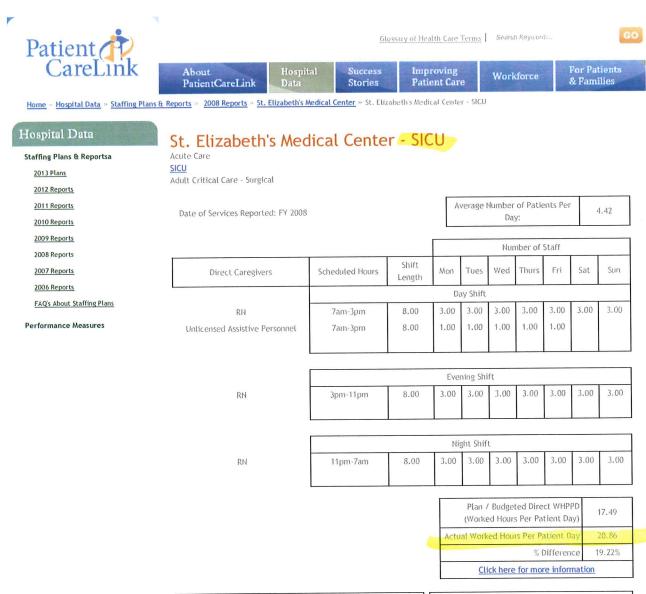




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Click here for Care Team M	ember de	finitions		
Skills	Shift Coverage			
	Day	Evening	Night	
Unit Nurse Management	X			
Staff Educator	Х			
Clinical Nurse Specialist				
Unit Clerical Support	Х	Х		
1;1 Patient Observer	Х	χ	Χ	
Admissions Nurse				
Patient Transport Team	Χ	X	X	
IV Therapy Team / Line Access	Х	Х		
Monitor Technician				
Rapid Response Team				
Respiratory Therapy Support	Х	Χ	X	
Nutritionist	Х			
Rehab Activities (OT, PT, Speech)	Х			
Clinical Pharmacist				
	X			

Licensed Social Services / Case Management			
Spiritual Services	Х	Х	Χ
Hospitalist / NP / PA	Х	Х	Х
Intensivist / Neonatologist			
Nursing Student	X		
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

The list of caregivers in these boxes were provided to all



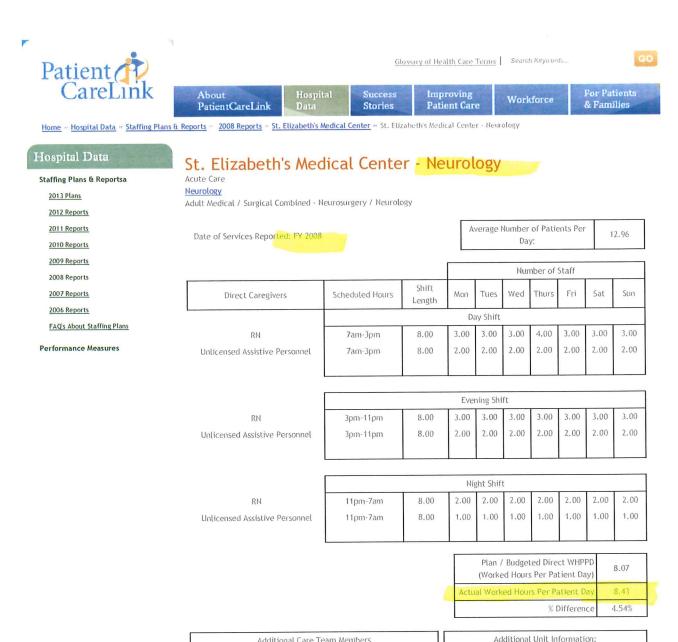


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Additional Care Tear	n Members	S		Additional Unit Information:
Click here for Care Team M	Click here for Care Team Member definitions			Dedicated to the care of neurosurgical, neurology and
Skills	Shift Coverage		ige	urology patients. Nursing Director has 24 hours per day accountability.
	Day	Evening	Night	bay accountability.
Unit Nurse Management	Х			
Staff Educator	Х			
Clinical Nurse Specialist				
Unit Clerical Support	Х	Х		
1:1 Patient Observer	Х	Χ	Х	
Admissions Nurse				
Patient Transport Team	Х	Х	Х	
IV Therapy Team / Line Access	X	Х		
Monitor Technician				
Rapid Response Team				
Respiratory Therapy Support	X	Х	Χ	
Nutritionist	Х			
Rehab Activities (OT, PT, Speech)	Х			
Clinical Pharmacist				

Licensed Social Services / Case Management	Х		
Spiritual Services	Х	Χ	Х
Hospitalist / NP / PA	Х	Х	Х
Intensivist / Neonatologist			
Nursing Student	X	Х	
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

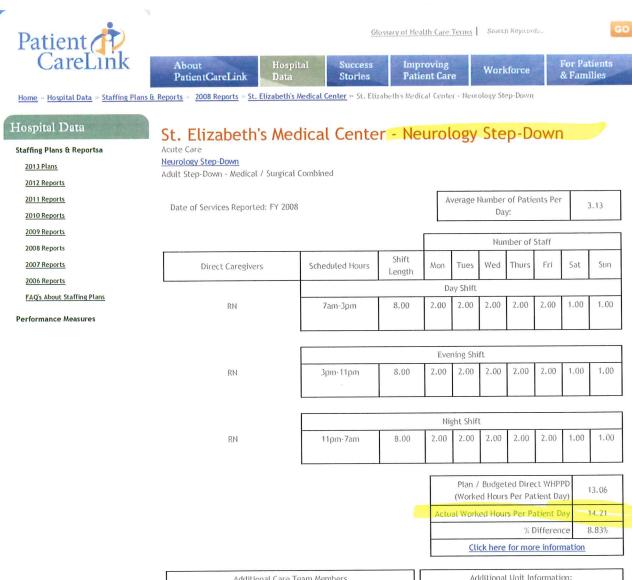
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Click here for Care Team M	ember de	<u>finitions</u>	
Skills Shift Coverage			
	Day	Evening	Night
Unit Nurse Management	Х		
Staff Educator	Х		
Clinical Nurse Specialist			
Unit Clerical Support	Х	X	
1:1 Patient Observer	Х	X	Х
Admissions Nurse			
Patient Transport Team	Χ	Х	Χ
IV Therapy Team / Line Access	Х	X	
Monitor Technician			
Rapid Response Team			
Respiratory Therapy Support	Х	Х	Х
Nutritionist	X		
Rehab Activities (OT, PT, Speech)	Х		
Clinical Pharmacist			
Licensed Social Services / Case Management	Х		

A four bed step-down which provides invasive as well as non-invasive monitoring to more acute neurology patients. Nursing Director has 24 hours per day accountability.

Spiritual Services	X	X	X
Hospitalist / NP / PA	X	Х	Х
Intensivist / Neonatologist			
Nursing Student	Х		
Recreation / Milieu Therapist			
Intem / Resident	X	X	Х
Other			

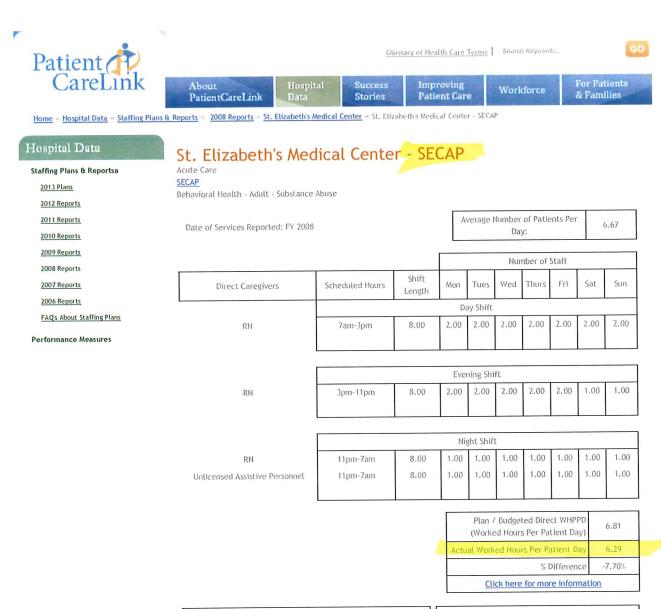
The list of caregivers in these boxes were provided to all hospitals.





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Additional Care Tear					
Click here for Care Team M	ember de	finitions			
Skills	<u>SI</u>	Shift Coverage			
	Day	Evening	Night		
Unit Nurse Management	Х				
Staff Educator	Х				
Clinical Nurse Specialist					
Unit Clerical Support	Χ	Х			
1:1 Patient Observer					
Admissions Nurse					
Patient Transport Team	Х	X	Χ		
IV Therapy Team / Line Access	Х	Х			
Monitor Technician					
Rapid Response Team					
Respiratory Therapy Support	Х	X	Х		
Nutritionist	Х				
Rehab Activities (OT, PT, Speech)	Х				
Clinical Pharmacist					

Licensed Social Services / Case Management			
Spiritual Services	Х	Х	Х
Hospitalist / NP / PA	Х	Х	Х
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	Х	Х	Х
Other			

The list of caregivers in these boxes were provided to all

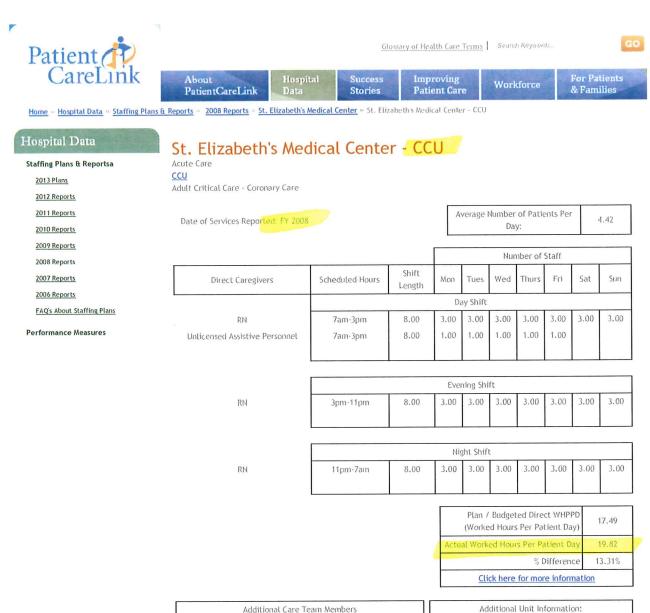




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Click here for Care Team M	ember de	finitions	
Skills Shift Coverage			
	Day	Evening	Night
Unit Nurse Management	Х		
Staff Educator	Х		
Clinical Nurse Specialist			
Unit Clerical Support	Х	Х	
1:1 Patient Observer	Х	Х	Χ
Admissions Nurse			
Patient Transport Team	Х	Х	Χ
IV Therapy Team / Line Access	Х	χ	
Monitor Technician			
Rapid Response Team			
Respiratory Therapy Support	Х	Х	Χ
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)	Х		
Clinical Pharmacist			
	X		

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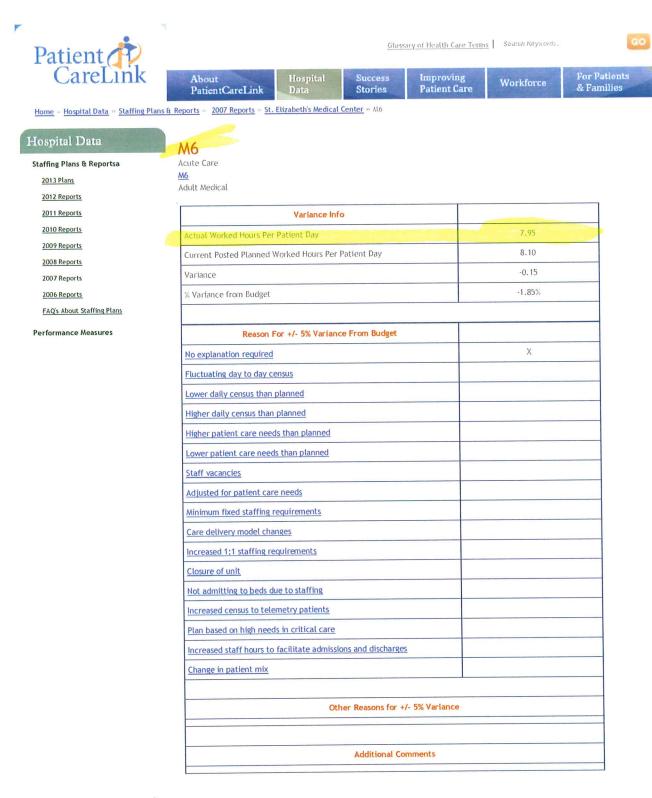
Licensed Social Services / Case Management			
Spiritual Services	Х	Х	Х
Hospitalist / NP / PA	X	Х	Х
Intensivist / Neonatologist			
Nursing Student	X		
Recreation / Milieu Therapist			
Intern / Resident	X	Х	Х
Other			

The list of caregivers in these boxes were provided to all hospitals.





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Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports 2009 Reports

2007 Reports

2006 Reports FAQ's About Staffing Plans

Performance Measures

M6 Step-Down

Acute Care

M6 Step-Down

Adult Step-Down - Medical

Variance Info	
Actual Worked Hours Per Patient Day	12.74
Current Posted Planned Worked Hours Per Patient Day	11.09
Variance	1.65
% Variance from Budget	14.88%
Reason For +/- 5% Variance From Budget	
No explanation required	
Fluctuating day to day census	
Lower daily census than planned	
Higher daily census than planned	
Higher patient care needs than planned	
Lower patient care needs than planned	
Staff vacancies	
Adjusted for patient care needs	
Minimum fixed staffing requirements	X
Care delivery model changes	
Increased 1:1 staffing requirements	
Closure of unit	
Not admitting to beds due to staffing	
Increased census to telemetry patients	
Plan based on high needs in critical care	
Increased staff hours to facilitate admissions and discharges	
Change in patient mix	
Other Reasons for +/- 5% Varia	nce
Additional Comments	
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2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports 2006 Reports

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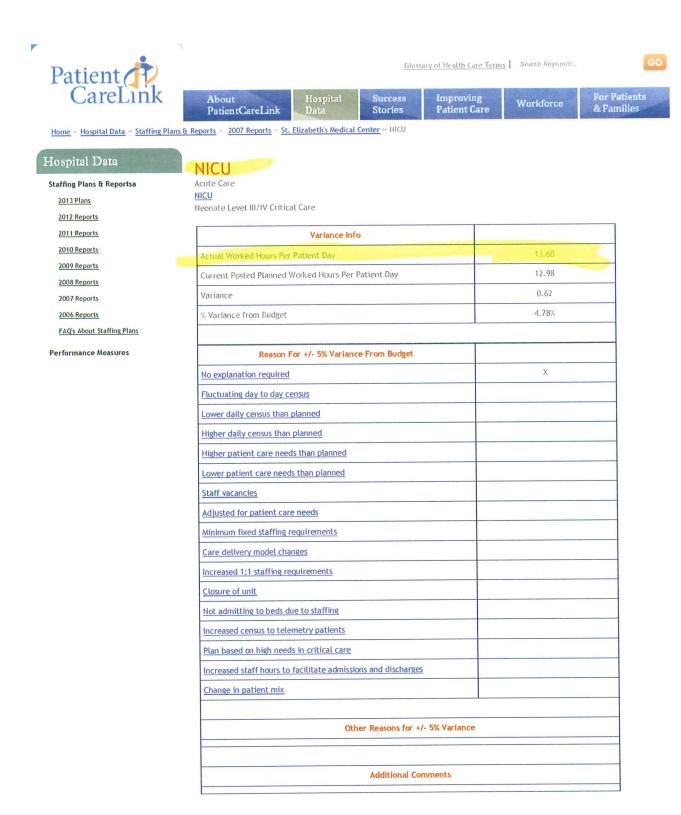
Performance Measures

M7 Acute Care M7 Adult Medical - Oncology

Variance Info	
Actual Worked Hours Per Patient Day	8.13
Current Posted Planned Worked Hours Per Patient Day	7.43
Variance	0.7
% Variance from Budget	9,42%
Reason For +/- 5% Variance From Budget	
No explanation required	
Fluctuating day to day census	X
Lower daily census than planned	
Higher daily census than planned	
Higher patient care needs than planned	Х
Lower patient care needs than planned	
Staff vacancies	
Adjusted for patient care needs	X
Minimum fixed staffing requirements	
Care delivery model changes	
Increased 1:1 staffing requirements	
Closure of unit	
Not admitting to beds due to staffing	
Increased census to telemetry patients	
Plan based on high needs in critical care	
Increased staff hours to facilitate admissions and discharges	
Change in patient mix	
Other Reasons for +/- 5% Varia	nnce
Additional Comments	



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2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports 2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

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Adult Critical Care - Pulmonary

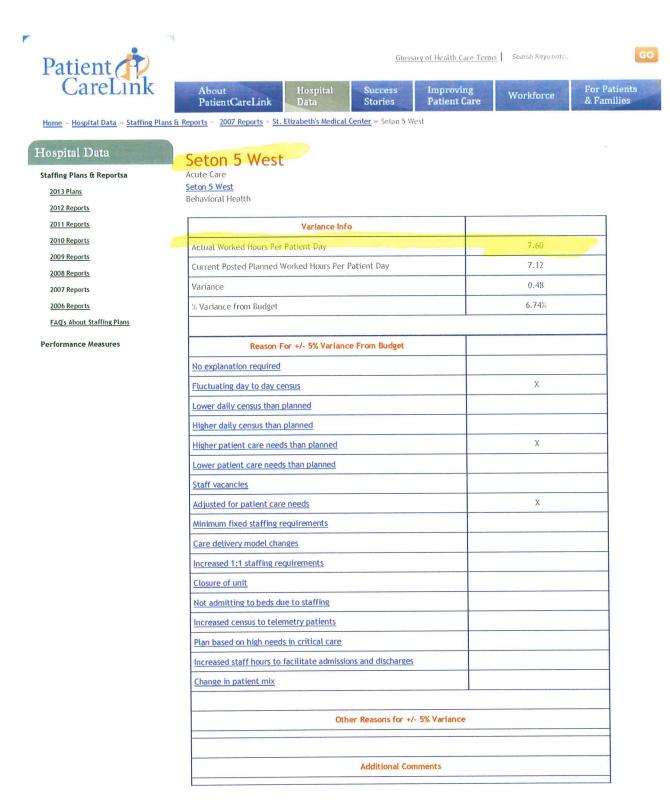
Variance Info	
Actual Worked Hours Per Patient Day	18.49
Current Posted Planned Worked Hours Per Patient Day	16.57
Variance	1.92
% Variance from Budget	11.59%
Reason For +/- 5% Variance From Budget	
No explanation required	
Fluctuating day to day census	X
Lower daily census than planned	
Higher daily census than planned	
Higher patient care needs than planned	χ
Lower patient care needs than planned	
Staff vacancies	
Adjusted for patient care needs	Х
Minimum fixed staffing requirements	
Care delivery model changes	
Increased 1:1 staffing requirements	Х
Closure of unit	
Not admitting to beds due to staffing	
Increased census to telemetry patients	
Plan based on high needs in critical care	
Increased staff hours to facilitate admissions and discharges	
Change in patient mix	
Other Reasons for +/- 5% Variance	
Additional Comments	



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2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports 2007 Reports

2006 Reports

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Performance Measures

Seton 6 West

Adult Medical · Cardiac

Variance Info	
Actual Worked Hours Per Patient Day	8.61
Current Posted Planned Worked Hours Per Patient Day	7.77
Variance	0.84
% Variance from Budget	10.81%
Reason For +/- 5% Variance From Budget	
No explanation required	
Fluctuating day to day census	X
Lower daily census than planned	
Higher daily census than planned	
Higher patient care needs than planned	X
Lower patient care needs than planned	
Staff vacancies	
Adjusted for patient care needs	Х
Minimum fixed staffing requirements	
Care delivery model changes	
Increased 1:1 staffing requirements	
Closure of unit	
Not admitting to beds due to staffing	
Increased census to telemetry patients	
Plan based on high needs in critical care	
Increased staff hours to facilitate admissions and discharges	
Change in patient mix	
Other Reasons for +/- 5% Variance	
Additional Comments	





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Home ~ Hospital Data » Staffing Plans & Reports » 2007 Reports » St. Elizabeth's Medical Center » Seton 6 West Step Down

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Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports 2006 Reports

FAQ's About Staffing Plans

Performance Measures

Seton 6 West Step Down

Seton 6 West Step Down

Adult Step-Down - Cardiac

Variance Info	
Actual Worked Hours Per Patient Day	10.14
Current Posted Planned Worked Hours Per Patient Day	10.09
Variance	0.05
% Variance from Budget	0.50%
Reason For +/- 5% Variance From Budget	
No explanation required	X
Fluctuating day to day census	
Lower daily census than planned	
Higher daily census than planned	
Higher patient care needs than planned	
Lower patient care needs than planned	
Staff vacancies	
Adjusted for patient care needs	
Minimum fixed staffing requirements	
Care delivery model changes	
Increased 1:1 staffing requirements	
Closure of unit	
Not admitting to beds due to staffing	
Increased census to telemetry patients	
Plan based on high needs in critical care	
Increased staff hours to facilitate admissions and discharges	
Change in patient mix	
Other Reasons for +/- 5% Variance)
Additional Comments	
Additional Comments	





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Terms & Conditions | Sitemap



Glossary of Health Care Terms | Search Keywords.

GO

PatientCareLink

Stories

Improving **Patient Care**

Workforce

For Patients & Families

Home -- Hospital Data -- Staffing Plans & Reports -- 2007 Reports -- St. Elizabeth's Medical Center -- Seton 7 East

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports 2006 Reports

FAQ's About Staffing Plans

Performance Measures

Seton 7 East

Acute Care

Seton 7 East

Adult Medical / Surgical Combined

Variance Info	
Actual Worked Hours Per Patient Day	8.00
Current Posted Planned Worked Hours Per Patient Day	7.72
Variance	0.28
% Variance from Budget	3.63%
Reason For +/- 5% Variance From Budget	
No explanation required	X
Fluctuating day to day census	
Lower daily census than planned	
Higher daily census than planned	
Higher patient care needs than planned	
Lower patient care needs than planned	
Staff vacancies	
Adjusted for patient care needs	
Minimum fixed staffing requirements	
Care delivery model changes	
Increased 1:1 staffing requirements	
Closure of unit	
Not admitting to beds due to staffing	
Increased census to telemetry patients	
Plan based on high needs in critical care	
Increased staff hours to facilitate admissions and discharges	
Change in patient mix	
Other Reasons for +/- 5% Variance	
	1
Additional Comments	



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Terms & Conditions | Sitemap



Glossary of Health Care Terms | Search Keywords.

PatientCareLink

Stories

Improving Patient Care

Workforce

For Patients & Families

Home * Hospital Data * Staffing Plans & Reports * 2007 Reports * St. Elizabeth's Medical Center * Seton 7 East Step-Down

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports 2008 Reports

2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

Seton 7 East Step-Down

Seton 7 East Step-Down

Adult Step-Down - Surgical

Variance Info	
Actual Worked Hours Per Patient Day	12,97
Current Posted Planned Worked Hours Per Patient Day	10.77
Variance	2.2
% Variance from Budget	20.43%
Reason For +/- 5% Variance From Budget	
No explanation required	
Fluctuating day to day census	
Lower daily census than planned	
Higher daily census than planned	
Higher patient care needs than planned	Х
Lower patient care needs than planned	
Staff vacancies	
Adjusted for patient care needs	
Minimum fixed staffing requirements	X
Care delivery model changes	
Increased 1:1 staffing requirements	
Closure of unit	
Not admitting to beds due to staffing	
Increased census to telemetry patients	
Plan based on high needs in critical care	
Increased staff hours to facilitate admissions and discharges	
Change in patient mix	
Other Reasons for +/- 5% Varian	се
Additional Comments	





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Terms & Conditions | Sitemap



Glossary of Health Care Terms | Search Keywords.

GO

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Success **Stories**

Improving Patient Care

Workforce

For Patients & Families

Home -- Hospital Data -- Staffing Plans & Reports -- 2007 Reports -- St. Elizabeth's Medical Center -- SICU

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports 2006 Reports

FAQ's About Staffing Plans

Performance Measures

SICU

Acute Care SICU

Adult Critical Care - Surgical

Variance Info	
Actual Worked Hours Per Patient Day	20.79
Current Posted Planned Worked Hours Per Patient Day	18.52
Variance	2.27
% Variance from Budget	12.26%
	_
Reason For +/- 5% Variance From Budget	
No explanation required	
Fluctuating day to day census	Х
Lower daily census than planned	
Higher daily census than planned	
Higher patient care needs than planned	X
Lower patient care needs than planned	
Staff vacancies	
Adjusted for patient care needs	Χ
Minimum fixed staffing requirements	
Care delivery model changes	
Increased 1:1 staffing requirements	X
Closure of unit	
Not admitting to beds due to staffing	
Increased census to telemetry patients	
Plan based on high needs in critical care	
Increased staff hours to facilitate admissions and discharges	
Change in patient mix	
Other Reasons for +/- 5% Variance	e
Additional Comments	



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2011 Reports 2010 Reports 2009 Reports 2008 Reports 2007 Reports 2006 Reports FAQ's About Staffing Plans Performance Measures

Variance Info Actual Worked Hours Per Patient Day 7.25 Current Posted Planned Worked Hours Per Patient Day 1.2 16.55% % Variance from Budget Reason For +/- 5% Variance From Budget No explanation required χ Fluctuating day to day census Lower daily census than planned Higher daily census than planned Higher patient care needs than planned Lower patient care needs than planned Staff vacancies Χ Adjusted for patient care needs Minimum fixed staffing requirements Care delivery model changes Increased 1:1 staffing requirements Closure of unit Not admitting to beds due to staffing Increased census to telemetry patients Plan based on high needs in critical care Increased staff hours to facilitate admissions and discharges Change in patient mix Other Reasons for +/- 5% Variance **Additional Comments**





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Terms & Conditions | Sitemap



Hospital Data

2013 Plans

2012 Reports 2011 Reports 2010 Reports 2009 Reports

2007 Reports 2006 Reports FAQ's About Staffing Plans Performance Measures

Staffing Plans & Reportsa

Glossary of Health Care Terms | Search Keywords

PatientCareLink

Stories

Improving Patient Care

Workforce

For Patients & Families

Home -- Hospital Data -- Staffing Plans & Reports -- 2007 Reports -- St. Elizabeth's Medical Center -- Neurology Step-Down

Neurology Step-Down

Neurology Step-Down

Adult Step-Down - Medical / Surgical Combined

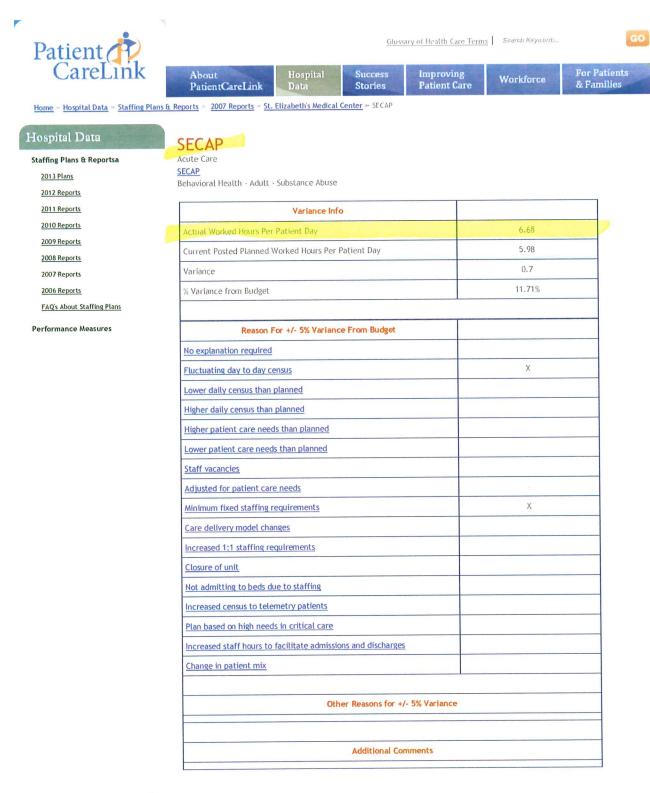
Variance Info	
Actual Worked Hours Per Patient Day	14.62
Current Posted Planned Worked Hours Per Patient Day	13.07
Variance	1.55
% Variance from Budget	11.86%
Reason For +/- 5% Variance From Budget	
No explanation required	
Fluctuating day to day census	
Lower daily census than planned	
Higher daily census than planned	
Higher patient care needs than planned	
Lower patient care needs than planned	
<u>Staff vacancies</u>	
Adjusted for patient care needs	
Minimum fixed staffing requirements	X
Care delivery model changes	
Increased 1:1 staffing requirements	
Closure of unit	
Not admitting to beds due to staffing	
Increased census to telemetry patients	
Plan based on high needs in critical care	
Increased staff hours to facilitate admissions and discharges	
Change in patient mix	
Other Reasons for +/- 5% Variance	
Additional Comments	



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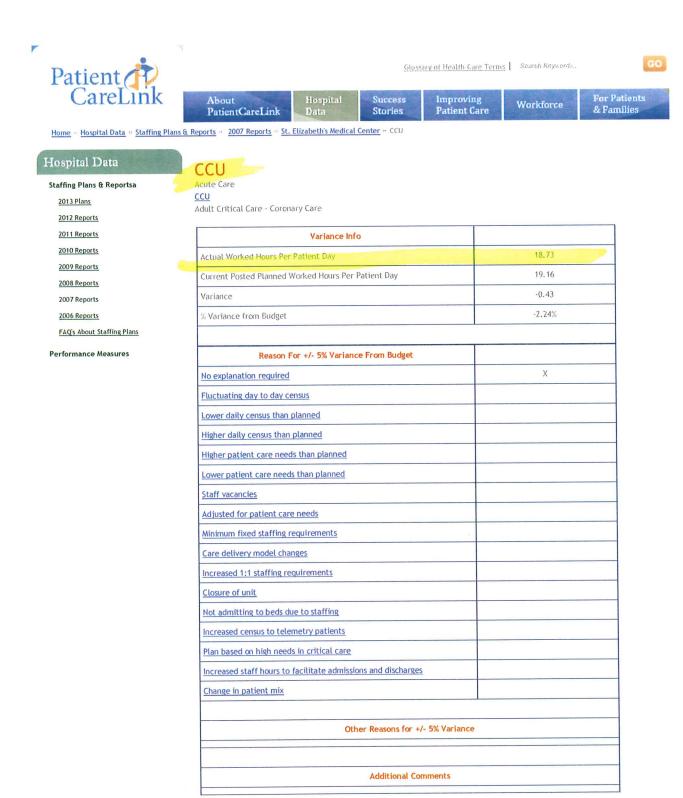




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Terms & Conditions | Sitemap



Glossary of Health Care Terms | Search Keywords.

GO

About PatientCareLink

Hospital Data Success Stories Improving Patient Care

Workforce

For Patients & Families

Home --- Hospital Data --- Staffing Plans & Reports --- 2006 Reports --- 2006 Reports --- Caritas -- St. Elizabeth's Medical Center -- M6

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports 2006 Reports

FAQ's About Staffing Plans

Performance Measures

Caritas - St. Elizabeth's Medical Center - M6

350 Hospital Licensed Beds

Tertiary - Academic Medical Center

M6

Adult Medical

Date of Services Reported: FY 2006

Average Number of Patients Per	18.0	
Day:	10.0	

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
			Da	ay Shift					
RN	7am-3pm	8.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
Unlicensed Assistive Personnel	7am-3pm	8.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0

		Ever	nng Shi	rt.				
3pm-11pm	8.0	3.0	4.0	4.0	4.0	4.0	3.0	3.0
3pm-11pm	8.0	3.0	3.0	3.0	3.0	3.0	2.0	2.0
			3pm-11pm 8.0 3.0	3pm-11pm 8.0 3.0 4.0		3pm-11pm 8.0 3.0 4.0 4.0 4.0	3pm-11pm 8.0 3.0 4.0 4.0 4.0 4.0	3pm-11pm 8.0 3.0 4.0 4.0 4.0 4.0 3.0

		Nig	ght Shift	t				
11pm-7am	8.0	3.0	3.0	3.0	3.0	3.0	2.0	2.0
11pm·7am	8.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
			11pm-7am 8.0 3.0	11pm-7am 8.0 3.0 3.0	11pm-7am 8.0 3.0 3.0 3.0	11pm-7am 8.0 3.0 3.0 3.0 3.0	11pm-7am 8.0 3.0 3.0 3.0 3.0 3.0	11pm-7am 8.0 3.0 3.0 3.0 3.0 3.0 2.0

7.98	Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)
8.50	Actual Worked Hours Per Patient Day
6.52	% Difference

Additional Care Tea	am Member	S				
Click here for Care Team	Member de	finitions				
Skills Shift Coverage						
	Day	Evening	Night.			
Unit Nurse Management	х					
Staff Educator	×	×				
Clinical Nurse Specialist						
Unit Clerical Support	×	х				
1:1 Patient Observer	х	×	х			
Admissions Nurse						
Patient Transport Team	х	×	×			
IV Therapy Team / Line Access	х	×	×			
Monitor Technician						
Rapid Response Team						
Respiratory Therapy Support	x	х	х			
Nutritionist	х					

Additional Unit Information:

General medical unit including those patients requiring pulmonary specialty. Nursing Director has 24 hours per day accountability.

PatientCareLink Page 2 of 2

Rehab Activities (OT, PT, Speech)	X		
Clinical Pharmacist	×	Х	X
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	х	х
Hospitalist / NP / PA	Х	Х	х
Intensivist / Neonatologist			
Nursing Student	х	х	
Recreation / Milieu Therapist			
Intem / Resident	×	х	×

The list of caregivers in these boxes were provided to all

Individual hospitals added the types of caregivers shown in these boxes.





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Terms & Conditions | Sitemap



Glossary of Health Care Terms | Search Keywords

GO

PatientCareLink

Stories

Improving Patient Care

Workforce

For Patients & Families

Home -- Hospital Data -- Staffing Plans & Reports -- 2006 Reports -- 2006 Reports -- Caritas -- St. Elizabeth's Medical Center -- M6 Step-Down

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports 2006 Reports

FAQ's About Staffing Plans

Performance Measures

Caritas - St. Elizabeth's Medical Center - M6 Step-Down

350 Hospital Licensed Beds

Tertiary - Academic Medical Center

M6 Step-Down

Adult Step-Down - Medical

Date of Services Reported: FY 2006

RN

RN

Average Number of Patients Per 3.0 Day:

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
			D	ay Shift					
RN	7am-3pm	8.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0

		Eve	ning Shi	ft				
3pm-11pm	8.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0

		Nig	ght Shift	t				
11pm-7am	8.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0

7.98	Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)
13.80	Actual Worked Hours Per Patient Day
72.93	% Difference

Additional Care Tear	n Member	S					
Click here for Care Team M	ember de	finitions					
Skills	51	Shift Coverage					
	Day	Evening	Night				
Unit Nurse Management	Х						
Staff Educator	Х	×					
Clinical Nurse Specialist							
Unit Clerical Support	х	х					
1:1 Patient Observer	Х	х	х				
Admissions Nurse							
Patient Transport Team	х	×	X				
IV Therapy Team / Line Access	х	х	х				
Monitor Technician							
Rapid Response Team							
Respiratory Therapy Support	х	Х	х				
Nutritionist	х						
Rehab Activities (OT, PT, Speech)	х						
Clinical Pharmacist	Х	Х	х				
Licensed Social Services / Case Management	х						

Additional Unit Information: A five bed step-down unit for medically complex

pulmonary

patients.

Spiritual Services	х	х	Х
Hospitalist / NP / PA	х	х	х
Intensivist / Neonatologist			
Nursing Student	х	х	
Recreation / Milieu Therapist			
Intern / Resident	х	Х	х

The list of caregivers in these boxes were provided to all hospitals.

Individual hospitals added the types of caregivers shown in these boxes.



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PatientCareLink Page 1 of 2



Glossary of Health Care Terms | Search Keywords

GO

About PatientCareLink

Hospital Data Success

Improving Patient Care

Workforce

For Patients & Families

Home -- Hospital Data -- Staffing Plans & Reports -- 2006 Reports -- Caritas - St. Elizabeth's Medical Center -- M7

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports 2006 Reports

FAQ's About Staffing Plans

Performance Measures

Caritas - St. Elizabeth's Medical Center - M7

350 Hospital Licensed Beds

Tertiary - Academic Medical Center

M7

Adult Medical · Oncology

Date of Services Reported: FY 2006

Average Number of Patients Per Day:

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
			D	ay Shift					
RN	7am-3pm	8.0	5.0	5.0	5.0	5.0	5.0	4.0	4.0
Unlicensed Assistive Personnel	7am-3pm	8.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0

RN Unlicensed Assistive Personnel

		Eve	ning Shi	ft				
3pm-11pm	8.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
3pm-11pm	8.0	3.0	3.0	3.0	3.0	3.0	2.0	2.0

RN Unlicensed Assistive Personnel

		Mi	ght Shift	Į.				
11pm-7am	8.0	3.0	3.0	3,0	3.0	3.0	3.0	3.0
11pm-7am	8.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	7.05
Actual Worked Hours Per Patient Day	7.98
% Difference	13.19
click here for more information	on

Additional Care Tea	am Member	S			
Click here for Care Team	Member det	<u>finitions</u>			
Skills	<u>SI</u>	Shift Coverage			
	Day	Evening	Night		
Unit Nurse Management	×				
Staff Educator	x				
Clinical Nurse Specialist					
Unit Clerical Support	×	×			
1:1 Patient Observer	×	×	х		
Admissions Nurse					
Patient Transport Team					
IV Therapy Team / Line Access	х	×	х		
Monitor Technician					
Rapid Response Team					
Respiratory Therapy Support	х	х	Х		
Nutritionist	х				

Medical unit with hematology/oncology focus, general medical and short stay procedures. Short stay patients include cardiac caths, liver biopsies, arteriograms, and recovery from conscious sedation. Nursing Director has 24 hours per day accountability. High patient turnover.		Additional Unit Information:
patients include cardiac caths, liver biopsies, arteriograms, and recovery from conscious sedation. Nursing Director has 24 hours per day accountability. High patient	Medical	unit with hematology/oncology focus, genera
and recovery from conscious sedation. Nursing Director has 24 hours per day accountability. High patient		
has 24 hours per day accountability. High patient		cardiac caths, liver biopsies, arteriograms,
70		/ from conscious sedation. Nursing Director

Rehab Activities (OT, PT, Speech)	×		
Clinical Pharmacist	х	Х	Х
Licensed Social Services / Case Management	х		
Spiritual Services	Х	Х	х
Hospitalist / NP / PA	Х	Х	х
Intensivist / Neonatologist			
Nursing Student	Х	Х	
Recreation / Milieu Therapist			
Intern / Resident	х	х	х

The list of caregivers in these boxes were provided to all

Individual hospitals added the types of caregivers shown in these boxes.

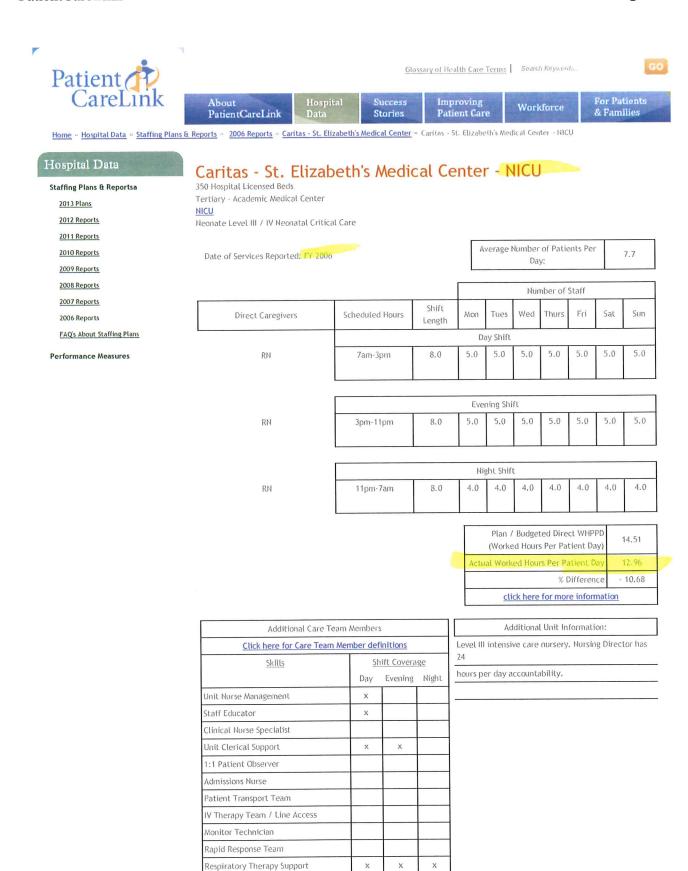




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Terms & Conditions | Sitemap

PatientCareLink Page 1 of 2



Х

Χ

X

X

х

Nutritionist

Management

Clinical Pharmacist

Rehab Activities (OT, PT, Speech)

Licensed Social Services / Case

PatientCareLink Page 2 of 2

Spiritual Services	х	Х	Х
Hospitalist / NP / PA			
Intensivist / Neonatologist	Х	х	х
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	х	х	х

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Glossary of Health Care Terms | Search Keywords.

GO

About
PatientCareLink

Hospital Data

Success Stories Improving Patient Care

Workforce

For Patients & Families

Home -- Hospital Data -- Staffing Plans & Reports -- 2006 Reports -- Caritas -- St. Elizabeth's Medical Center -- RICU

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports 2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

Caritas - St. Elizabeth's Medical Center - RICU

350 Hospital Licensed Beds

Tertiary - Academic Medical Center

RICU

Adult Critical Care · Pulmonary

Date of Services Reported: FY 2006

RN

RN

Average Number of Patients Per Day: 5.8

			Number of Staff						
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
			D	ay Shift					
RN	7am-3pm	8.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0

		Niş	ght Shift	t				
11pm-7am	8.0	4.0	4.0	4.0	4.0	4.0	3.0	3.

16,25	Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)
18.49	Actual Worked Hours Per Patient Day
13.78	% Difference

Additional Care Team	n Member	S	
Click here for Care Team M	ember de	finitions	
Skills	51	oge	
	Day	Evening	Night
Unit Nurse Management	х		
Staff Educator	х		
Clinical Nurse Specialist			
Unit Clerical Support	х	×	Х
1:1 Patient Observer	х	×	х
Admissions Nurse			
Patient Transport Team	Х	×	х
IV Therapy Team / Line Access			
Monitor Technician			
Rapid Response Team			
Respiratory Therapy Support	х	Х	×
Nutritionist	х		
Rehab Activities (OT, PT, Speech)	Х		
Clinical Pharmacist	Х	Х	Х
Licensed Social Services / Case Management	х		

Additional Unit Information:

Medical intensive care unit dedicated to care of the acutely

ill medical respiratory patients. Nursing Director has 24

hours per day accountability.

Spiritual Services	Х	×	Х
Hospitalist / NP / PA			
Intensivist / Neonatologist	Х	Х	х
Hursing Student	х		
Recreation / Milieu Therapist			
Intern / Resident	X	Х	х

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24.8

Sun

4.0

4.0

4.0

3.0

3.0

Sat

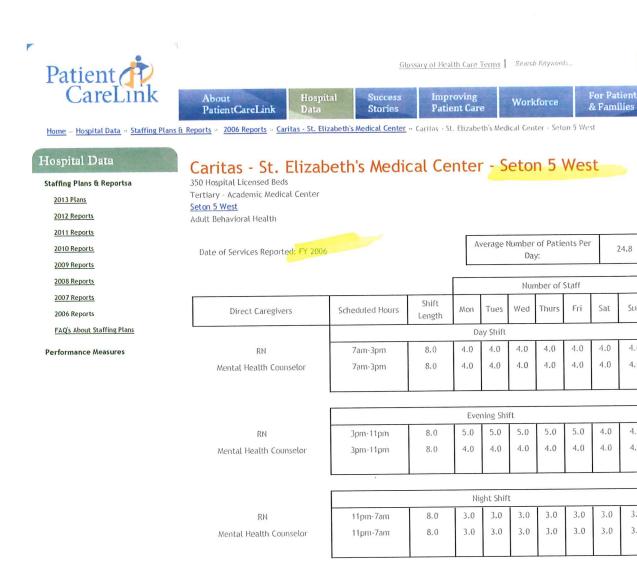
4.0

4.0

4.0

3.0

3.0



7.29	Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)
7.44	Actual Worked Hours Per Patient Day
2.06	% Difference

Additional Unit Information:

Additional Care Team	n Member	S				
Click here for Care Team M	ember de	finitions				
Skills	Shift Coverage					
	Day	Evening	Night			
Unit Nurse Management	х					
Staff Educator	X					
Clinical Nurse Specialist						
Unit Clerical Support	х	×				
1:1 Patient Observer	×	×	х			
Admissions Nurse						
Patient Transport Team	х	×	×			
IV Therapy Team / Line Access	Х	×				
Monitor Technician						
Rapid Response Team						
Respiratory Therapy Support	х	х	Х			
Nutritionist	х					
Rehab Activities (OT, PT, Speech)	х					

Clinical Pharmacist	х	×	Х
Licensed Social Services / Case Management	х		
Spiritual Services	х	Х	Х
Hospitalist / NP / PA	×	×	Х
Intensivist / Neonatologist			
Nursing Student	х		
Recreation / Milieu Therapist	х		
Intern / Resident	×	х	Х

Individual hospitals added the types of caregivers shown in





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Page 1 of 2 PatientCareLink



Glossary of Health Care Terms | Search Keywords.

PatientCareLink

Stories

Improving Patient Care

& Families

Home -- Hospital Data -- Staffing Plans & Reports -- Seton 6 West -- Seton 6 West

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

Caritas - St. Elizabeth's Medical Center - Seton 6 West

350 Hospital Licensed Beds

Tertiary - Academic Medical Center

Seton 6 West

Adult Medical · Cardiac

Date of Services Reported: FY 2006

Average Number of Patients Per	17.5
Day:	17,3

			Number of Staff							
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun	
	Day Shift									
RN	7am-3pm	8.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	
Unlicensed Assistive Personnel	7am-3pm	8.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	

RN Unlicensed Assistive Personnel

		Eve	ning Shi	ft				
3pm·11pm	8.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
3pm-11pm	8.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0

RN Unlicensed Assistive Personnel

		Nig	ght Shift	t				
11pm-7am	8.0	3.0	3.0	3.0	3.0	3.0	2.0	2.0
11pm-7am	8.0	2.0	2.0	2.0	2.0	2.0	1.0	1.0

7.49	Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)
8.43	Actual Worked Hours Per Patient Day
12,55	% Difference

Additional Care Tea	ım Member	S					
Click here for Care Team	Member det	finitions					
Skills	Shift Coverage						
	Day	Evening	Night				
Unit Nurse Management	х						
Staff Educator	X						
Clinical Nurse Specialist							
Unit Clerical Support	×	х					
1:1 Patient Observer	х	Х	х				
Admissions Nurse							
Patient Transport Team	×	х	х				
IV Therapy Team / Line Access	×	х					
Monitor Technician							
Rapid Response Team							
Respiratory Therapy Support	×	х	×				
Nutritionist	х						

	Additional Unit Information:
Med	ical telemetry unit with cardiology focus. Includes
1	toneal, angioplasty, and post cath patients. udes a
ten	bed step-down for patients requiring Myocardial
	rction, rule out Myocardial Infarction itroglycerin and
hon	arin, and interventional cardiologyprocedures.

PatientCareLink Page 2 of 2

Rehab Activities (OT, PT, Speech)	×		
Clinical Pharmacist	×	х	Х
Licensed Social Services / Case Management	Х		
Spiritual Services	Х	Х	Х
Hospitalist / NP / PA	Х	х	х
Intensivist / Neonatologist			
Nursing Student	Х	Х	
Recreation / Milieu Therapist			
Intem / Resident	х	х	×

The list of caregivers in these boxes were provided to all hospitals.

Individual hospitals added the types of caregivers shown in





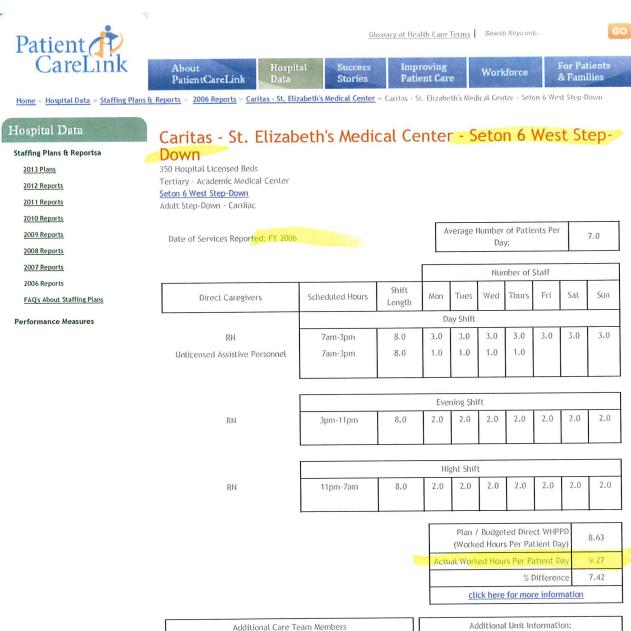
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Page 1 of 2



Additional Care Tear	n Members	Additional Unit Information:		
Click here for Care Team M	ember def	Intermediate care unit with telemetry. Patients		
<u>Skills</u>	Sh	ift Covera	ge	include
eeee41401401	Day	Day Evening		Myocardial Infarction, rule out Myocardial Infarction
Unit Nurse Management	x			nitroglycerin and heparin, and interventional
Staff Educator	х			cardiology
Clinical Nurse Specialist				procedures. Nursing Director has 24 hours per day
Unit Clerical Support	Х	Х		accountability,
1:1 Patient Observer	х	х	х	
Admissions Nurse				
Patient Transport Team	х	Х	х	
IV Therapy Team / Line Access	Х	Х		
Monitor Technician				
Rapid Response Team				
Respiratory Therapy Support	Х	Х	Х	
Nutritionist	Х			
Rehab Activities (OT, PT, Speech)	X			

PatientCareLink Page 2 of 2

Clinical Pharmacist	x	Х	Х
Licensed Social Services / Case Management	х		
Spiritual Services	Х	Х	х
Hospitalist / NP / PA	×	Х	Х
Intensivist / Neonatologist			
Nursing Student	х	Х	
Recreation / Milieu Therapist			
Intern / Resident	х	Х	х

The list of caregivers in these boxes were provided to all hospitals.

Individual hospitals added the types of caregivers shown in





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PatientCareLink Page 1 of 2



Glossary of Health Care Terms | Search Keywords.

GO

About PatientCareLink

Hospital Data Success Improving Stories Patient Care

Workforce

For Patients & Families

Home -- Hospital Data -- Staffing Plans & Reports -- 2006 Reports -- Caritas -- St. Elizabeth's Medical Center -- Seton 7 East

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

Caritas - St. Elizabeth's Medical Center - Seton 7 East

350 Hospital Licensed Beds

Tertiary - Academic Medical Center

Seton 7 East

Adult Med / Surg Combined

Date of Services Reported: FY 2006

Average Number of Patients Per Day: 20.1

		Number of Staff								
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun	
	Day Shift									
RN	7am-3pm	8.0	4.0	5.0	5.0	5.0	5.0	4.0	4.0	
Unlicensed Assistive Personnel	7am-3pm	8.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	

RN Unlicensed Assistive Personnel

		Eve	ning Shi	ft.				
3pm-11pm	8.0	4.0	4.0	4.0	4.0	4.0	3.0	4.0
3pm-11pm	8.0	2.0	3.0	3.0	3.0	3.0	2.0	2.0

RN Unlicensed Assistive Personnel

		Ni	ght Shift	t				
11pm-7am	8.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
11pm-7am	8.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0

	Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	7.56
Actua	al Worked Hours Per Patient Day	8.31
	% Difference	9.92

Additional Care Te	am Member	S				
Click here for Care Team	Member de	finitions				
<u>Skills</u>	SI	Shift Coverage				
	Day	Evening	Night			
Unit Nurse Management	×					
Staff Educator	Х					
Clinical Nurse Specialist						
Unit Clerical Support	х	×				
1:1 Patient Observer	х	х	х			
Admissions Nurse						
Patient Transport Team	×	×	х			
IV Therapy Team / Line Access	×	×				
Monitor Technician						
Rapid Response Team						
Respiratory Therapy Support	×	х	х			
Nutritionist	×					

	Additional Unit Information:
Surgical uni and	t caring for orthopedic, cardiothoracic
general surg	gery patients.
Nursing Dire	ector has 24 hours per day accountability

Rehab Activities (OT, PT, Speech)	×		
Clinical Pharmacist	х	х	х
Licensed Social Services / Case Management	×		
Spiritual Services	Х	Х	Х
Hospitalist / NP / PA	Х	х	х
Intensivist / Neonatologist			
Nursing Student	Х	х	
Recreation / Milieu Therapist			
Intern / Resident	х	х	х

Individual hospitals added the types of caregivers shown in these boxes.



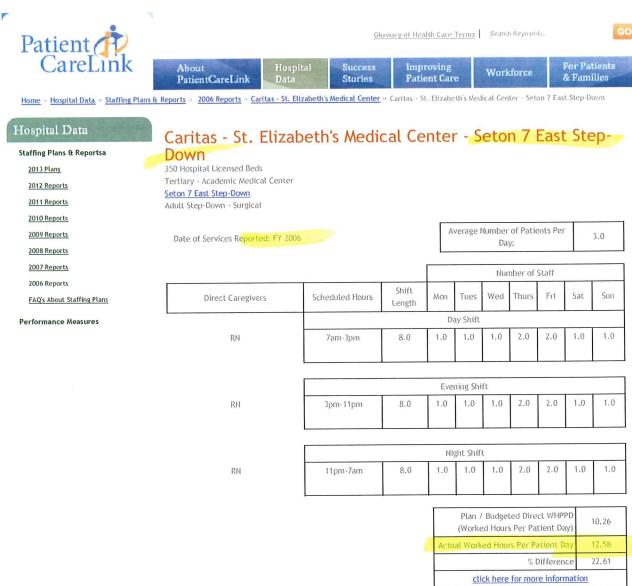


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PatientCareLink Page 1 of 2



Additional Care Team	n Members	3		Additional Unit Information:				
Click here for Care Team M	ember def	initions		A four bed step-down for monitoring of cardiothoracie				
Skills	Sh	ift Covera	ge	patients. Nursing Director has 24 hours per day				
	Day	Evening	Night	accountability.				
Unit Nurse Management	Х							
Staff Educator	Х							
Clinical Nurse Specialist								
Unit Clerical Support	Х	х						
1:1 Patient Observer	х	Х	×					
Admissions Nurse								
Patient Transport Team	х	х	х					
IV Therapy Team / Line Access	Х	х						
Monitor Technician								
Rapid Response Team								
Respiratory Therapy Support	х	х	Х					
Nutritionist	Х							
Rehab Activities (OT, PT, Speech)	х							
Clinical Pharmacist	х	х	Х					

Licensed Social Services / Case Management	Х		
Spiritual Services	х	х	х
Hospitalist / NP / PA	×	х	х
Intensivist / Neonatologist			
Nursing Student	х	х	
Recreation / Milieu Therapist			
Intern / Resident	х	х	Х

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Page 1 of 2

6.7

Sun

5.0

5.0

5.0

RN

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	17.87
Actual Worked Hours Per Patient Day	19.36
% Difference	8.34

5.0

5.0

5.0

Night Shift

5.0

5.0

5.0

Additional Care Team	n Member	S	
Click here for Care Team M	ember de	finitions	
Skills	51	nift Covera	ge
	Day	Evening	Night
Unit Nurse Management	х		
Staff Educator	х		
Clinical Nurse Specialist			
Unit Clerical Support	х	×	
1:1 Patient Observer	х	×	×
Admissions Nurse			
Patient Transport Team	х	Х	X
IV Therapy Team / Line Access	х	х	
Monitor Technician			
Rapid Response Team			
Respiratory Therapy Support	х	x	×
Nutritionist	х		
Rehab Activities (OT, PT, Speech)	Х		
Clinical Pharmacist	х	х	х
Licensed Social Services / Case Management	х		

11pm-7am

8.0

Spiritual Services	X	Х	Х
Hospitalist / NP / PA	х	Х	х
Intensivist / Neonatologist			
Nursing Student	х		
Recreation / Milieu Therapist			
Intern / Resident	х	Х	х

Individual hospitals added the types of caregivers shown in these boxes.





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PatientCareLink

Stories

Improving Patient Care

Workforce

& Families

Home -- Hospital Data -- Staffing Plans & Reports -- 2006 Reports -- Caritas -- St. Elizabeth's Medical Center -- Neurology

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

Caritas - St. Elizabeth's Medical Center - Neurology

350 Hospital Licensed Beds

Tertiary - Academic Medical Center

Neurology

Adult Med / Surg Combined - Neuro / Neurosurgery

Date of Services Reported: FY 2006

Average Number of Patients Per 10.3

			Number of Staff							
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun	
	Day Shift									
RN	7am-3pm	8.0	2.0	3.0	3.0	2.0	2.0	2.0	2.0	
Unlicensed Assistive Personnel	7am-3pm	8.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	
			1	l		į .				

RN Unlicensed Assistive Personnel

		Eve	ning Shi	ft.				
3pm-11pm	8.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
3pm-11pm	8.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0

RN Unlicensed Assistive Personnel

		Nig	ght Shift					
11pm-7am	8.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
11pm-7am	8.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0

7.20	Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)
8.28	Actual Worked Hours Per Patient Day
15.00	% Difference

Additional Care Te	am Member	S				
Click here for Care Team	Member de	finitions				
Skills	Shift Coverage					
	Day	Evening	Night			
Unit Nurse Management	×					
Staff Educator	×					
Clinical Nurse Specialist						
Unit Clerical Support	×	х				
1:1 Patient Observer	×	х	х			
Admissions Nurse						
Patient Transport Team	×	×	х			
IV Therapy Team / Line Access	х	×				
Monitor Technician						
Rapid Response Team						
Respiratory Therapy Support	х	х	Х			
Nutritionist	х					

Additional Unit Information: Dedicated to the care of neurosurgical, neurology, and urology patients.

Rehab Activities (OT, PT, Speech)	×		
Clinical Pharmacist	×	Х	Х
Licensed Social Services / Case Management	×		
Spiritual Services	Х	Х	х
Hospitalist / NP / PA	Х	X	х
Intensivist / Neonatologist			
Nursing Student	Х	х	
Recreation / Milieu Therapist			
Intern / Resident	х	х	х

Individual hospitals added the types of caregivers shown in these boxes.



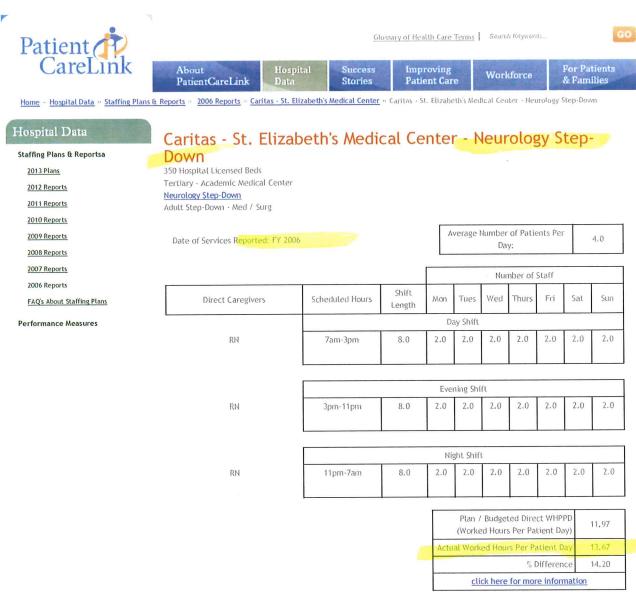


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PatientCareLink Page 1 of 2



Additional Care Team	n Members			Additional Unit Information:
Click here for Care Team M	ember def	initions		A four bed step-down which provides invasive as we
Skills	Sh	ift Covera	<u>ge</u>	as non-invasive monitoring to more acute neurology
	Day	Evening	Night.	patients.
Unit Nurse Management	х			
Staff Educator	Х			
Clinical Nurse Specialist				
Unit Clerical Support	Х	Х		
1:1 Patient Observer	Х	Х	х	
Admissions Nurse				
Patient Transport Team	Х	Х	х	
IV Therapy Team / Line Access	Х	Х		
Monitor Technician				
Rapid Response Team				
Respiratory Therapy Support	х	х	Х	
Nutritionist	х			
Rehab Activities (OT, PT, Speech)	Х			
Clinical Pharmacist	х	x	Х	1

Licensed Social Services / Case Management	х		
Spiritual Services	х	х	х
Hospitalist / NP / PA	×	Х	х
Intensivist / Neonatologist			
Nursing Student	Х	Х	
Recreation / Milieu Therapist			
Intern / Resident	х	Х	Х

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Page 1 of 2 PatientCareLink



Glossary of Health Care Terms | Search Keywords.

PatientCareLink

Stories

Improving Patient Care

Workforce

& Families

Home -- Hospital Data -- Staffing Plans & Reports -- 2006 Reports -- Caritas - St. Elizabeth's Medical Center -- Caritas - St. Elizabeth's Medical Center -- SECAP

Hospital Data

Staffing Plans & Reportsa

2013 Plans

2012 Reports

2011 Reports

2010 Reports

2009 Reports

2008 Reports

2007 Reports 2006 Reports

FAQ's About Staffing Plans

Performance Measures

Caritas - St. Elizabeth's Medical Center - SECAP

350 Hospital Licensed Beds

Tertiary - Academic Medical Center

SECAP

Adult Behavioral Health - Substance Abuse

Date of Services Reported: FY 2006

Average Number of Patients Per 7.7 Day:

					Nur	nber of	Staff		
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
			D	ay Shift					
RN	7am-3pm	8.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0

		Eve	ning Shi	ft				
3pm-11pm	8.0	2.0	2.0	2.0	2.0	1.0	1.0	1.0

RN Unlicensed Assistive Personnel

RN

		Nig	ght Shift					
11pm·7am	8.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
11pm-7am	8.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0

Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	5.77
Actual Worked Hours Per Patient Day	5.89
% Difference	2.08

Click here for Care Team M	ember de	finitions	
Skills	<u>SI</u>	nift Covera	ge
	Day	Evening	Night
Unit Nurse Management	х		
Staff Educator	х		
Clinical Nurse Specialist			
Unit Clerical Support	х	х	
1:1 Patient Observer			
Admissions Nurse			
Patient Transport Team	х	х	х
IV Therapy Team / Line Access	х	×	
Monitor Technician			
Rapid Response Team			
Respiratory Therapy Support	Х	×	х
Nutritionist	Х		
Rehab Activities (OT, PT, Speech)	х		
Clinical Pharmacist	х	×	х

Additional Unit Information:

Inpatient detoxification and substance abuse

as well as ambulatory detoxification. Nursing Director has

24 hours per day accountability.

Licensed Social Services / Case Management			
Spiritual Services	х	х	х
Hospitalist / NP / PA	х	Х	х
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist			
Intern / Resident	х	Х	Х

Individual hospitals added the types of caregivers shown in these boxes.



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Page 1 of 2



Glossary of Health Care Terms | Search Keywords

PatientCareLink

Stories

Improving Patient Care

Workforce

& Families

Home " Hospital Data " Staffing Plans & Reports " 2006 Reports " Caritas - St. Elizabeth's Medical Center " Caritas - St. Elizabeth's Medical Center - CCU

Hospital Data Staffing Plans & Reportsa

2013 Plans

PatientCareLink

2012 Reports

2011 Reports

2010 Reports 2009 Reports

2008 Reports

2007 Reports

2006 Reports

FAQ's About Staffing Plans

Performance Measures

Caritas - St. Elizabeth's Medical Center - CCU

350 Hospital Licensed Beds

Tertiary - Academic Medical Center

CCU

Adult Critical Care - Coronary Care

Date of Services Reported: FY 2006

RN

Average Number of Patients Per 4.6 Day:

			Number of Staff						
Direct Caregivers	Scheduled Hours	Shift Length	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
	Day Shift								
RN	7am-3pm	8.0	4.0	4.0	4.0	4.0	4.0	3.0	3.0
Unlicensed Assistive Personnel	7am-3pm	8.0	1.0	1.0	1.0	1.0	1.0		

Evening Shift									
3pm-11pm	8.0	3.5	3.5	3.5	3.5	3.5	3.0	3.0	

Night Shift								
11pm-7am	8.0	3.0	3.0	3.0	3.0	3.0	3.0	3

18.91	Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)
18.87	Actual Worked Hours Per Patient Day
- 0.21	% Difference

Additional Care Tear	n Member	S				
Click here for Care Team M	ember det	finitions				
Skills	SI	Shift Coverage				
	Day	Evening	Night			
Unit Nurse Management	Х					
Staff Educator	Х					
Clinical Nurse Specialist						
Unit Clerical Support	Х	×				
1:1 Patient Observer	х	×	х			
Admissions Nurse						
Patient Transport Team	Х	×	×			
IV Therapy Team / Line Access	Х	×				
Monitor Technician						
Rapid Response Team						
Respiratory Therapy Support	х	х	×			
Nutritionist	Х					
Rehab Activities (OT, PT, Speech)	х					
Clinical Pharmacist	х	Х	х			
	х					

Licensed Social Services / Case Management			
Spiritual Services	х	Х	х
Hospitalist / NP / PA			
Intensivist / Neonatologist			
Nursing Student	х		
Recreation / Milieu Therapist.			
Intern / Resident	×	Х	Х

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For Patients

21.6

Sun

4.0

3.0

3.0

2.0

2.0

2.0

Sat

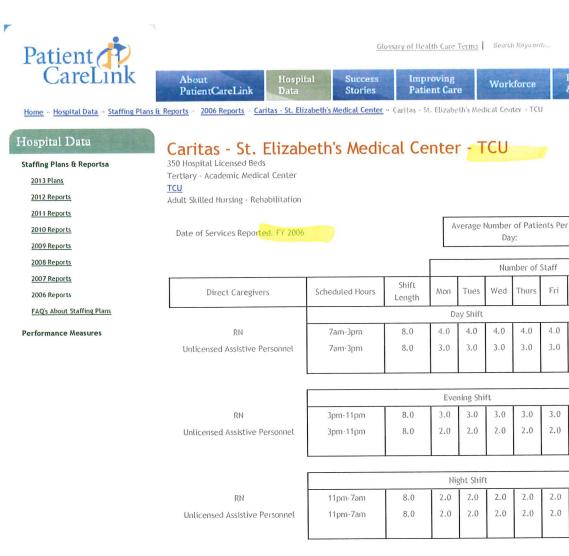
4.0

2.0

2.0

2.0

& Families



	Plan / Budgeted Direct WHPPD (Worked Hours Per Patient Day)	5.91
y	Actual Worked Hours Per Patient Day	6.15
Ī	% Difference	4.06

Additional Unit Information:

Additional Care Tear	n Member	S			
Click here for Care Team M	ember de	finitions			
Skills	Shift Coverage				
	Day	Evening	Night		
Unit Nurse Management	Х				
Staff Educator	Х				
Clinical Nurse Specialist					
Unit Clerical Support	х	х			
1:1 Patient Observer	Х	×	х		
Admissions Nurse					
Patient Transport Team	х	×	х		
IV Therapy Team / Line Access	Х	х			
Monitor Technician					
Rapid Response Team					
Respiratory Therapy Support	х	Х	Х		
Nutritionist	х				
Rehab Activities (OT, PT, Speech)	х				

PatientCareLink Page 2 of 2

Clinical Pharmacist	х	Х	Х
Licensed Social Services / Case Management	×		
Spiritual Services	х	х	Х
Hospitalist / NP / PA	х	х	х
Intensivist / Neonatologist			
Nursing Student			
Recreation / Milieu Therapist	х		
Intern / Resident	х	х	х

The list of caregivers in these boxes were provided to all hospitals.

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